

Annual Report 2019-2020



Institute for Defence Studies and Analyses

Annual Report

2019-2020

Contents

1.	Introduction	5
2.	Executive Council (EC) and the Sub-Committees	42
3.	Membership	44
4.	Research Centres	45
5.	Outreach Activities (2019-20)	
	• International Conferences/Seminars	46
	• National Conferences/Seminars/Workshops/ Symposiums/Panel Discussions	46
	• Talks	48
	• Bilateral/Trilateral Interactions	52
	• Roundtable Discussions	52
	• Special Interactions	58
	• Visits of IDSA Scholars Abroad	61
6.	Research Projects	72
7.	Publications	72
	• Journals	72
	• Books	84
	• Monographs	85
	• Occasional Papers	85
	• News Digests	86
	• Policy Briefs	86
	• Issue Briefs	87
	• Articles Published by IDSA Scholars in Peer-Reviewed/ Refereed IDSA Publications	87

• Book Reviews/Review Essay/Strategic Essay Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	88
• Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports	88
• Fellows Seminars by IDSA Scholars	88
8. IDSA Library	91
9. IDSA Website	93
10. Geographical Information System (GIS)	95
11. Training/Orientation Programmes	96
12. Visiting Fellowship and Internship Programmes	97
13. List of MoUs Signed between IDSA and other Institutes (2019-2020)	100
14. K. Subrahmanyam Award	100
15. The President's Award	101
16. Y.B. Chavan Memorial Lecture	102
17. Appendices	
A. Staff in Position	104
B. Articles Published by IDSA Scholars in Peer-Reviewed/ Referred IDSA Publications	105
C. Book Review/Review Essay/Strategic Essay Published by IDSA Scholars in Peer-Reviewed/ Refereed IDSA Publications	106
D. Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports	108
E. Fellows Seminars	110
18. Audit and Financial Statements	113

Introduction

Global and Regional Security Environment

The global security order continued to remain fluid during the year (2019-2020). There were mixed scenarios on the security front at the regional and global levels. In some regions of the world, the security situation deteriorated leading to apprehensions of escalation beyond the regional theatres. The role of non-state actors in compounding inter-state conflicts and adding to the complexity of regional security environment was quite evident, in the wake of the Pulwama attack on Indian security personnel in February 2019, the drone attacks by non-state entities on Saudi oil refineries in September 2019 and Turkish offensive on Kurdish militias within Syrian territory in October 2019.

After progressive taking over of ISIS-controlled territories in Syria since March 2019, the killing of Al-Baghdadi, chief of ISIS on 27 October 2019, pointed to the success of global operations against ISIS. However, the truck-bomb attack in Mogadisu, Somalia, on 28 December 2019 indicated that terrorism was far from over; it continued to pose a critical challenge to the states at the international level. South Asia in general, and India in particular, has faced the challenge of state-sponsored terrorism for a long time. Despite international pressure on states sponsoring terror, the continued use of terrorism as an instrument of state policy by some states has endangered regional security in South Asia and affected regional peace and prosperity.

Global Economy Haemorrhaged

The global economy, haemorrhaged by high debt levels, subdued productivity, and trade tensions had its inevitable impact on international geopolitics. At the back of growth slowdown in major economies around the world, including India, global economic growth dropped to 2.4 per cent during 2019. A report produced by the World

Bank in January 2020 apprehended escalation in global tensions if there were to be wider reverberations of slowdown around the world and resurgence of financial stress in emerging economies of the world. Debt accumulation by advanced economies over the years have weakened state economies and affected their investments in defence and security preparedness. While there was a growth in global defence expenditures in gross terms, allocations on defence as percentage of GDPs were on the decline. Countries all over the world faced domestic pressures to strike a balance between defence and development. Most of them were unable to meet their critical modernisation and replacement needs. At a time when there were signs of recovery in global economy, the Corona pandemic struck, compelling states to frame right fiscal policies to reduce the risk of financial shocks, and strengthen their resilience, enabling them to allocate judiciously for their defence and security.

With growing fissures in the processes and structures that supported globalisation, whether the UN or multilateral trading and financial systems such as the WTO and the World Bank/IMF, multilateralism was less visible than multipolarity in the world. There was a growing trend towards the “my country first” phenomenon, accompanied by nationalism and the weaponisation of trade and technology. India followed a policy of strategic autonomy when it came to trade and international relations. Notwithstanding the complexities of the region, India sought friendly and cooperative relations with its neighbours, including in the extended neighbourhood.

Overview of Global and Regional Security

The global security scenario improved marginally with ISIS taking a hit, yet at regional levels political tensions grew affecting overall ambience for peace and prosperity around different regions of the world. Amid allegations of Russian violation of the terms of Intermediate-Range Nuclear Forces Treaty of 1987, US President Donald Trump announced on 1 February that the US would leave the Treaty within six months. Russia denied such allegations and suspended its obligations to the treaty a day later. The US

officially withdrew from the Treaty in August. This indicated that the US-Russia consensus on arms control that regulated nuclear weapons since the Cold War was breaking down. There are apprehensions that in the long term, it could potentially lead to an arms-race again and increase the risks of Russia deploying nuclear and conventional missiles along its border with Eastern Europe, posing a serious threat to Europe's security. Apart from non-compliance, the US decision is said to have been influenced by its concerns for China building its nuclear and arsenal unimpeded by any such agreement that limits US power in this field.

In Eastern Asia theatre, the Japan-South Korea trade dispute worsened after Japan announced the removal of South Korea from its list of most trusted trading partners from August onwards. Japan considers South Korean Supreme Court's decision, asking some of the Japanese companies to pay reparations worth \$87,700 to each of the four plaintiffs for wartime forced labour, a violation of the 1965 agreement between the two countries that was designed to settle all such issues involving Japan's 1910-1945 colonial rule over the Korean Peninsula. There are over 70 Japanese companies (including Mitsubishi Heavy Industries, Nachi-Fujikoshi and IHI Corporation) currently facing similar lawsuits in South Korea. The Japanese government took a counter-measure tightening the rules on exports of three key materials to South Korea's chip and smartphone industries — fluorinated polyamide, which is used in the manufacture of displays, photosensitizing agent resist, which is used in chip manufacture, and hydrogen fluoride, which is used to clean chips. The implications were grave for the RoK economy. Similarly, boycotts of Japanese products and services in South Korea affected Japanese brands and also tourism to Japan. While there was visible cooling down of rhetoric over the issue, the two countries could not come to an agreement over the issue.

The West Asian region became a hotbed of sectarian and inter-state conflicts—a continuation of the trend for a long time. During the year, the crisis in Syria continued with Russian fighter planes assisting the Syrian government's efforts against the rebels. While there was no consensus over how to resolve the Syrian crisis, the meeting of minds

over fighting the ISIS seemed to bear fruit with the death of al-Baghdadi in a US special-forces operation in October 2019 near the Turkish border in north-western Syria. The death of Al-Baghdadi weakened ISIS, however, if the continuing inter-state tension and sectarian turmoil in the region remain unattended, it was apprehended that it would provide the context for rise of similar organisations in future. The security situation in the region was expected to decline following the killing of the Chief of Iranian Quds Force, General Qassem Soleimani, in a drone attack by the US on 3 January 2020. The growing US-Iran tension and Iranian temptation to tread a defiant line may lead to further uncertainties and escalation of the conflict jeopardising the prospects of peace in the region further.

Advent of the Pandemic

From December 2019, news reports about the appearance of a new strain of SARS (Severe Acute Respiratory Syndrome) virus in the Chinese city of Wuhan did the rounds. By February-March 2020, it threatened to spread to different parts of the world taking major parts of the world under its sway by April 2020. Many countries including India announced complete lock-downs to prevent its spread both at local and global levels. All communications came to a stand-still and it was predicted that its impact on global economy would be severe.

South Asian Geopolitics

In the immediate neighbourhood, the security environment remained as challenging as it was during the previous years. A country-wise account of the developments and their possible impact on bilateral relations with India is provided below.

Afghanistan

The situation in Afghanistan remained volatile and tense as fighting raged on between the Taliban and the government troops. The US-Taliban talks in Doha (December 2019) did not seem to make much

headway, even if the US returned to the dialogue table after Trump's cancellation of important secret talks in Camp David, following attacks on US troops by the Taliban in September 2019. After nearly a week of talks the two sides agreed to take a pause for few days shortly after Taliban struck at the Bagram US base on 11 December 2019.

On 29 February 2020 however, the Taliban and the US finally struck a deal that sought to address four issues, i.e., counter-terrorism assurances, troops withdrawal, participation in intra-Afghan dialogue and negotiations, and permanent and comprehensive ceasefire. The deal included (i) Guarantees by Taliban and enforcement mechanisms to prevent the use of the soil of Afghanistan by any group or individual against the security of the United States and its allies; (ii) announcement of a timeline for the withdrawal of all foreign forces from Afghanistan within 14 months (by May 2021); (iii) assurances that the Taliban will start intra-Afghan negotiations with Afghan sides from 10 March 2020; (iv) a permanent and comprehensive ceasefire through intra-Afghan negotiations, which would also jointly implement mechanisms to evolve a future political roadmap of Afghanistan. As per the terms of the agreement the government in Kabul and the Taliban were to exchange prisoners, following which intra-Afghan talks were to begin. However, right since the beginning this condition was not fulfilled in time with both Kabul and Taliban developing differences about the modalities of release of prisoners thus delaying the process of start of intra-Afghan talks from March 2020.

Pakistan

The suicide attack on Indian security personnel in Pulwama in February 2019, claimed by Pakistan-based terrorist organisation, Jaish-e-Muhammad, compelled India's non-military and pre-emptive counter terror attack on a terror training camp in Balakot in Pakistan on 26 February 2019. This was a proactive action intended to convey a hard message to Pakistan that use of terror as an instrument of its foreign policy vis-à-vis India was unacceptable to India and it was prepared

to take counter-measures to destroy existing terror infrastructure deep inside Pakistan. Following this incident, Pakistan was visibly under pressure both from within and from the international community to take action against terror groups operating within the country. During the year, the US and its allies continued to urge Pakistan to fulfil its international obligations by bringing the perpetrators of multiple terror attacks launched from its soil on India to justice. In its interactions with the FATF, Pakistan demonstrated its willingness to bring about changes in its laws and regulations to deal with the issues of money-laundering and terror-financing. It also arrested Hafiz Saeed of Lashkar-e-Taiba and 12 of his accomplices in July 2019 for terror financing and is in the process of trying them in the Anti-Terrorism Court (ATC).

Pakistan responded emotively to India's decision to abrogate Article 370 and re-organise the State of Jammu and Kashmir into two Union Territories of Jammu & Kashmir and Ladakh. Pakistan started a diplomatic offensive at the international level arguing that India had acted unilaterally in violation of the UN resolutions and campaigned for support to put pressure on India for restoration of status quo ante. Unable to muster up international backing, Pakistan has tried unsuccessfully so far to take up the issue among the Islamic countries. At the internal level, the India card was played successfully by the Imran Khan government to divert popular attention away from its failure to address many pressing issues including economy and governance. The internal political scenario in Pakistan evoked the image of a divided house pulling in different directions. The ruling coalition was seen losing its steam despite the fact that it was backed by the military and the opposition stood divided. The institution of Judiciary, which questioned the procedure granting extension of tenure to the army chief and sentenced former dictator Musharraf to death appeared unready for a showdown with the army and asked the government to legalise such extension through amendments to the existing law. The net situation in Pakistan favoured continued predominance of the army in the Pakistani power architecture. Its pursuit of unrealistic goals in

its foreign and security policies vis-à-vis India was likely to continue. Pakistan appeared determined to continue its support for the terror groups as well as its adventurism in Jammu and Kashmir, in the shape of ceasefire violations and launching a proxy war against India.

Maldives

In the Maldives, the new government led by Ibrahim Mohamed Solih worked towards strengthening the relationship with India. During the year, Prime Minister Narendra Modi and President Ibrahim Mohamed Solih met on four occasions, indicating a forward trend in bilateral relationship. Prime Minister Modi chose Maldives as the first destination for his foreign visit after re-election, in June 2019. He had earlier visited the Maldives in November 2018 to attend Solih's swearing-in ceremony. Growing high-level visits between the two countries underlined the improved state of communication between the two countries especially after the new government has come to power in the Maldives.

The Maldives came out with its 'India First' policy, echoing India's 'Neighbourhood First' policy, which lent a new dynamic to India-Maldives relations based on mutual trust, understanding and sensitivity to each other's concerns. India built the Composite Training Centre (CTC) for the Maldives National Defence Force (MNDF), the Ministry of Defence Building, and set up the Coastal Surveillance Radar System (CSRS) in the Maldives. India organised training programmes for MNDF officials in India, and held joint exercises, medical camps, etc. The indigenously developed patrol vessel CGS KAAMIYAAB gifted by the Government of India for the enhancement of Maldivian maritime security was greatly appreciated by the Maldivian government. Both countries set up a Joint Working Group on Counter Terrorism, Countering Violent Extremism and De-radicalisation to deal with the common threats arising from terrorism, radicalism and drug trafficking in the region. A delegation from IDSA led by DG, IDSA visited the Maldives and interacted with the National Counter Terrorism Centre

and MNDF and held a dialogue on CT & CVE. There was a bilateral commitment to work together in emerging areas like renewable energy, agriculture, fisheries and the blue economy. On 04 December the two leaders met through a digital video conference and launched some of the important initiatives announced earlier, such as gifting of patrol vessel CGS KAAMIYAAB to the MNDF, exchange of MoUs for 3 grant projects for setting up fish plants in the southernmost atoll of Addu, installation of about 2500 LED streetlights donated by India, and launching of RuPay cards in Maldives to encourage tourist arrivals from India.

The pace and progress of the economic package worth US\$1.4 billion (including line of credit worth US\$ 800 million), announced by India was satisfactory during the year. The 6th Joint Commission meeting (JCM) in December 2019 took stock of progress on all MoUs between the two countries and there was exchange of documents for ratification of the treaty for mutual legal assistance on criminal matters as well as MOUs between financial intelligence units and election commissions of both the countries. Both countries worked closely to enhance cooperation for peace, prosperity and mutual security of India and Maldives and for the wider Indian Ocean region.

Bhutan

The India-Bhutan relationship continued to thrive during the year, propelled by renewed commitment to regularly engage each other on a whole gamut of issues ranging from development partnership, hydro-power, trade and economic cooperation to security, and enhancing connectivity between the two countries. The Prime Minister of Bhutan Dr. Lotay Tshering visited India in May 2019 for the swearing-in ceremony of Prime Minister Modi. Prime Minister Modi visited Bhutan in August 2019 and the two countries signed 10 MoUs in the areas of education, IT, space, hydropower, technical education, legal and civil aviation sector. Foreign Minister of Bhutan Dr Tandi Dorji also visited India from 17-23 November 2019 and held talks with the External Affairs Minister, Dr S. Jaishankar.

The two countries held their 2nd Annual India-Bhutan Development Cooperation Talks on 29 November 2019 in New Delhi. Government of India has committed assistance of Rs. 4500 Crore for implementation of development projects and Rs. 400 Crore for transitional Trade Support Facility during Bhutan's 12th Five Year Plan (2018 - 2023). Both countries are regularly monitoring the overall progress of the overall progress of the ongoing Project Tied Assistance (PTA) projects and 359 Small Development Projects (SDPs)/High Impact Community Development Projects (HICPDs) and Bhutan has, from time to time, officially commended India's role in socio-economic transformation of Bhutan.

Bangladesh

The India-Bangladesh relationship received a further boost after the Awami League government, led by Begum Sheikh Hasina, came to power for a record third time in a row. Hasina came on her first official visit after the election to India during 3-6 October 2019, soon after she met the Indian Prime Minister on the side-lines of the UNGA meeting in New York in September and reiterated her commitment to her policy of zero-tolerance against terror. Both the Prime Ministers inaugurated three bilateral projects and signed seven MoUs seeking to establish joint coastal surveillance system, simplify people-to-people movement, expedite the setting up of 12 new border haats, source bulk LPGs from Bangladesh to Tripura, prepare draft frameworks of interim agreements for sharing of water in Feni and six rivers (Manu, Mahuri, Khowai, Gumti, Dharla, and Dudhkumar), start of the work on withdrawal of 1.82 cusec of water from Feni River for drinking purpose of the people of Sabroom town of Tripura, facilitate the use of Chattogram and Mongla ports for movement of goods to and from India, etc. Both leaders also agreed to enhance connectivity between the two countries and decides to operationalize the Dhulian-Gadagari-Rajshahi-Daulatdia-Aricha Route (to and fro) and include Daudkandi-Sonamura Route (to and fro) under Protocol on Inland Water Transit and Trade and commence Dhaka-Siliguri Bus service. There was an

increase in the frequency of Maitree Express from 4 to 5 times per week and that of Bandhan Express from 1 to 2 per week. They agreed to enhance air-services air services from existing 61 to 91 services per week from Summer of 2019, and to 120 services per week from Winter 2020 schedule. In December 2019, Bangladesh decided to allow trans-shipment of Indian goods without custom duties through Chittagong and Mongla ports from January 2020.

India's humanitarian assistance to Bangladesh to support its efforts to shelter the Rohingyas in temporary camps in Cox's Bazar was appreciated by the Bangladesh Government. India supplied, in five tranches, tents, relief and rescue material as well as one thousand sewing machines for skill development of forcibly displaced women from Myanmar. India has also completed 250 houses in Rakhine state of Myanmar, and is now preparing to implement another set of socio-economic development projects in the area. India-Bangladesh defence cooperation reached new levels with joint initiatives for development of closer Maritime Security Partnership, and finalization of an MoU on Establishment of Coastal Surveillance Radar System in Bangladesh. Both countries finalized implementation arrangements in April 2019 to move forward on the execution of US\$ 500 million Defence Line of Credit extended by India to Bangladesh.

Nepal

India's relations with Nepal improved considerably during the year 2019-2020. Major issues like cooperation in the building of infrastructure and trade have been taken up at the highest level. The Amlekhgunj-Raxaul oil pipeline was inaugurated and operationalised in September 2019. There was substantial progress made on the construction of the integrated check post in Birat Nagar. The first phase of Jayanagar-Janakpur broad-gauge railway line was completed during this year, awaiting inauguration. Feasibility and survey of inland water ways between Nepal and India were undertaken 14th Joint military exercise (Surya Kiran) was conducted with Nepal in

Salijhandi, Rupendehi on 03-16 December 2019 in Nepal Army Battle School. During 2019, the issue of Kalapani was raised in Nepalese media and later officially after Ministry of External Affairs, India, published a new political map that showed the creation of two Union Territories in Jammu and Kashmir and Ladakh after abrogating the special status of Kashmir on 5 August.

China allocated US\$21 million for purchasing armed vehicles for use during UN Peacekeeping Operations and disaster kits. Chinese President, Xi Jinping visited Nepal on 11 October 2019 and signed 18 agreements in areas ranging from trade and agriculture to infrastructure and security. 122 Chinese nationals were arrested from Nepal on 22 December 2019, and subsequently deported on allegations of running an illegal online gambling racket, operating Ponzi scheme and hacking private information. There were demonstrations in Nepal against China in November 2019, on the issue of alleged Chinese encroachment along the border as the document released by Nepal's Survey Department in early November, showed that four Nepalese districts sharing border with China – Sankhuwasabha, Rasuwa, Sindhupalchowk and Humla – were seen losing territories as Beijing expanded its road projects.

Sri Lanka

Sri Lanka witnessed a change in government in the presidential elections held in November 2019. In the elections, Gotabhaya Rajapaksa of the Sri Lanka Podujana Peramuna (SLPP) party defeated Sajith Premadasa of the United National Party (UNP), securing 52.25 per cent of the votes. His brother, Mahinda Rajapaksa, was soon sworn in as prime minister. The electoral success of Gotabhaya Rajapaksa indicated that the Sinhala majority population of Sri Lanka voted for him in anticipation of a strong government which could offer security, economic well-being and national pride. The Easter attacks of April 2019 and the progressive economic decline during the previous years had lowered the popularity of the incumbent government especially among the Sinhala majority, augmenting the electoral prospects of

the Rajapaksas, who had the reputation of having dealt with LTTE decisively in the past.

In the run up to the elections, the Rajapaksas had taken care to assure India of their commitment to improve bilateral relations and desist from actions that could impact India's security interest in the region. Immediately after assuming power, President of Sri Lanka paid a State Visit from 28-30 November 2019 and met with the President and Prime Minister of India. During the meetings, the entire gamut of bilateral relations was discussed and India emphasised the need for a negotiated political settlement, including implementation of 13th Amendment, acceptable to all communities within the framework of a united Sri Lanka, which is consistent with democracy, pluralism and respect for human rights. The Sri Lankan Minister of Foreign Relations, Mr. Dinesh Gunawardena visited India in January 2020 and reiterated the importance laid by President Rajapaksa on exploring newer areas of cooperation with India with emphasis on skill development, vocational training and capacity building and requested India's support.

India offered a new US \$ 400 million line of credit to Sri Lanka to give a boost to infrastructure and development in the country. This is aimed at accelerating various projects in Sri Lanka. Under the Indian Housing Project, 46,000 houses had been constructed for the internally displaced in the Northern and Eastern Provinces of Sri Lanka. Construction of 14,000 houses for Tamils of Indian origin in the Up-Country region is at an advanced stage. The US\$ 100 million credit line for solar projects in Sri Lanka offered by India was under implementation. There were 20 community development projects and other people-centric projects in Sri Lanka, funded by India on the basis of grants in education and infrastructure.

India emphasised the need for a negotiated political settlement, including implementation of 13th Amendment, acceptable to all communities within the framework of a united Sri Lanka, which is consistent with democracy, pluralism and respect for human rights. However, it was felt that the new government was unlikely to act expeditiously on

this issue, mindful of opposition to such an emotive issue among its majoritarian support-base.

India's policy towards its neighbours has always been guided by non-reciprocity, non-interference in internal politics, close partnership in development, and mutual sensitivity towards each other's security. India expects its neighbours to respect its sensitivities and conduct their foreign and security policy in a manner not prejudicial to its security interests.

ACTIVITIES OF THE CENTRES

There are 13 Centres in IDSA with their focus on area studies and thematic issues. The research agenda of IDSA, as a whole, is decided by the Executive Council with inputs from the Ministry of Defence, the Ministry of External Affairs, the Ministry of Home Affairs and other government departments and institutions, from time to time. It is executed by different Centres. The scholars associated with the Centres have their individual research projects, which are reviewed and monitored by the research faculty associated with the Centres, and the Director General.

A brief account of the activities of different Centres for the year 2019-20, is provided below.

Africa, Latin America, Caribbean and UN (ALACUN) Centre

During the past year, the ALACUN Centre has continued to monitor and analyse developments on the African continent, India-Latin America relations, and relevant United Nations activities that impact the areas under study. The Centre continued the publication of a quarterly newsletter on Africa, *Africa Trends*. The newsletter aims to provide readers with reviews and analysis of significant and strategic developments taking place in African countries that impact regional and global security.

The Centre participated as a Knowledge Partner at the First India-Africa Defence Ministers' Conclave 2020, at Lucknow on 06

February 2020. The Centre hosted several activities during this period, including interactions with African delegations, talks and addresses by Ambassadors and eminent persons, and Roundtable Discussions on significant developments in Africa and Latin America. The Centre hosted an interaction with a 39-member delegation from the Rwanda Defence Force Command and Staff College (RDF CSC) on 03 April 2019; a 17-member delegation from Tanzania National Defence College (NDC), led by Brig. Gen. Chelestino Elias Msola on 12 June 2019; and a 16-member delegation from Sudan Armed Forces (SAF) Defence College on 30 September 2019.

The Centre also organized the Fourth India-Africa Roundtable on “India–Africa Partnership in a Changing World” on 29 May 2019 and another Roundtable Discussion on India-Tanzania Relations on 12 February 2020. It organized two Ambassadorial lectures by Mr. André Aranha Corrêa do Lago, Ambassador of Brazil on “India–Brazil Relations” on 02 April 2019 and by Maj Gen. Chis S. Eze (Retd), High Commissioner of Nigeria to India on the theme, “India–Nigeria Relations: Opportunities and Challenges”, on 14 August 2019.

Talks by Col. (Dr.) Ali Ahmed (Retd.) on “Crisis Management in UN Peacekeeping” on 10 April 2019, Dr Andeab Gebremeskel, Director General, Eritrean Centre for Strategic Studies on “Current Developments in the Horn of Africa” on 16 May 2019, Ms Elizabeth Sidiropoulos, CEO, South Africa Institute of International Affairs (SAIIA) on “South Africa’s Foreign Policy and Future of India-South Africa Partnership” on 21 August 2019, Dr Sanjay Badri-Maharaj, Defence Analyst and Attorney-at-Law, Trinidad and Tobago on “Rise of Terrorism in the Caribbean” on 01 October 2019 and Prof. Hussein Solomon on Trajectories of Extremism in Africa” on 18 November 2019 were other activities that the Centre organized during the year.

Defence Economics and Industry Centre

During the year, the Centre was involved in a number of major studies for the Ministry of Defence (MoD). The final report on Impact of

Offsets on the Indian Defence Industrial Base was submitted to the Department of Defence Production (DDP), MoD in May 2019. The Interim Report on HAL as part of a larger study on savings in cost by DPSUs and OFB on account of indigenisation was submitted to the DDP in January 2020. An Approach Paper on Alternative Sources of Funding for Defence Expenditure was submitted to the MoD and other government agencies in September 2019.

The Centre organised the IDSA Eminent Persons Lecture on Technology for National Security on 10 May 2019 by Dr G. Satheesh Reddy, Secretary DD R&D & Chairman DRDO. A Roundtable Discussion was organised on the Defence Budget 2019-20 in July 2019.

During the year, the Centre conducted two Defence Management Courses for the officials of the Ordnance Factory Board (OFB). These were held in the months of June and August 2019. The scholars of the Centre published a number of research papers on various economic aspects of Indian defence.

East Asia Centre

The East Asia Centre primarily focussed on the latest developments in China, Taiwan, Japan, the Republic of Korea (ROK), and the Democratic People's Republic of Korea (DPRK), thereby, covering all the strategic developments in the region. Besides, the Centre also devoted time towards developments in the Association of Southeast Asian Nations (ASEAN), the Indian Ocean and Australia, thus, covering the trends in the Indo-Pacific region at large. During the year (April 2019-March 2020), the Centre has emerged as a leading contributor to the debates on East Asia, highlighting implications of India's presence in the region. The Centre is dedicated to research on security, military and foreign policy affairs, and their impact on India's bilateral relations in the region, especially with key actors, institutions and initiatives.

Given the increasing importance of the People Liberation Army's (PLA) and its modernisation, the Centre has also focused its research activities

on analyzing the PLA's approach to the India-China boundary question, and the modernisation in its nuclear deterrence. The Centre has kept a close watch on the various military activities of the East Asian countries in the region. The outbreak of the COVID-19 pandemic since January 2020 and the political tussle between China and Taiwan, mainly on the issue of Taiwan's entry into the World Health Organisation (WHO), was one of key highlights in the Centre's activities, both in terms of writings and deliberations at various forums. Further, the protests in Hong Kong since June 2019, fuelled by a controversial extradition bill proposed by the Hong Kong authorities, also captured the attention of the Centre.

The Centre studied the developments in Japanese defence, security and foreign policy. Members of the Centre published writings on themes such as security debates in Japan and its implications for the region, India-Japan relations, Japan's strategy towards China and the Korean Peninsula. A monograph titled, *Japan's Defence Industrial Policy Reform: Debates and Implications for International Cooperation* has been submitted. Moreover, the Centre duly mapped the strategic and security situation in the Korean Peninsula. The Centre members produced scholarly writings and organised events on Korean affairs and visited key institutes and think tanks to engage in discussions and debates.

The Centre published its flagship publication, *East Asia Strategic Review*. The latest edition of the Review was titled *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, wherein it situated some of the critical issues in the Korean theatre within the competing geopolitical interests, strategic choices and policy debates among the major powers. Additionally, the Centre also published three edited books. The first edited book titled *Asia between Multipolarism and Multipolarity*, based on the proceedings of the 20th edition of the Asian Security Conference held at IDSA from 26-28 March 2019, essentially sketches out the Asian trajectory and the continent's contemporary journey towards greater multipolarity. The second edited book titled *The Korean Peninsula and Indo-Pacific Power:*

Status Security at Stake, assesses the strategic linkages that the Korean Peninsula shares with the Indo-Pacific and provides a succinct picture of issues which will shape the trajectory of the Korean Peninsula in the future. The third edited book titled *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025: Corridors, Connectivity and Contours*, examines the scope and potential of India-Japan cooperation factoring infrastructure connectivity and corridors in the Indo-Pacific.

Besides, the Centre members published their articles in well-known international journals and magazines like *Asia-Pacific Issues*, *Defence Security Brief*, *East Asia Forum*, *East Asia Forum Quarterly*, *East-West Wire*, *Global Asia*, *ISPI Report*, *Journal of Middle Eastern Studies*, *Mega-Trend Review*, *The Diplomat*, *The National Interest* and the Korean Economic Institute of America. They regularly contribute to national and international newspapers such as *The Independent*, *The Sunday Guardian*, *The Asian Age*, *The Pioneer* and *The Korean Herald*.

The Centre has successfully launched and established its bi-monthly newsletter, *East Asia Military Monitor*. Furthermore, trends in the Japanese defence and security landscape are captured in the *Japan Digest*. The Centre Coordinator is the Series Editor of an international book series, the *Routledge Studies on Think Asia*. Such international affiliation is an instance of scholarly excellence in a think tank in India.

The Centre also took the lead in organising the Institute's flagship event, the Asian Security Conference (ASC) this year on the theme "National Security and Defence Planning in an Era of Strategic Uncertainty" (postponed due to COVID-19). The scholars from the Centre travelled to deliver lectures at the training academies of the Indian military, the Border Security Force (BSF), the Indo-Tibetan Border Police (ITBP) and various other government forums, adding strength and value to national security thinking. Experts and scholars from the Centre have also delivered keynote speeches, special lectures and chaired important panels in and outside Asia to disseminate knowledge and mainstream Indian thinking on East Asia.

The Centre members received prestigious visiting fellowships from abroad and also received travel opportunities from the Government of India. The Centre organised numerous Roundtable interactions. It hosted delegations from premier universities/think tanks and military institutes located in East Asia, such as Beijing University, China; Hankuk University of Foreign Studies (HUFS), South Korea; China Institutes of Contemporary International Relations (CICIR), China; Nanhua University, Taiwan; Sichuan University, China; Shanghai Institute for International Studies (SIIS), China; the National Institute for Defense Studies (NIDS), Japan; Joint Staff College, Japan, and Japan Ground Self-Defense Force (JGSDF), Japan. Delegations from premier institutes/think tanks in the United States, Europe and other regions of the world have also visited the Institute to specially interact with the Centre's scholars and experts. Furthermore, the Director General, IDSA is on the advisory board of the Shanghai Institute of International Studies (SIIS), China, and also the Honorary Patron of the India-Japan Friendship Association in his personal capacity. Such association is an advantage to the Centre and the organisation at large, in regard to the affairs of China as well as East Asia.

Europe and Eurasia Centre

The Eurasia Centre continued to focus on issues, themes and countries in the Eurasian geographical area. Some areas of focus have been – Russia's foreign policy with emphasis on its outreach towards Central Asia, West Asia and the Indo-Pacific; implications of Russia's ongoing confrontation with the US and entente with China; prospects for strengthening India's engagement with Central Asian countries, including through the SCO; internal developments in Russia and the Central Asian Republics; and multilateral frameworks like the Shanghai Cooperation Organisation (SCO) and the Collective Treaty Security Organisation (CSTO). The impact of the COVID-19 pandemic on Russia and Central Asia was also analysed.

The scholars at the Eurasia Centre analysed these issues in their web comments, journal articles and reports.

Internal Security Centre

In 2019-20, the Internal Security Centre had engaged in policy-oriented research projects on border management, left-wing extremism and terrorism. The Centre also worked on three projects entrusted to it by the Ministry of Home Affairs (MHA). These were: Counter-narratives to Check Radical Ideology, Mainstreaming of Apprehended Maoist Cadres and Radicalisation of Indian Youth and the Action Plan to Deal with the same. Final Reports of the projects were submitted to the Ministry. The Centre was given two more projects by the MHA-Border Management, and Citizens' Pain Points While Accessing Police Services.

During the year, Centre members contributed a short commentary on 'Citizenship Amendment Act' for the IDSA website. A book, *Pakistan Occupied Kashmir: Politics, Parties and Personalities* was also published. The Centre members participated in various national and international conferences in which they presented papers on topics such as combating terrorism, humanitarian consequences of war against terror, India's doctrinal strengths in tackling internal disturbances, IHL/ laws of armed conflict, and security challenges in the Northeast.

The scholars from the Centre delivered lectures on topics such as coastal security, border management, human rights, refugee law and international humanitarian laws at various capsule courses and training programmes organised for the Indian Army, the BSF, the ITBP, the NTRO, etc. Centre members also contributed articles in journals and newspapers on varied issues such as Internal Security of India, Hizb-ut-Tahrir, the Islamic State, Jammu and Kashmir, India's nuclear policy, the Indo-French relationship, etc.

Military Affairs Centre

2019-20 was a productive year for IDSA's Military Affairs Centre, with members intensely engaging in both research work and the Institute's outreach activities. Publications by scholars of the Centre during the year included: a book on the Kargil War; a book chapter on India and the Indo-Pacific; book reviews on Chinese Naval Activities in the Indian

Ocean, and Naval Modernisation in Southeast Asia; research articles on Vietnam's Defence White Paper, Internet of Things and Future Military Operations, and Land Warfare in the Indian Context; Issue Briefs on Aircraft Carriers and India's Maritime Security, and Lowering Colour Service; and commentaries on Military Logistics Agreements, Indian Navy's Annual HADR Exercise, Defence Acquisition Model, Drone Attacks on Saudi Oil Installations, Automation of the Kill Cycle, and Israel's Laser-based missile Interception System. In addition, a report was submitted to Air Headquarters on Disruptive Technologies and Future of Warfare.

During the year, members of the Centre participated in various training programmes organised by the Institute, delivering lectures on Military Diplomacy, Terror Financing, Maritime Security and the Indian Navy, Strategic Significance of Andamans, Chinese Influence in Indian Ocean, India-China Dynamics in the Indo-Pacific, and Maritime Cooperation in the Indian Ocean. In addition, Centre members presented papers in national and international seminars, contributed several answers to the IDSA Website's Ask the Expert section, provided expert views to media organisations, and posted several YouTube videos including on the Kargil War.

The Centre and its members played a critical role in the preparation and publication of the *Strategic Digest* in its new format since October 2019. They also anchored and organised a number of events during the year including: the Y. B. Chavan Memorial Lecture; a seminar on India's National Security Since Kargil; interaction on Defence Diplomacy with a team from the College of Defence Management Secunderabad; interaction on Security Issues with a 39-member delegation of the Rwanda Defence Force Command and Staff College; Workshop on India's Strategic and Diplomatic Priorities for students of the University of Washington on an educational tour; multiple interactions on India-US Defence Partnership and the Indo-Pacific with visiting officials, academics and think tankers; and a Roundtable on Great Power Relations with members of Poland's Centre for Eastern Studies.

Non-Traditional Security (NTS) Centre

The Non-Traditional Security (NTS) Centre meetings were being organised on a weekly basis until the declaration of COVID-19 lockdown on 23 March 2020. The meetings discussed weekly developments related to climate change, energy, renewable energy and water. The Centre produced one Issue Brief and two commentaries on the IDSA website from March to May 2020. The Centre also produced the *NTS News Brief* (weekly) for internal consumption. As part of the outreach programme, the NTS Centre scholars had participated both in national and international events in the review period.

North America Centre

The Director General gave a series of lectures on national security issues to US think tanks in May. He also interacted with Senators, Congressmen and White House officials and Congressional staffers. A Roundtable interaction with Mr. Bradley Bowman, Senior Director, Foundation for Defense of Democracies (FDD), Washington DC, on 29 August 2019, was one of the highlights for the North America Centre. The Centre continued its efforts to analyse developments in the North American region, and its scholars were prolific in their writings on the region in Indian and international periodicals and newspapers.

Nuclear and Arms Control Centre

The Centre worked with the Indian Pugwash Society and organised conferences and Roundtables on nuclear issues in Iran, nuclear security and nuclear proliferation. The Centre also hosted the meeting with the head of the Wassenaar Arrangement. The Centre also contributed to the *Pugwash Digest*.

The scholars of the Centre participated in numerous activities, including TV debates on nuclear and security issues. The most important debates were those in No First Use, Turkey and Nuclear Weapons, K-4 Missiles on Rajya Sabha Television, and Pakistan's nuclear threat. The Centre

had contribution in print media as well. The Centre also produced research papers.

The Centre had participation in seminars and meetings in India and abroad. The scholars from the Centre chaired sessions in the seminars and the International Conferences. The Centre also participated in the Conference of State Parties of the Chemical Weapons Convention at the Organisation for the Prohibition of Chemical Weapons, the Hague. The Centre sent a member as a participant in the Missile Dialogue Initiative organised by the International Institute for Strategic Studies.

A scholar of the Centre gave a presentation in the Workshop on ‘Strategic Trade Management in Asia-Pacific’ organised by the Pacific Forum in February 2020. Another presentation from the Centre was on ‘Intangible Technology Transfers and Emerging Technology Control’ at a Workshop on ‘Strategic Trade Controls in the Asia-Pacific’, organised by the Pacific Forum and the Institute of International Relations, National Chengchi University, Taipei, Taiwan, on 07 November 2019.

The Centre made its presence felt through invited lectures. The Centre Coordinator gave a lecture on ‘Globalisation, Technology Transfer and Nuclear Geopolitics’ at the 6th Refresher Course in Global Studies (IDC) at the UGC-Human Resource Development Centre, Jawaharlal Nehru University (JNU). He also gave a lecture on ‘Global Nuclear Order and India’, at the 46th Refresher Course in Political Science, Law & Public Administration, organised by the UGC-Human Resource Development Centre, Jawaharlal Nehru University (JNU), on 21 August 2019.

The expertise of the Centre was used in other research institutions and universities. The Centre Coordinator serves on the Academic Council of Jawaharlal Nehru University, the Board of Studies of the School of International Studies, Jawaharlal Nehru University, the Maulana Abul Kalam Azad Institute of Asian Studies, the Ministry of Culture, among others. He is also on several committees of the Indian Council of Social Science Research and also serves as the Chairman of the Governing Body of Dyal Singh College, University of Delhi.

South Asia Centre

During 2019-2020, like the previous years, the Centre members engaged themselves in research on issues relating to developments in the South Asian neighbourhood having strategic implications for India.

Special care was taken to revive bilateral contact with partner organisations in the neighbourhood. The fifth edition of the Institute for Defence Studies and Analyses (IDSA) – Bangladesh Institute of International and Strategic Studies (BIISS) Bilateral Dialogue took place in Dhaka on 03 July 2019. The theme of the Dialogue was “Bangladesh-India Cooperation in the Changing Regional and Global Context” and various presentations dwelt on issues ranging from strengthening trade, investment and economic cooperation to improving maritime and security collaboration, and managing water resources.

A delegation from the Centre led by DG, IDSA visited Nepal on 18-19 February 2020 and held a dialogue with the Neeti Anusandhan Pratishthan (NAP), Nepal, the Centre for Nepal and Asian Studies (CNAS), Tribhuvan University, Kirtipur, Nepal, and the Institute for Strategic and Socio-Economic Research (ISSR). The discussions ranged from India-Nepal relations to India’s approach to the neighbourhood and the Indo-Pacific.

During 04-06 March 2020, a five-member delegation from IDSA led by DG, IDSA, visited Sri Lanka and bilateral dialogues were held with four Sri Lankan institutes—the Bandaranaike Centre for International Studies (BCIS), the Kotelawala Defence University (KDU), the Institute of National Security Studies Sri Lanka (INSSSL), and the Lakshman Kadirgamar Institute of International Relations and Strategic Studies (LKI)—in Colombo, Sri Lanka. The issues discussed included, how to take India-Sri Lanka relations forward, India’s approach to the Indo-Pacific and India’s neighbourhood policy. A five-member delegation from IDSA also visited Male during 06-08 March 2020, at the invitation from Major General Abdulla Shamaal, Chief of Defence Force (CDF), Maldives National Defence Force (MNDF) and held a bilateral dialogue with MNDF, the Maldivian National Counter Terrorism Centre (NCTC), and the Foreign Service Institute of Maldives (FOSIM).

The scholars also participated in national and international conferences and various training programmes aimed at sharing of perspectives on India's defence, security and foreign policies in response to the changing geopolitical dynamic in the region.

The Centre members were quite prolific in terms of their publications, including in newspapers. Apart from a comprehensive book titled *Pakistan Occupied Kashmir: Politics, Parties and Personalities*, (Surinder Kumar Sharma, Yaqoob-ul-Hassan, Ashok K. Behuria, Pentagon Press, 2019), which received an encouraging response from the strategic community, the members of the Centre published policy briefs, occasional papers, peer-reviewed articles and commentaries on topical issues focusing on important issues like India's renewed claim on PoK, study of trends and challenges in Pakistan's foreign policy, China-Pakistan Economic Corridor (CPEC) and Pakistan's economy, India's response to Chinese investments in the neighbouring countries, critical analysis of India-Sri Lanka relations, presidential elections in Sri Lanka, regular assessment of the popular estimation of the performance of the Imran Khan government in Pakistan, India-Bhutan relations, initial responses of different countries to COVID-19, peace process in Afghanistan, etc.

The Centre organised the 12th edition of its flagship event, the "South Asia Conference" on 28-29 January 2020 on the theme "India's 'Neighbourhood First' Policy: Regional Perceptions". Scholars and experts from all the South Asian countries participated in the event. There was high appreciation of India's revitalized 'neighbourhood first' policy and most of the participants from the neighbourhood agreed that there was a urgent need for countries to respond to the positive gestures by India and refashion their policies towards India to enable an impulse for regional cooperation, which could result in region-wide development, economic growth, prosperity and peace.

Southeast Asia and Oceania Centre

The Centre hosted delegations from the region and senior diplomats representing the region during the year. An interaction with a five-

member Australian High Commission delegation led by Captain Simon Bateman, Defence Adviser, was held on 11 March 2020. An interaction with the Ministry of Defence of the Republic of Indonesia took place on 26 November 2020. The Centre also organised an interaction on strategic issues with a visiting delegation from the Institute of Defence Strategy, Hanoi, on 15 November 2019. It also hosted another interaction with a delegation from the National Resilience Institute of Indonesia, on 24 April 2019. The Ambassador of Vietnam to India, called on the DG, IDSA on 26 July 2019. The Ambassador of Indonesia to India, Mr. Sidharto R. Suryodipuro, delivered a lecture on ‘Growing India-Indonesia Relations and their Cooperation in the Indo-Pacific’ at IDSA on 20 June 2019.

As part of a closer interface with the Government an interaction on East Asia, Vietnam and the region with Joint Secretary, Ministry of External Affairs (and Ambassador Designate to Vietnam), Shri Pranay Kumar Verma, was organised on 10 June 2019 which was chaired by DG, IDSA.

Scholars made presentations in conferences: The Centre Coordinator spoke on ‘Thailand in India’s Act East Policy: The Strategic Imperative’ at the 14th ICSSR- National Research Council Thailand (NRCT) Joint Seminar at Varanasi on 25 February 2020. Other scholars spoke on India and Geopolitics of the Indo-Pacific at the Norwegian Embassy on 17 February 2020 and participated in a conversation on ‘India and the Indo-Pacific’ on the sidelines of the Raisina Dialogue 2020, in January 2020. The Centre Coordinator delivered lectures on ‘India’s Act East Policy’ and ‘India-Myanmar Relations’ at the ITBP Academy, Mussoorie. He also spoke on ‘The Geopolitics of Act East: Past, Present and Future’ as part of a panel discussion on ‘Five years of India’s Act East Policy’, organised by IPCS, New Delhi. At the South China Sea Dialogue-2019, organised by the Jindal School of International Affairs, O.P. Jindal Global University, at IIC, New Delhi, he spoke on ‘Major Powers and International Response to South China Sea Developments’ on 29 November 2019.

He also delivered a Lecture on “Strategic Significance of Vietnam in India’s Act East Policy”, to students and faculty of the University of Social Sciences and Humanities, Ho Chi Minh City, Vietnam, on 08 November 2019 and gave a presentation at the 11th South China Sea International Conference on ‘Cooperation for Regional Security and Development’, organised by the Diplomatic Academy of Vietnam (DAV) at Hanoi. There was participation in a conversation on the Indo-Pacific organised by the Heritage Foundation in collaboration with the Observer Research Foundation on the topic, ‘India on the Hill’, in September 2019.

In continuation of the DG IDSA’s new initiative to encourage Interns to make presentations on their research topics, Interns of the Southeast Asia and Oceania Centre made presentations on ‘The Bay of Bengal Multi-Sectoral Technical and Economic Cooperation’ and ‘Mekong-Ganga Cooperation’ respectively on 26 July 2019.

As part of outreach efforts, the Centre Coordinator spoke on ‘India and Myanmar Relations’ on ‘Spotlight’, a programme broadcast on All India Radio, on 27 February 2020 and an article, ‘Vietnam’s economy comes of age’ was published in the *Bangkok Post* on 23 December 2019. The Centre Coordinator participated in a panel discussion on ‘India’s Act East Policy: ASEAN Summit 2019’ on Delhi Doordarshan’s Urdu Channel on 28 November 2019. He wrote an article, ‘International Politics in 2020’, in the Experts’ Corner, on the website of the Hermes Institute of International Affairs, Security and Geoeconomy, December 2019.

Director General, IDSA and Acting Director General, Institute of Defence Strategy (IDS), Vietnam, Maj. Gen. Dang Quang Minh signed a Memorandum of Understanding (MoU) in the presence of Hon’ble Raksha Mantri, Shri Rajnath Singh and Chief of General Staff (CGS), Vietnam People’s Army and Minister of State, Sr. Lt. Gen. Pham Van Giang, at the South Block, on 25 November 2019.

Strategic Technologies Centre

In 2019-2020, The Centre organized an interaction with Mr Daniel Feakes, the Chief of the Implementation Support Unit of the Biological Weapons Convention on “The BWC at 45: Approaching the Ninth Review Conference” on 16 January 2020. Another interaction with Amb. Philips Griffith on “Wassenaar Arrangement and the Process of Export Controls” was organised on 17 January 2020.

The Centre also organised Training Programmes for the officers of:

- NTRO — 25-29 November 2019
- DIG Rank Officers from BSF — 09-13 December 2019
- BSF Commandant Officers — 16-20 March 2020

The Centre participated in a two-day Cyber Exercise on Scenario Building & Response on “Cyber Warfare and Technology” from 29-30 April 2019.

During the year the scholars from the Centre have published various books, monographs, research articles and Policy Briefs. The Centre published a co-authored Occasional paper titled “Analysing China’s Digital and Space BRI”. Two issues of *CBW Magazine* and a co-authored Issue Brief on “Kudankulam: One Issue, Many Facets” were published during the period. The Centre submitted the *Annual Strategic Assessment of Cyber Security Threats and Challenges in 2019* in January 2020 and a report on *Defending and Securing Cyberspace: Responding to Recent Developments* to the National Cyber Security Co-ordinator’s office in August 2019.

Apart from these publications, the Centre also organized a few Roundtable Discussions on various issues associated with technology and policy.

West Asia Centre

The West Asia Centre has focused on studying and analyzing the fast changing developments in the West Asian and North African (WANA)

region. A key focus of the scholars in the Centre has been to study the impact of the ongoing regional turbulence on India, especially on the political, economic, security and strategic fronts. Besides, the Centre has engaged with a large number of scholars and thinkers from the region to deliberate on a range of issues. With this specific purpose, the West Asia Centre organised the 4th West Asia Conference on the theme “Ten Years of Political and Economic Transformation in West Asia: Challenges, Lessons and Future Trends” on 26-27 February 2020. The Conference focused on the key political, security and economic challenges the region is facing since the beginning of the Arab Spring protests in 2011; and to find a possible roadmap for India’s engagement in future to secure its strategic, security and economic interests. The Hon’ble Minister of State for Road, Transport and Highways, Government of India, General Vijay Kumar Singh, PVSM, AVSM, YSM, Retd inaugurated the Conference and delivered the Keynote Address. A total of 32 delegates from India, Iran, Lebanon, Egypt, Iraq, the UAE, Israel, Saudi Arabia, Palestine, Kuwait, Russia, and the US participated in the Conference and 25 speakers presented papers.

As in the past, the Centre continued to expand its outreach with think tanks in the WANA region. The Centre signed a bilateral agreement with the Jerusalem Institute for Strategy and Security (JISS) on 02 September 2019, at Jerusalem, Israel. A four-member team from IDSA led by the DG, IDSA visited Jerusalem from 01-05 September 2019 and held the first Bilateral Dialogue with the JISS. The team also met with Mr. Gilad Cohen, Deputy Director General (Asia-Pacific), Ministry of Foreign Affairs, Israel on 05 September 2019 in Jerusalem and discussed a number of bilateral, regional and global issues.

The Centre also organised the India-Iran-Afghanistan Trilateral Dialogue on 07 June 2019 on the theme “Agenda for Future Cooperation”. Delegates and scholars from the Institute for Political

and International Studies (IPIS), Tehran and the Afghan Institute for Strategic Studies, Kabul, participated in the Dialogue. The Dialogue focused on enhancing connectivity through projects such as INSTC and the Chabahar Port project for economic development, further strengthening security cooperation between India, Iran and Afghanistan, exploring the opportunities and addressing the challenges of India and Iran's development cooperation and partnership in Afghanistan, among others.

In order to gain greater understanding and to promote interactions with key strategic leaders and thinkers from the region, the Centre invited several scholars and practitioners from West Asia. On 11 April 2019, a closed-door interaction was held with Capt. Ali Al Sheedi, National Defence College, Oman and Cmdre. Thabit Mahmood Lashkaran Al Zadjali, Defence Attaché, Embassy of the Sultanate of Oman to India. Similarly, another closed-door interaction was held on 26 August 2019 with a 19-member delegation of journalists and editors from Turkey on the theme "India's Foreign and Security Policies and India-Turkey Bilateral Relations." On 02 May 2019, a Roundtable Discussion was held with Prof. Asher Susser from Tel Aviv University, Israel, on "Israel's Foreign Policy: Search for Security." On 20 May 2019, the Centre organised a Roundtable Discussion on "Growing US-Iran Tensions and Implications for India." On 18 January 2019, the Centre organised a Roundtable Discussion with Dr. Jasim Husain, former Member of Parliament, Bahrain on "Domestic Politics of Bahrain." The Centre also invited Dr. Saud bin Mohammed Al Sati, Ambassador of the Kingdom of Saudi Arabia to India on 05 February 2020 who delivered a talk on "Indo-Saudi Strategic Partnership: The Way Forward."

The Centre published five online editions of its newsletter *West Asia Watch: Trends and Analysis*, which provides a detailed account of major events and developments taking place in the region, interviews with leading national and international strategic thinkers and diplomats as

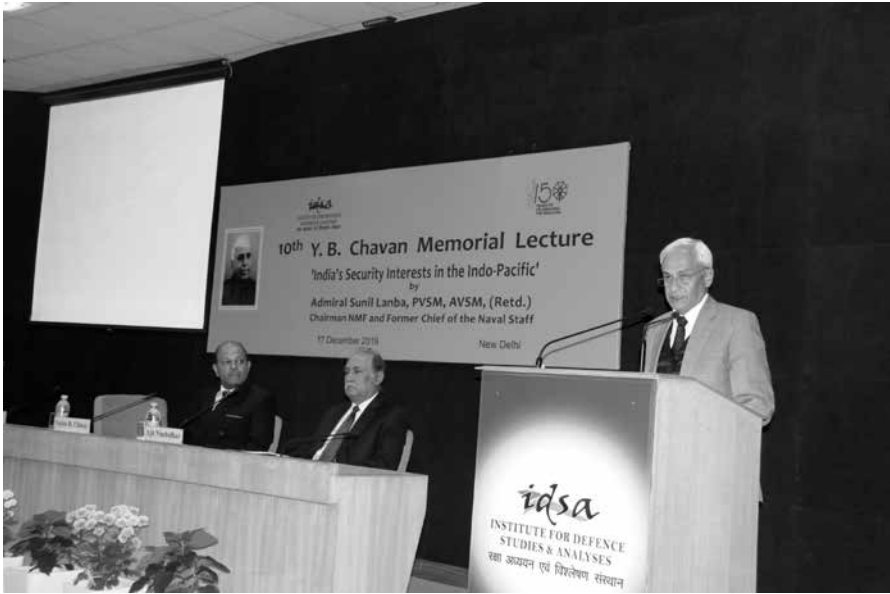
well as commentaries by the scholars on current and unfolding issues in the WANA region.

Further, the scholars of the West Asia Centre continued their study and research on important subjects such as India and unrest in the Arab world, India-Iran relations, India's West Asia policy, the GCC crisis, regional hotspots such as Syria, Yemen and Libya, resurgence of ISIS, counter-narratives and strategic communications against jihadist radicalization, the democratization dilemma and challenges for Turkey among other issues. The scholars also published several in-depth research papers and articles for IDSA's in-house journals and website, as well as for noted national and international journals and media outlets.

Y.B. CHAVAN MEMORIAL LECTURE



Director General, IDSA, Amb. Sujan R. Chinoy delivering Welcome Remarks during the 10th Y.B. Chavan Memorial Lecture, 17 December 2019.



Admiral Sunil Lanba, PVSM, AVSM Retd., Chairman, National Maritime Foundation (NMF), New Delhi, and former Chief of the Naval Staff, delivers the 10th Y.B. Chavan Memorial Lecture, 17 December 2019.

The Institute for Defence Studies and Analyses (IDSA) organised the 10th Y.B. Chavan Memorial Lecture by Admiral Sunil Lanba, PVSM, AVSM Retd., Chairman, National Maritime Foundation (NMF), New Delhi, and former Chief of the Naval Staff, on 17 December 2019. Admiral Lanba spoke on 'India's Security Interests in the Indo-Pacific'. The details of the previous Lectures are at Annexure XII.

TRAINING

There is a growing demand on IDSA for converting its cutting edge research into training courses. The Institute organized 10 training programmes for officers of the National Technical Research Organisation, Border Security Force, Ordnance Factories Board and Indian Air Force. Enhancing the Institute's capacity to handle the training courses will be in the interest of the future growth of the Institute. The details of the training programmes are at Annexure VIII.

SPECIAL PROJECTS

Several government agencies (including the National Security Council Secretariat, Ministry of External Affairs, and Ministry of Information Technology) have shown interest in involving the Institute in various projects. The IDSA-MEA collaboration has grown over the years. IDSA has been conducting the PoK Project for the MEA for several years and the Project continued this year also. A project commissioned by the Ministry of Information Technology on Global, Regional and Domestic Factors Impacting India's Cyber Security is also ongoing. (Annexure IV).

CONFERENCES NATIONAL/INTERNATIONAL



Hon'ble Raksha Mantri and President IDSA, Shri Rajnath Singh delivers the Inaugural Address at the 12th South Asia Conference, 28-29 January 2020.



Hon'ble Raksha Mantri and President IDSA, Shri Rajnath Singh releasing the book, Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025: Corridors, Connectivity and Contours at the 12th South Asia Conference, 28-29 January 2020.



General V.K. Singh, PVSM, AVSM, YSM Retd., Hon'ble Minister of State for Road Transport & Highways, Government of India, and former Chief of the Army Staff, delivers the Keynote Address at the 4th West Asia Conference, 26-27 February, 2020.

The Institute organized several high-profile conferences, Roundtables and national seminars during the year. In all 2 international conferences and 12 national conferences, seminars/workshops symposiums/panel discussions were held. In addition 35 Roundtable Discussions, 22 Special/Eminent Persons Talks, 1 Bilateral Interaction and 18 Special Interactions were also held on a series of topics. Details are at Annexure III. The above activities provided an opportunity for close interaction with the strategic community in India and abroad.

PUBLICATIONS

During the year, IDSA scholars published nine books and three monographs. Apart from this, the Institute published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of the *CBW Magazine*, four Occasional Papers, three Policy Briefs and 10 Issue Briefs. In addition, 12 Articles, 17 Book Reviews/ Review Essays/ in IDSA journals and 10 Chapters in IDSA books, 57 Web Commentaries and 141 articles were published in various newspapers and magazines. The IDSA website got 28,05,338 page views during the year, on an average of 2,33,778 published page views per month.

Newsletters

A wide range of periodicals/newsletters/news digests were published during the year. These included *The Week in Review; POK News Digest; South Asia Trends; Africa Trends; Indian Ocean Watch, Insight Southeast Asia, Pakistan News Digest, East Asia Military Monitor, West Asia Watch, Strategic Digest, Bangladesh Press Digest, Japan Digest and West Asia Digest.*

IDSА LIBRARY AND THE INFORMATION RESOURCE DIVISION





IDSA Library

Library

The IDSA Library and the Information Resource Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the IDSA and outside. The Institute continued to create more digital content and image content on its Facebook page and Multimedia section.

The IDSA Library participated in the New Delhi World Book Fair during the period under review. The Institute's participation in the New Delhi World Book Fair began in 2013.

The Library supports the research community on a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

AWARDS

The Institute confers two Awards, i.e., the K. Subrahmanyam Award and the President's Award for Excellence. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Excellence is conferred to encourage the Institute's young scholars to write in reputed and refereed journals. Annexure XI contains the details of past awardees.

GRANT-IN-AID TO IDSA

IDSA was sanctioned an amount of Rs 2267 lakhs as Grant-in-Aid for the Financial Year 2019-2020 which also includes an amount of Rs 255 lakhs towards payment of arrears of pay and allowances for the period from 01.01.2016 to 28.02.2018 on implementation of 7th CPC recommendations in IDSA. Out of the said amount of Rs 2267 lakhs, an amount of Rs 72.14 lakhs, being unutilized grant due to COVID-19 preventive measures, was refunded to MoD, which resulted in the net Grant-in-Aid of Rs 2194.86 lakhs for the Financial Year 2019-20.

Annexure I

EXECUTIVE COUNCIL (EC) AND THE
SUB-COMMITTEES

(As on 31 March 2020)

The composition of the Executive Council was as follows:

- | | |
|------------------------------------|--|
| 1. Shri Rajnath Singh | President |
| 2. Shri G.K. Pillai | Member |
| 3. Prof S.D.Muni | Member |
| 4. Amb. Swashpawan Singh | Member |
| 5. Lt Gen Prakash Menon Retd | Member |
| 6. Air Marshal V.K.Bhatia Retd | Member |
| 7. Vice-Admiral Shekhar Sinha Retd | Member |
| 8. Shri Gulshan Luthra | Member |
| 9. Amb. Sujan R. Chinoy | Director General,
Ex-Officio Member and
Principal Secretary |
| 10. Shri Ajay Kumar | Defence Secretary,
Ex-Officio Member |
| 11. Shri Harsh Vardhan Shringla | Foreign Secretary,
Ex- Officio Member |
| 12. Maj. Gen. Alok Deb Retd | Deputy Director General,
Ex-Officio Member
(till September 2019) |
| 13. Shri Vishal Chandra | (Staff Representative) |

The President constituted Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings.

The composition of the Sub-Committees is as follows:-

1. Human Resource & Academic Sub-Committee (HR&A)

- | | | |
|------------------------------|---|--------|
| a) Prof S.D.Muni | - | Chair |
| b) Amb. Swashpawan Singh | - | Member |
| c) Lt Gen Prakash Menon Retd | - | Member |
| d) DG, IDSA | - | Member |

Special Invitees:

- a) DDG, IDSA
Staff Representative (to be invited as and when necessary)

2. Finance & Administrative

- Mr G.K.Pillai (Chair)
- Air Marshal V.K.Bhatia Retd
- Vice-Adm Shekhar Sinha Retd
- DG, IDSA

Special Invitees:

- DDG, IDSA
- Staff Representative (to be invited as and when necessary)

3. Membership Sub-Committee

- | | | |
|--------------------------------|---|--------|
| a) Shri Gulshan Luthra | - | Chair |
| b) Amb. Swashpawan Singh | - | Member |
| c) Vice-Adm Shekhar Sinha Retd | - | Member |
| d) DG, IDSA | - | Member |
| e) DDG, IDSA | - | Member |

Special Invitees:

- a) Staff Representative (to be invited as and when necessary)

EC Meetings

The following Executive Council (EC) and Sub-Committee Meeting was held during the year 2019-2020:-

- 164th Executive Council Meeting: 27 June 2019

The HR & Academic Sub-Committee Meetings were held on 09 September, 2019 and 21 October 2019.

The Finance and Administrative Sub-Committee Meeting was held on 17 December 2019.

The Membership Sub-Committee Meeting was held on 30 December 2019.

MEMBERSHIP

The number of Members as on 31 March 2020 was as follows:

Type of Membership	31.03.2019	31.03.2020
Life Members	101	104
Members	171	163
Associate Members	1038	1056
Special Subscribers (Serving Defence Officers)	5	80
Associate Corporate Members (Defence Units/Mess/Libraries)	26	26
Special Corporate Members (Educational Institutes/Colleges)	80	5
Total	1421	1434

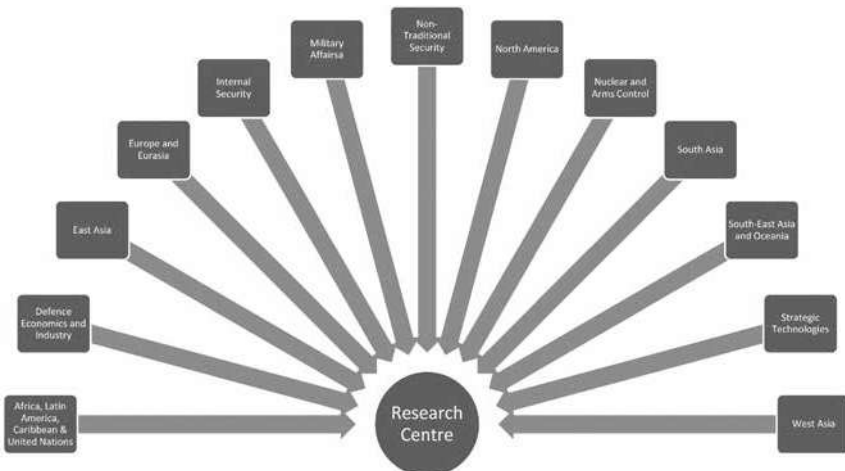
The number of Members with voting rights stands at 267.

Annexure II

RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty at various levels (as on 31 March 2020). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix A**. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations (ALACUN)
2. Defence Economics and Industry
3. East Asia
4. Europe and Eurasia
5. Internal Security
6. Military Affairs
7. Non-Traditional Security (NTS)
8. North America
9. Nuclear and Arms Control
10. South Asia
11. South-East Asia and Oceania
12. Strategic Technologies
13. West Asia



Annexure III

CONFERENCES/SEMINARS/TALKS/INTERACTIONS/ VISITS

(i) *International Conferences/Seminars*

The following two International Conferences were organized during the year:-

S. No	Date	Opening/Welcome Remarks	Keynote Address by	Details of the Conference	Topic
1.	28-29 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Shri V. Muraleedharan, Hon'ble Minister of State for External Affairs, Government of India	12 th South Asia Conference	"India's 'Neighbourhood First' Policy: Regional Perceptions
2.	26-27 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Gen (Retd) V.K. Singh, Hon'ble Minister of State for Road Transport & Highways, Government of India	4 th West Asia Conference	Ten Years of Political and Economic Transformation in West Asia: Challenges, Lessons and Future Trends

(ii) *National Conferences/Seminars/Workshops/Symposiums/ Panel Discussions*

The following twelve Conferences/Seminars/Workshops/Symposiums/Panel Discussions/Closed-Door interactions were organized during the year:-

S. No	Date	Chair/Welcome/Opening Remarks	Details of the Conference/Seminar	Topic
1.	11 April 2019	Maj Gen Alok Deb, Deputy Director General, IDSA	Capt. Ali al Sheedi, Royal Navy of Oman, Strategic Directing Staff, NDC Oman	

2.	10 May 2019	Dr Ajay Kumar, Secretary, Defence Production, MoD	Members from Ministry of Defence, Government of India	Defence Offsets
3.	10 June 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Pranay Kumar Verma, Joint Secretary, Ministry of External Affairs (and Ambassador Designate to Vietnam) and Prof Ashok Kumar Chawla, Advisor (Japan), MEA	Regional Security
4.	01 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Amb. M. Ashraf Haidari, former Afghan Deputy Chief of Mission (Minister Counselor) to India and currently Afghanistan's Ambassador to Sri Lanka	
5.	04 July 2019	Cmde Abhay K. Singh, Research Fellow, IDSA	Admiral Jayanath Colombage, Retd, Director, Pathfinder Foundation, Colombo	Sri Lanka's Political Situation Post-Easter Terrorist Attack
6.	08 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Annual East Asia Review (EAR) Workshop	China's Strategic Outreach in East Asia
7.	23 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	20 visiting scholars from CET-UW	India's Strategic and Diplomatic Priorities
8.	06 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	One-day Seminar	India's National Security: Kargil to Present Times

9.	04 October 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Shri K.N.Vyas, Secretary, Department of Atomic Energy and Chairman, Atomic Energy Commission	Evolution of Nuclear Propulsion Systems for Marine Applications
10.	09 October 2019	Dr S. Kalyanaraman, Research Fellow, IDSA	Dr. John Randolph Wood (INDOPACOM Director for Outreach) and Ms. Janet Killian (INDOPACOM Economist)	US Indo-Pacific Strategy, India's Role in Indian Ocean Region and US-India Relations
11.	03 March 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr Steward Beck, President & CEO, Asia-Pacific Foundation of Canada	
12.	11 March 2020	Dr Udai Bhanu Singh, Senior Research Associate, IDSA	Delegation from the Australian High Commission, New Delhi	India-Australia Defence Cooperation

(iii) Talks

The Institute organised 22 Special/Eminent Persons Talks during the year. Following is the list of Talks:

S. No	Date	Chair	Speaker	Topic
1.	01 April 2019	Amb. Sujan R. Chinoy, Director General, IDSA	H.E. Mr. André Aranha Corrêa do Lago, Ambassador of Brazil	India-Brazil Relations
2.	03 April 2019	Amb. Sujan R. Chinoy, Director General, IDSA	H.E. Kalupage Austin Fernando, Sri Lanka's High Commissioner to India	Dealing with Conflict: Sharing Sri Lanka's Experience

3.	30 April 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. Ajay Singh, Special Advisor to the Chairman and President of Japan Petroleum Exploration Company (JAPEX), and Head of Strategy and Commercial	The Implications of the Ongoing Energy Transition for India's Energy Security, and Impact on the Three Major Asian Economies
4.	10 May 2019		Dr G. Satheesh Reddy, Secretary, Department of Defence R&D and Chairman, DRDO	Technology for National Security
5.	20 June 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Ambassador Sidharto R. Suryodipuro, Ambassador of the Republic of Indonesia to India and Bhutan	Growing India-Indonesia Relations and their Cooperation in the Indo-Pacific
6.	28 June 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Col (Dr) D. Padma Kumar Pillay, Retd, Research Fellow, IDSA	Control of Territory by Terror Groups : Case Study of ISIS Takeover of Iraq and Syria
7.	03 July 2019		Dr Amit Gupta, Associate Professor in the USAF Air War College, Alabama	The US-China Rivalry in a Globalized World. Why the Indo-Pacific Matters

8.	05 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Maj. Gen. Abdulla Shamaal, Chief of Defence Forces (CDF), Maldives National Defence Force (MNDF)	National Security Vulnerabilities: Issues for Small States
9.	10 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Dr Faisal Devji, Professor of Indian History and Director of Asian Studies Centre at St Antony's College, University of Oxford	The Ideological Basis of ISIS, its Growth, and Impact on India and the Region
10.	14, August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	H.E. Maj Gen. Chis S. Eze (Retd), High Commissioner of Nigeria to India	India-Nigeria Relations: Opportunities and Challenges
11.	23 September 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. V. Srinivas, Additional Secretary, Ministry of Personnel, PG & Pensions, Department of Administrative Reforms and Public Grievances, Government of India	Pakistan's Economic Crisis - Is a Recovery Possible?
12.	01 October 2019	Ms Ruchita Beri, Senior Research Associate, IDSA	Dr Sanjay Badri-Maharaj, Defence Analyst and Attorney-at-Law, Trinidad and Tobago	Rise of Terrorism in the Caribbean
13.	03 October 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Ambassador Jonathan Fried, Personal Representative of Prime Minister Justin Trudeau for the G20	Global Economic Governance in Tumultuous Times

14.	08 November 2019	Ms Ruchita Beri, Senior Research Associate, IDSA	Professor Hussein Solomon, Department of Political Science, University of Orange Free State, South Africa	Trajectories of Extremism in Africa
15.	17 December 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Admiral Sunil Lanba, PVSM, AVSM (Retd.), Chairman, National Maritime Foundation (NMF), New Delhi, and former Chief of the Naval Staff	India's Security Interests in the Indo-Pacific
16.	31 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Amb. P.Stobdan	The Great Game in the Buddhist Himalayas
17.	03 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Professor T.V. Paul, James McGill Professor of International Relations, Dept of Political Science, McGill University, Montreal	India as a Rising Power: Opportunities and Constraints in the 21st Century
18.	04 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Professor Klaus Larres, Richard M. Krasno Distinguished Professor of History and International Relations at the University of North Carolina-Chapel Hill.	US-Europe Views of China
19.	05 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	H.E. Dr. Saud bin Mohammed Al Sati, Ambassador of the Kingdom of Saudi Arabia to India	Indo-Saudi Strategic Partnership: The Way Forward
20.	14 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Takshashila Institution, Bengaluru	Defence Pension

21.	28 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. David Bertolotti, Director for Strategic Affairs, Security and Disarmament of the French Ministry for Europe and Foreign Affairs	A French Perspective on Nuclear Deterrence and Strategic Stability
22.	03 March 2020	Amb. R. Rajagopalan	Mr Wolfram Tonhauser, Head of the IAEA, Nuclear Law and Treaty Section	The IAEA and the International Nuclear Legal Framework

(iv) Bilateral/Trilateral Interactions

The following Trilateral Dialogue was held during the year:

S. No	Date	Institution	Chair/Remarks	Topic
1.	7 June 2019	Fourth India-Iran-Afghanistan Trilateral Dialogue	Amb. Sujan R. Chinoy, Director General, IDSA	Agenda for Future Cooperation

(v) Roundtable Discussions

35 Roundtable/Book Discussions on a wide range of topics were held at the Institute during the course of the year. The complete list of topics discussed is given below:

S. No	Date	Chair	Speakers	Topic
1.	10 April 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	Col. Dr. Ali Ahmed, Retd.	Crisis Management in UN Peacekeeping
2.	15 April 2019	Amb. Sujan R. Chinoy, Director General, IDSA	China Institute for Contemporary International Relations (CICIR)	India-China Relations, Regional Connectivity and United States' Indo-Pacific Strategy

3.	23 April 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	Prof. Rajaram Nagappa, Prof. V.S. Ramamurthy, Dr. N. Ramamurthy, National Institute of Advanced Studies (NIAS), Bangalore	Details of the NIAS-RIS Project on Science Diplomacy Initiative (SDI)
4.	24 April 2019	Professor Amitabh Mattoo, Professor of Disarmament Studies, JNU	Ms Elizabeth Minor, Visiting Scholar, Jindal School of International Affairs, O.P. Jindal Global University	The Future of Global Nuclear Disarmament
5.	25 April 2019	Prof. R. Rajaraman, Emeritus Professor of Theoretical Physics, School of Physical Sciences, JNU	Dr. G. Balachandran, Consultant, IDSA and Mr Kapil Patil, Associate Fellow, Vivekananda International Foundation	The Future of India's Nuclear Industry
6.	02 May 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Prof. Asher Susser, Professor Emeritus, Tel Aviv University, Israel	Israel's Foreign Policy: Search for Security
7.	16 May 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	Dr Andeab Gebremeskel, DG, Eritrean Centre for Strategic Studies	Current Developments in the Horn of Africa
8.	20 May 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	Ambassador Talmiz Ahmad, Ram Sathe Chair Professor, Symbiosis School of International Studies, Pune; Professor Girijesh Pant, ICSSR National Fellow, Symbiosis School of Economics, Pune	Growing US-Iran Tensions and Implications for India

9.	29 May 2019	Amb. Sujan R. Chinoy, Director General, IDSA	4th IDSA Africa Day Roundtable	India- Africa Partnership in a Changing World
10.	18 June 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Two Taiwanese scholars- Prof. Tzu- Yang Chang and Prof. Dong-Ching Day- from Nanhua University, Taiwan	China's Belt and Road Initiative (BRI), Taiwan's New Southbound Policy and India- Taiwan Relations
11.	10 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Shri G.K. Pillai Former Home Secretary of India and Member Executive Council IDSA	Rising Tide of Radicalization and the Search for Solutions
12.	16 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Sanjaya Baru, Distinguished Fellow, IDSA, Amb. T.C.A. Rangachari, Distinguished Fellow, VIF, Prof. S.D. Muni, Member, Executive Council, IDSA Prof. Srikanth Kondapalli, Centre for East Asian Studies, SIS, JNU	China's Policy Towards South Asia: Implications for India
13.	17 July 2019	Amb R. Rajagopalan	Presentation by Pradeep Kumar Gautam, Consultant, IDSA	A Study of the Kural : Concepts and Themes
14.	18 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. Siddharth Chatterjee, currently the UN Resident Coordinator in Kenya	Youth and the Journey to Violent Extremism in Africa

15.	26 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Smt. Gargi Kaul, Secretary (Defence Finance), MoD	Defence Budget 2019-20
16.	19 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. John J. Hamre, President and CEO, Centre for Strategic and International Studies (CSIS), Washington D.C and Mr. Richard M. Rossow, Senior Advisor and Wadhvani Chair in U.S-India Policy Studies, CSIS,	India-U.S. Defence Partnership and the Indo-Pacific
17.	21 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Ms Elizabeth Sidiropoulos, CEO, South Africa Institute of International Affairs (SAIIA)	South Africa's Foreign Policy and Future of India- South Africa Partnership
18.	29 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. Bradley Bowman, Senior Director, Foundation for Defense of Democracies (FDD), Washington D.C.	India-US Defence Relations
19.	18 September 2019	Maj. Gen Alok Deb, Retd, Deputy Director General, IDSA	Shanghai Institute for International Studies (SIIS), Shanghai, China	India-China Relations and Regional Security Issues
20.	30 September 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Niklas Swanstrom, Director, Institute for Security and Development Policy (ISDP), Sweden	China's Outreach in Europe: What it Means to India

21.	01 October 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Cdr Greg Malandrino, Navy Military Advisor, Office of Net Assessment, US Department of Defense	Security Issues of Mutual Interest
22.	02 December 2019	Amb. Sujan R. Chinoy, Director General, IDSA.	Dr. Christian Wagner (SWP); Dr. Heribert Dieter (SWP); Dr. Frank Pieke (MERICS) from Konrad-Adenauer-Stiftung e.V. (KAS)	Current Geo-security and Geo-political Challenges for Europe”.
23.	18 December 2019	Dr Jagannath P. Panda, Research Fellow, IDSA	Prof. Qiu Yonghui, Research Professor in Centre for South Asian Studies at the Sichuan University, China	India-China Relations and Regional Security Issues.
24.	24 December 2019	Dr Jagannath P. Panda Research Fellow, IDSA	Two senior experts from the National Institute for Defense Studies (NIDS), Tokyo, Japan	Foreign policy trends and regional security issues
25.	02 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA		Appointment of Chief of Defence Staff (CDS)
26.	08 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA		Soleimani’s Killing: US-Iran Tension and Implications for the Region
27.	13 January 2020	Cmdr Abhay K. Singh, Research Fellow, IDSA	Prof. Purnendra Jain, Adelaide University	The Strategic Developments in the Indo-Pacific and Future Contours

28.	16 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. Daniel Feakes, Chief of Implementation Support Unit, Biological Weapons Convention	The BWC at 45: Approaching the Ninth Review Conference
29.	17 January 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Amb. Philips Griffiths, Head of the Wassenaar Arrangement Secretariat	Wassenaar Arrangement and the Process of Export Controls
30.	30 January 2020	Ms Ruchita Beri, Senior Research Associate, IDSA	Dr Barnaby Joseph Dye, Research Associate, Global Development Institute, University of Manchester	Emerging Powers in Africa: How Different are India and Brazil as Infrastructure Builders?
31.	13 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr Anand Kumar, Associate Fellow, IDSA and former ICCR Chair at the University of Dar-es-Salaam	India-Tanzania Relations
32.	17 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	S. Samuel C. Rajiv, Manpreet Sethi, Meena Singh Roy and Roshan Khanijo	Fate of JCPOA and Iran's Nuclear Ambitions
33.	20 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Ms. Yuka Ando	Developments Surrounding Free and Open Indo-Pacific Concept: Japan's Foreign Affairs in the Region
34.	25 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	American Chamber of Commerce in India (AMCHAM)	US-India Defence and Security Partnership
35.	03 March 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Members of Danish Foreign Policy Committee	Recent Trends in India's Foreign Policy

(vi) Special Interactions

As part of its outreach activities during the year, the Institute organised 18 Special Interactions with visiting delegations and eminent persons from various countries. The delegations and persons who visited IDSA during the year included:

S. No	Date	Chair	Delegation	Topic
1.	03 April 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	39-member delegation from Rwanda Defence Force Command and Staff College (RDF CSC)	
2.	24 April 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	33-member delegation from the National Resilience Institute, Indonesia	India-Indonesia Relations Including the Security Aspect.
3.	12 June 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	17-member delegation from Tanzania's National Defence College (NDC)	Overseas Study Tour
4.	21 June 2019	Amb. Sujana R. Chinoy, Director General, IDSA	Journalists/Editors from Afghanistan	
5.	09 July 2019	Dr Udai Bhanu Singh, Senior Research Associate, IDSA	Three-member Indonesian Ministry of Defence (MoD) delegation	Indo-Pacific

6.	15 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	12-member Thai delegation headed by Assistant Professor, Surat Horachaikul (Faculty of Political Science, Chulalongkorn University and Founding Director of Indian Studies Centre of Chulalongkorn University)	Dynamic of BIMSTEC Cooperation
7.	24 July 2019	Amb. Sujan R. Chinoy, Director General, IDSA	22-member delegation from the Bangladesh Armed Forces	Bangladesh-India Relations: Prospects, Challenges and the Way Forward
8.	07 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Scholars from Intellisia Institute, Guangzhou	India-China Bilateral Relations
9.	22 August 2019	Maj. Gen. Alok Deb, Retd, Deputy Director General, IDSA	Delegation from the Eisenhower School of the National Defense University, Washington, DC	Indian Defence Procurement and Production Issues
10.	23 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Seven-member delegation led by Prof. Yang Wenwu, Deputy Director of the Institute of South Asian Studies, Sichuan University, China	India-China Relations, Domestic Developments in China, India's Domestic Development, US- China Rivalry, and Regional Security Environment

11.	26 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Japanese delegation led by Col. Hiroyuki Kawaguchi, Director of Intelligence Division GSO, JGSDF	India's Foresight of C4ISR, Cyber Security, Intelligence and India-Japan Cooperation in these areas.
12.	26 August 2019	Amb. Sujan R. Chinoy, Director General, IDSA	Journalists/Editors from Turkey	India-Turkey Bilateral Relations
13.	30 September 2019		16-member delegation from Sudan Armed Forces (SAF) Defence College	
14.	14 November 2019	Dr Jagannath P. Panda, Research Fellow, IDSA	16-member delegation led by Capt Katsuya Yamamoto from the Joint Staff College of Japan	Regional Security Environment, Maritime Security and Cyber Security.
15.	15 November 2019	Dr Udai Bhanu Singh, Senior Research Associate, IDSA	Six-member delegation headed by Sr. Col. Nguyen Vu, Deputy Director General, Department of Military Science (DMS), MoD, Vietnam	Indo-Pacific Strategy, South China Sea, Security and Role of ASEAN in Indo-Pacific Region

16.	26 November 2019	Dr Udai Bhanu Singh Senior Research Associate, IDSA	Delegation of Ministry of Defence of the Republic of Indonesia led by Col. (Dr) Samsul Bahari, Director of America, Europe, Africa Relations Dept, Directorate General of Defence Strategy, Ministry of Defence of the Republic of Indonesia	Study of Countering America's Adversaries through Sanctions Act (CAATSA)
17.	06 December 2019	Dr S. Kalyanaraman, Research Fellow, IDSA	Delegation from Poland's Centre for Eastern Studies (OSW)	China-US Rivalry and Implications for India and the EU and China-Russia Relations
18.	10 February 2020	Amb. Sujan R. Chinoy, Director General, IDSA	College of Defence Management (CDM), Secunderabad	Proposed Long-Term Roadmap for Defence Diplomacy

Visits of IDSA Scholars Abroad

1. Dr. Jagannath P. Panda, Research Fellow, IDSA attended a JDS Lecture Series on "Recent Trends in India-China Relations and India and the Future of Indo-Pacific" organized by the Department of Politics and International Studies at the International Christian University (ICU) from 10-11 April 2019 at Tokyo, Japan. In addition, Dr. Panda attended a Seminar on "Middle Powers Roles and Interests in the Indo-Pacific: Identifying Opportunity and Mitigating Challenges in a Region in Flux" at the same venue on 12 April 2019.
2. Dr. Jagannath P. Panda, Research Fellow, IDSA attended a China-India Conference on "China-India Interaction: From Bilateral to Regional Level" at Sichuan University organized by the Institute of South Asian Studies in collaboration with the Centre for South

- Asia-West China Cooperation and Development Studies from 24-27 April 2019 at Sichuan, China.
3. Amb. Sujan R. Chinoy, Director General, IDSA attended a China-India Conference on “China-India Interaction: From Bilateral to Regional Level” at Sichuan University organized by the Institute of South Asian Studies in collaboration with the Centre for South Asia-West China Cooperation and Development Studies from 24-27 April 2019 at Sichuan, China.
 4. Amb. Sujan R. Chinoy, Director General, IDSA delivered talks on “India-U.S. Relations in the Age of Indo-Pacific” organized by the Asian Studies Centre at the Heritage Foundation and was also invited by the Hudson Institute to speak in a Panel Discussion on “India-U.S. Defense Relations” at Washington DC, from 13-17 May 2019. During his visit he also delivered talks at Atlas Organisation, RAND Corporation, Center for Strategic and International Studies (CSIS), Elliot School of International Affairs, Council On Foreign Relations, The Brookings Institution, East West Center and the Army War College.
 5. Dr. Prashant K. Singh, Associate Fellow, IDSA attended the Academic Exchange on “India-China Relations” organized by the Wuhan University’s Institute for International Studies at Wuhan, China from 15-17 May 2019.
 6. Dr. Meena S. Roy, Research Fellow, IDSA attended a seminar with focus on the Relationship Between Iran, India and China organized by the Swedish Institute of International Affairs in Stockholm, Sweden on 23 May 2019.
 7. Dr. Prashant K. Singh, Associate Fellow, IDSA attended the Symposium on “China-India Relations: Review and Prospect” organized by the Centre for India Studies, China West Normal University at Nanchong, China, on 24 May 2019.
 8. The Centre for Rule-Making Strategies (CRS), Tama University organized a workshop titled “Economic Statecraft in Indo-Pacific”

at Tokyo, Japan, during 27-28 May 2019. Dr. Jagannath P. Panda, Research Fellow, IDSA attended the above-mentioned workshop to speak on “India and the Making of Indo-Pacific Institutional Architecture: Demands and Drivers”.

9. Gp Capt A.V. Lele, Retd, Senior Fellow, IDSA attended a conference on “Evolution of Counterspace Threat and Strengthening of International Space Partnership” organized by the Prague Security Studies Institute (PSSI) at Prague, Czech Republic, from 09 to 11 June 2019.
10. Ms Shruti Pandalai, Associate Fellow, IDSA attended the “16th India Trilateral Forum” organized by the Observer Research Foundation in collaboration with the German Marshall Fund of the United States (GMF) and the Swedish Ministry of Foreign Affairs at Malmo, Sweden, from 12 to 13 June 2019.
11. Dr Jagannath P. Panda, Research Fellow, IDSA attended a workshop on “China, Major Powers and the Future of Indo-Pacific” organized by the Centre for International Area Studies of the Hankuk University of Foreign Studies (HUFS) at Seoul, South Korea, on 13 June 2019. He presented a paper on “China in India’s Vision of Indo-Pacific Security Architecture”.
12. Dr Gulbin Sultana, Research Analyst, IDSA attended a workshop on “Naval Competition and Cooperation in the Indian Ocean” organized by the Near East South Asia (NESAs) Centre for Strategic Studies at Bangkok, Thailand, from 25 to 28 June 2019.
13. The Bangladesh Institute of International and Strategic Studies (BIISS) invited a delegation to visit Dhaka, Bangladesh on 03 July 2019, as part of the Bilateral Dialogue between IDSA and the BIISS. The theme of the Dialogue was “Bangladesh-India Relations: Sharing the Benefits of this Relation with South Asia”. Amb. Sujan R. Chinoy, Director General, IDSA led this delegation. The other members of the delegation were:

- (i) Dr Ashok K. Behuria, Senior Fellow, IDSA
 - (ii) Dr Smruti S. Pattanaik, Research Fellow, IDSA
 - (iii) Mr Rajorshi Roy, Research Analyst, IDSA
14. Dr Smruti S. Pattanaik, Research Fellow, IDSA attended a Conference on “Maritime Issues in the Bay of Bengal Region” organized by the Bangladesh Institute of Law and International Affairs (BILIA) in Dhaka, Bangladesh on 11 July 2019. She presented a paper on “India, Bangladesh and Synergising Cooperation in the Bay of Bengal”.
15. The Korea Foundation invited Amb. Sujan R. Chinoy, Director General, IDSA and other members of delegation to visit Seoul, South Korea from 28 July 2019 to 02 August 2019, for a bilateral dialogue (2019 KF–India Next Generation Policy Experts Study Tour to Korea) between IDSA and the Korea Foundation. The other members of the delegations were:
- (i) Dr Sanjaya Baru, Distinguished Fellow, IDSA
 - (ii) Dr Ashok K. Behuria, Senior Fellow, IDSA
 - (iii) Dr Jagannath P. Panda, Research Fellow, IDSA
 - (iv) Mr Rajorshi Roy, Research Analyst, IDSA
16. The Griffith Asia Institute (GAI) convened the third annual Australia-India-Japan Trilateral Dialogue at Brisbane, Australia on 06 August 2019. Dr. Jagannath P. Panda, Research Fellow, IDSA attended the Dialogue as a speaker on the panel, and spoke on the “Changing leadership dynamics of the Indo-Pacific: Implications for the Strategic Landscape”.
17. Gp Capt A.V. Lele, Retd, Senior Fellow, IDSA attended a workshop on “The Militarization of Artificial Intelligence” organized by the United Nations Office for Disarmament Affairs, the Stimson Center, and the Stanley Foundation at the United Nations Headquarters New York, during 13-14 August 2019.

18. The Jerusalem Institute for Strategy and Security (JISS) invited Amb. Sujan R. Chinoy, Director General, IDSA and other members of delegation to visit Jerusalem, Israel, on 02 September 2019, for a bilateral dialogue between IDSA and JISS. The other members of the delegation were:
 - (i) Col Vivek Chadha, Research Fellow, IDSA
 - (ii) Dr Prasanta Kumar Pradhan, Associate Fellow, IDSA
 - (iii) Mr. Savolu Samuel Christopher Rajiv, Associate Fellow, IDSA
19. The Korea Economic Institute of America (KEI) published a journal titled *On Korea* in Washington DC, on 05 September 2019. Dr Jagannath P. Panda, Research Fellow, IDSA wrote a paper for the journal on “Framing an Indo-Pacific Narrative: India’s Arc in Moon’s New Southern Policy (NSP) and India-South Korea Ties”.
20. Dr Adil Rasheed, Research Fellow, IDSA attended a conference on “Quantifying Radicalization” organized by the Social and Economic Survey Research Institute (SESRI) at Qatar University Doha, during 07-08 September 2019.
21. Dr Md. Muddassir Quamar, Associate Fellow, IDSA attended to present a paper on “Israel and the Arab Gulf: Is the New Found Affection Sustainable?” organized by the European Association of Israel Studies (EAIS) in Prague, Czech Republic during 08-10 September 2019.
22. Amb. Sujan R. Chinoy, Director General, IDSA attended the Annual Track 1.5 Strategic Dialogue on the Struggle for Power and Influence in the Indo-Pacific organized by the Institute for Regional Security in Bowral, NSW, Australia from 12 to 15 September 2019.
23. Dr. Nihar R. Nayak, Research Fellow, IDSA presented a paper in the Seminar on “Nepal’s Foreign Policy under the new Constitution” organized by the Neeti Anusandhan Pratishthan, Nepal (NeNAP) in Kathmandu, Nepal on 15 September 2019.

24. Dr. Laxman K. Behera, Research Fellow, IDSA attended a Lecture on “Modernization Challenges Facing Indian Armed Forces” organized by the Institut Français Des Relations Internationales (IFRI) in Paris, France on 16 September 2019.
25. Ms. Shruti Pandalai, Associate Fellow, IDSA attended a conference titled “India on the Hill: Charting a Future for India-U.S. Relations” organized by the Heritage Foundation, Washington, D.C in collaboration with the Observer Research Foundation (ORF), New Delhi at Washington, D.C, from 18-19 September 2019.
26. Dr. Rajiv Nayan, Senior Research Associate, IDSA attended the Seminar on “Strategic Trade Controls in Southeast Asia” organized by the Pacific Forum at Manila, Philippines during 19-20 September 2019.
27. Ms. Kritika Roy, Research Analyst – Cyber Security Centre of Excellence (ICCoE), was selected by the Netherlands Ministry of Foreign Affairs for the “Training Programme on Disarmament and Non-Proliferation of WMD” at The Hague, Netherlands, from 30 September 2019 to 04 October 2019.
28. Dr. Jagannath P. Panda, Research Fellow, IDSA attended a conference on “Middle Powers in the Indo-Pacific Region” organized by Bond University, Australia, in cooperation with the United States Naval War College, at Gold Coast, Australia, from 03 to 05 October 2019.
29. Amb. Sujan R. Chinoy, Director General, IDSA attended the Minsk Dialogue Forum on European Security at Minsk, Belarus during 07 to 08 October 2019.
30. Dr. Rajiv Nayan, Senior Research Associate, IDSA attended the Missile Dialogue Initiative Workshop organized by the International Institute for Strategic Studies, London and the Federal Republic of Germany Foreign Office at Berlin, Germany, on 18 October 2019.

31. The Japan Chair of the Keio University and the Korea Chair of the Yonsei University organized a workshop on “Middle Power Cooperation in the ‘Indo-Pacific’ Age” at Singapore from 23 to 26 October 2019. Dr Jagannath P. Panda, Research Fellow, IDSA, presented a paper on India-Japan-Korea Triangularity at the workshop.
32. The German Institute of Global and Area Studies (GIGA) Germany, in cooperation with of the University of Virginia (USA) and the China Foreign Affairs University (CFAU) organized a quadrilateral conference in Beijing, China from 25 to 27 October 2019. The theme of the conference was “The Changing Asia 2019: Perspectives on Regional and Global Cooperation”. The host of the 2019 event was China Foreign Affairs University (CFAU). The following IDSA scholars attended the above- mentioned conference:-
 - (i) Amb. Sujan R. Chinoy, Director General, IDSA
 - (ii) Dr Jagannath P. Panda, Research Fellow, IDSA
 - (iii) Mr. Rajorshi Roy, Research Analyst, IDSA
33. Dr Udai Bhanu Singh, Senior Research Associate, IDSA attended the “11th International South China Sea Conference” organized by the Diplomatic Academy of Vietnam at Hanoi, Vietnam during 06-07 November 2019.
34. Amb. Sujan R. Chinoy, Director General, IDSA attended the 2019 SIIS Annual Conference of the International Advisory Council – Roundtable of Global Review, organized by the Shanghai Institutes for International Studies (SIIS) at Shanghai, China from 06 to 08 November 2019. The theme of the conference was “The Evolution of Major Power Relations: Influence and Prospect”.
35. Dr Rajiv Nayan, Senior Research Associate, IDSA attended a workshop on “Strategic Trade Controls in the Asia-Pacific” organized by the Pacific Forum and the Institute of International Relations at the National Chengchi University at Taipei, Taiwan during 07-08 November 2019.

36. Dr Jagannath P. Panda, Research Fellow, IDSA attended the “13th Berlin Conference on Asian Security” organized by the Stiftung Wissenschaft und Politik (SWP), German Institute for International and Security Affairs with friendly support of the Federal Foreign Office at Berlin, Germany during 07-08 November 2019.
37. Dr. Meena S. Roy, Research Fellow, IDSA attended the Sixth Annual “Abu Dhabi Strategic Debate” (ADSD) organized by the UAE Ministry of Foreign Affairs in cooperation with the Emirates Policy Centre (EPC) at Abu Dhabi, UAE during 09-11 November 2019.
38. Mr. Munish Sharma, Consultant, IDSA attended the 03rd International Conference on India-Russia Strategic Relations organized by the Indian Council of World Affairs (ICWA) and the Russian International Affairs Council (RIAC) at Moscow, Russia during 19-20 November 2019.
39. Dr. Meena S. Roy, Research Fellow, IDSA attended the 2019 IISS Manama Dialogue organized by the International Institute for Strategic Studies (IISS) at Manama, Kingdom of Bahrain from 22-24 November 2019.
40. Gp Capt A.V. Lele Retd, Senior Fellow and Dr Rajiv Nayan, Senior Research Associate, IDSA attended the “Twenty-Fourth Session of the Conference of the States Parties (CSP-24) to Chemical Weapons Convention (CWC)” organized by the Organization for the Prohibition of Chemical Weapons (OPCW) at the Hague, Netherlands, from 25 to 29 November 2019.
41. Dr. Prashant K. Singh, Associate Fellow, IDSA attended the Conference on “ Myanmar’s 2020 General Elections and China-Myanmar Relations” organized by the Shanghai Academy of Global Governance and Area Studies (SAGGAS), Shanghai International Studies University at Shanghai, China during 28-29 November 2019.
42. Amb. Sujan R. Chinoy, Director General, IDSA attended the 5th Dialogue between the National Institution for Transforming

India (NITI) Aayog and the Development Research Centre of the State Council of China (DRC) at Wuhan, China on 28 November 2019.

43. Dr. Jagannath P. Panda, Research Fellow, IDSA attended the 12th CSCAP General Conference organized by the Diplomatic Academy of Vietnam (CSCAP Vietnam) at Hanoi, Vietnam, from 04 to 06 December 2019. The theme of the Conference was “Sustaining Peace in Time of Uncertainties Towards Greater Regional Resilience and Responsiveness”.
44. Amb. Sujan R. Chinoy, Director General, IDSA delivered an Address at the 46th Session on the theme, “Asia as a Horizon for Thought”, organised by the Academy of the Kingdom of Morocco, at Rabat, Morocco from 11-12 December 2019.
45. Gp Capt A.V. Lele, Retd, Senior Fellow, IDSA attended the “2019 EU Non-Proliferation and Disarmament Conference” as a speaker. The Conference was organized by the EU Non-Proliferation and Disarmament Consortium, at Brussels, Belgium, during 13-14 December 2019.
46. Dr Adil Rasheed, Research Fellow, IDSA attended the “Doha Forum 2019” organized by the Doha Forum at Doha, Qatar during 14-15 December 2019.
47. Dr Jagannath P. Panda, Research Fellow, IDSA attended the Conference on “India-China Dynamics: Significance for Europe” organized by the Mercator Institute for China Studies (MERICS) at Berlin, Germany, from 08 to 11 January 2020.
48. Dr Jagannath P. Panda, Research Fellow, IDSA and Dr Titli Basu, Associate Fellow, IDSA attended a Symposium titled “Free and Open Indo-Pacific’ and the Middle East: with Particular Focus on the Port Development, Connectivity, and Implications on the Regional Order” organized by the Middle East Institute of Japan (MEIJ), at Tokyo, Japan on 20 January 2020. Dr Panda presented a paper on ‘Between Link and Act West: India’s Connectivity’ and

Dr Basu made a presentation on ‘Japan –India Cooperation in the Middle East in the Era of Indo-Pacific’.

49. Dr Rajiv Nayan, Senior Research Associate, IDSA attended the workshop on the “Implementation of Non-Proliferation Controls in Universities and Research Institutes” organized by the King’s College London (KCL) in cooperation with Fraunhofer-Gesellschaft at Munich, Germany from 13-15 January 2020.
50. Gp Capt A.V. Lele, Retd, Senior Fellow, IDSA attended the Wilton Park Conference on “Operating in Space: Current Multilateral Policy Issues and Challenges” organized by the Australian Government, New Zealand Ministry of Foreign Affairs and Trade and the Secure World Foundation (USA) at Singapore during 14-15 January 2020.
51. Amb. Sujan R. Chinoy, Director General, IDSA attended the Conference on “The Free and Open Indo-Pacific: Charting a Common Approach” organized by the Asia-Pacific Foundation of Canada (APF Canada) at Vancouver, Canada, during 22-23 January 2020.
52. The Neeti Anusandhan Pratishthan, Nepal (NeNAP) organized an event on “Nepal-India ties and India’s Neighborhood First Policy” at Kathmandu, Nepal, on 18 February 2020. The following IDSA scholars were invited to attend the above-mentioned event:
 - (i) Amb. Sujan R. Chinoy, Director General, IDSA
 - (ii) Dr Ashok K. Behuria, Senior Fellow, IDSA
 - (iii) Dr Nihar R. Nayak, Research Fellow, IDSA
53. Dr Rajiv Nayan, Senior Research Associate, IDSA attended the two-day experts’ meeting on “Strategic Trade Controls in the Asia-Pacific” organized by the Pacific Forum at Honolulu, Hawaii, during 06-07 February 2020.

54. Dr. Jagannath P. Panda, Research Fellow, IDSA attended the “Symposium on Australia-Japan-India: Strengthening Trilateral Strategic Relationship” organized by the Perth USAsia Centre at the University of Western Australia at Perth, Australia, during 17-18 February 2020.
55. The Institute for Defence Studies and Analyses (IDSA) and the Bandaranaike Centre for International Studies (BCIS) organized a bilateral dialogue on the theme “Indo-Pacific as a Geo-Political Construct and its Implications for South Asia” at Colombo, Sri Lanka during 05-06 March 2020. Amb. Sujan R. Chinoy, Director General, IDSA led the delegation. The other members of the delegation were:
- (i) Dr Ashok K. Behuria, Senior Fellow, IDSA
 - (ii) Cmde Roby Thomas, Senior Fellow, IDSA
 - (iii) Dr Smruti S. Pattanaik, Research Fellow, IDSA
 - (iv) Dr Gulbin Sultana, Research Analyst, IDSA
56. The Institute for Defence Studies and Analyses (IDSA) and the Maldives National Defence Force (MNDF) organized a bilateral dialogue on the subject “Security and Strategic Studies: Common Security Concerns and Changing Regional and an International Dynamics” at Maldives, during 07-08 March 2020. Amb. Sujan R. Chinoy, Director General, IDSA led the delegation. The other members of the delegation were:
- (i) Dr Ashok K. Behuria, Senior Fellow, IDSA
 - (ii) Col Vivek Chadha, Research Fellow, IDSA
 - (iii) Dr Adil Rasheed, Research Fellow, IDSA
 - (iv) Dr Gulbin Sultana, Research Analyst, IDSA

Annexure IV

RESEARCH PROJECTS

Details of Projects with IDSA as on 31 March 2020

Sr No.	Name of the Project	Sanctioning Authority	Period	Status
1	PoK	MEA	April 2019 onwards	Ongoing
2	Project on Pakistan with Special Focus on Baluchistan	MEA	April 2019 onwards	Ongoing
3	Project on Global Regional and Domestic Factors Impacting India's Cyber Security.	Ministry of Information Technology	2015 – 2018	Completed
4	EPG for India-Nepal Relations.	MEA	2016 - 2018	Completed
5	Project on Nepal & Myanmar	NSCS	2016 - 2018	Completed
6	Policy Research Papers	MHA	April 2019 onwards	Ongoing
7	Project for Policy Research on Cyber Security	NSCS	April 2019 onwards	Ongoing
8	Project on Bangladesh	MEA	September 2019 onwards	Ongoing

Annexure V

PUBLICATIONS

Journals

Strategic Analysis 2019-20

In the period under review, *Strategic Analysis* has maintained its position as the premier scholarly journal from India on strategic studies, area studies and International Relations that is internationally refereed, published and marketed. There are an increasing number of contributions that are being received from all over the country as well as from international scholars, academics and policy makers. The journal has continued its efforts to engage with the wider strategic community and has been covering issues of strategic importance ranging from India-Africa cooperation on maritime security; the nature, trends and typology of ethnic and insurgent conflicts in the North East Indian states; social and geostrategic factors underpinning

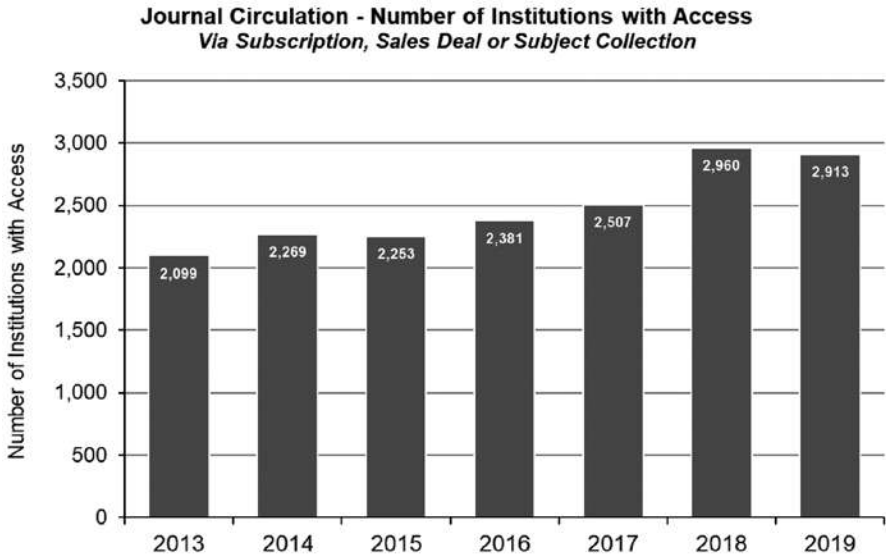
Pakistan's approach in Afghanistan and links between the Taliban and Pakistan's Inter-Services Intelligence agency; the geopolitics of the US-India-Russia Strategic Triangle; India's Border Area Development Programme; India-UAE Security Ties, among others. The journal continues to maintain strict quality checks and editorial control while assessing and approving submissions for publication. The publishing and marketing collaboration with Routledge continues to thrive, garnering increasingly positive feedback globally.

The journal published a Special Issue on "BRICS and the Global Order" during the year under review (Vol 43, Issue 6, November-December 2019). A special issue to commemorate 75 years of the United Nations' founding has been published as the September-October 2020 issue (Vol 44, Issue 5), with the theme: "UN@75: Challenges Ahead".

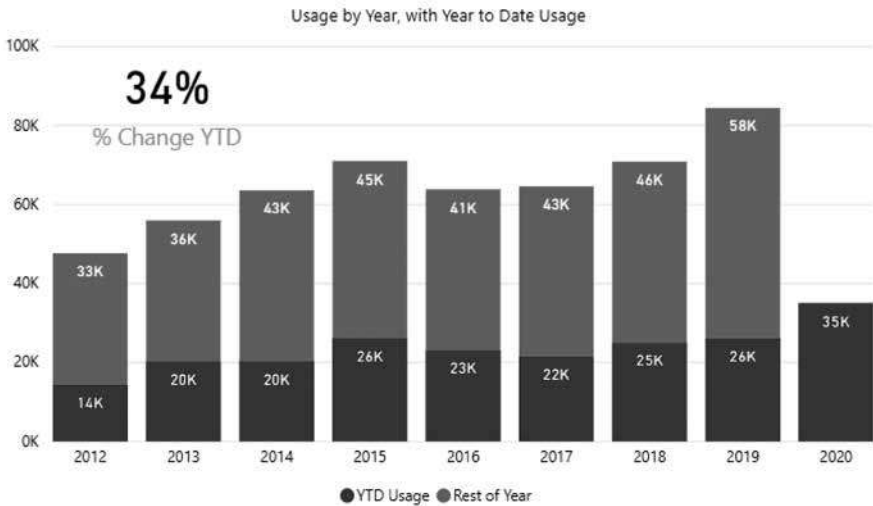
Highlights for *Strategic Analysis*

1. Strategic Analysis received 35,034 article downloads in 2020 YTD, which is 34% higher than downloads received in 2019 YTD.
2. The most downloaded article is 'Food Security in India: Evolution, Efforts and Problems' by D. P. K. Pillay, T. K. Manoj Kumar, with 16,350 downloads.
3. The top Altmetric scoring article was 'Food Security in India: Evolution, Efforts and Problems' by D. P. K. Pillay, T. K. Manoj Kumar, with a score of 232.
4. The top cited article was 'The Belt and Road Initiative: Exploring Beijing's Motivations and Challenges for its New Silk Road' by Michael, Clarke with 7 citations.
5. The journals 2019 'Mock' Impact Factor is between 0.536 and 0.422, placing the journal between 151 and 160 out of 176 journals in the Political Science of the JCR category.

- 6. The journal’s 2018 CiteScore is 0.520, ranking 246/495 in the Political Science and International Relations Scopus category.

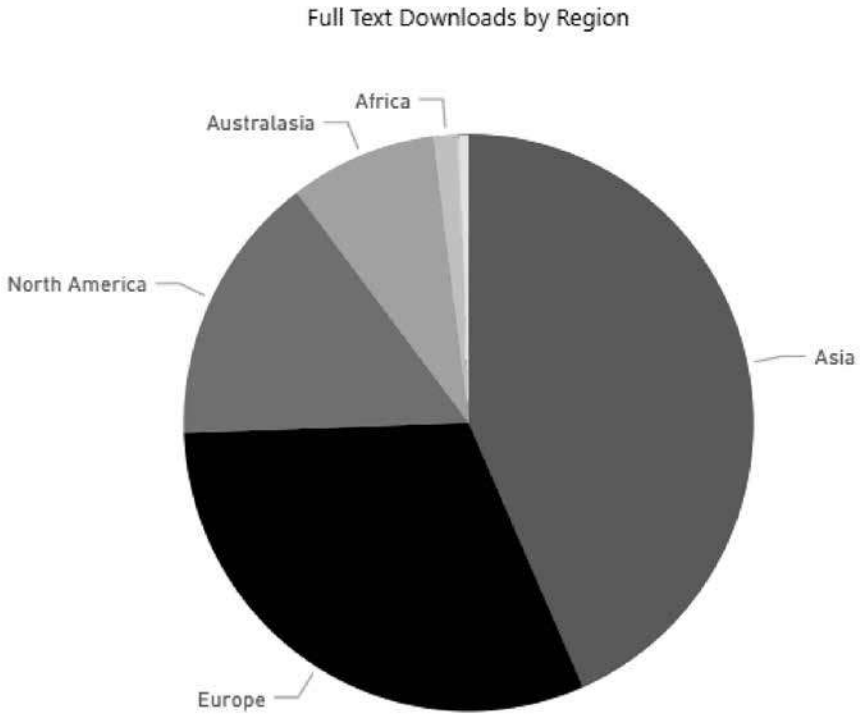


Article Downloads – Taylor & Francis Online (TFO) Usage



Percentage Change YTD is from 2019 YTD to 2020 YTD.

Article Downloads by Region (2019-2020 Year to Date)



Most Downloaded Articles in the Past 12 Months (from the Past Three Volume Years)

Article Title	Author	Volume and Issue	Number of Downloads	Open Access
Food Security in India: Evolution, Efforts and Problems	D. P. K. Pillay, T. K. Manoj Kumar	Volume 42 Issue 6	16,350	No
The BRI and India's Neighbourhood	Bhumitra Chakma	Volume 43 Issue 3	4,172	No
Military Dimensions of a Multipolar World: Implications for Global Governance	Ian Anthony	Volume 42 Issue 3	1,040	Yes

Saudi Arabia–Iran Contention and the Role of Foreign Actors	Vrushal T. Ghoble	Volume 43 Issue 1	962	No
China’s Belt and Road Initiative and India’s Concerns	Montgomery Blah	Volume 42 Issue 4	728	No
The Belt and Road Initiative: Exploring Beijing’s Motivations and Challenges for its New Silk Road	Michael Clarke	Volume 42 Issue 2	727	No
Australia’s Counter- Terrorism Policies Since 11 September 2001: Harmonising National Security, Independent Oversight and Individual Liberties	Ashutosh Misra	Volume 42 Issue 2	684	No
The BRI and India’s Grand Strategy	Rajesh Basrur	Volume 43 Issue 3	676	No
India’s Policy Response to China’s Investment and Aid to Nepal, Sri Lanka and Maldives: Challenges and Prospects	Smruti S. Pattanaik	Volume 43 Issue 3	639	No
US–Soviet/Russian Dialogue on the Nuclear Weapons Programme of India	Petr V. Topychkanov	Volume 42 Issue 3	621	Yes

Top Institutions by Downloads (Past 12 Months)

Institution name	Number of Downloads
Jawaharlal Nehru University	2,952
King's College London	1,500
Australian National University	1,239
Institute for Defence Studies and Analyses	1,015
American Public University System	819
Universiteit Leiden / LUMC	777
University of London	624
London School of Economics	589
Jamia Millia Islamia	521
Pondicherry University	518

Note: Consortia have been removed from this Table.

1. Altmetric Analysis

Top Altmetric Scores (Past Year)

RANK	ATTENTION SCORE	RESEARCH OUTPUT
#1	232	Food Security in India: Evolution, Efforts and Problems Article in <i>Strategic Analysis</i> , February 2019
#2	21	Sino-Indian Dynamics in Littoral Asia – The View from New Delhi Article in <i>Strategic Analysis</i> , June 2019
#3	19	The Belt and Road Initiative: Exploring Beijing's Motivations and Challenges for its New Silk Road Article in <i>Strategic Analysis</i> , April 2018
#4	15	The US–India Nuclear Agreement: Revisiting the Debate Article in <i>Strategic Analysis</i> , July 2012
#5	9	Pakistan's Tactical Nuclear Weapons: Deconstructing India's Doctrinal Response Article in <i>Strategic Analysis</i> , October 2015
#6	8	Dealing with the Malacca Dilemma: China's Effort to Protect its Energy Supply Article in <i>Strategic Analysis</i> , September 2007
#7	7	Command and control of nuclear weapons in India Article in <i>Strategic Analysis</i> , January 2000
#8	7	A Perspective on India-Israel Defence and Security Ties Article in <i>Strategic Analysis</i> , June 2017
#9	7	Pashtun Nationalism in Search of Political Space and the State in Pakistan Article in <i>Strategic Analysis</i> , August 2018
#10	7	Re-emerging Powers and the Impasse in the UNSC over R2P Intervention in Syria Article in <i>Strategic Analysis</i> , January 2016

Report generated June 2020.

2. Citation Analysis

'Mock' Impact Factor and Ranking

The Mock Impact Factor is predicted to lie between 0.536 and 0.422.

This illustrative Impact Factor would place the Journal between 151 and 160 out of 176 journals in the Political Science 2018 Journal Citation Reports category.

Self-Citation Rate – 2019 ‘Mock’ Impact Factor

3 self-citations out of 37 – 8% self-citation rate.

Top Cited Articles (Past 3 years)

Article	First Author	Vol	Issue	Citations
The Belt and Road Initiative: Exploring Beijing’s Motivations and Challenges for its New Silk Road	Clarke, Michael	42	2	7
China’s Belt and Road Initiative and India’s Concerns	Blah, Montgomery	42	4	5
India’s Bilateral Security Relationship in South Asia	Wagner, Christian	42	1	4
Shifting Strategic Focus of BRICS and Great Power Competition	Denisov, Igor; Kazantsev, Andrei; Lukyanov, Fyodor; Safranchuk, Ivan	43	6	2
Look/Act East Policy, Roads and Market Infrastructure in North-East India	Ziipao, Raile Rocky	42	5	2
India in Australia’s Strategic Framing in the Indo-Pacific	Thakur, Ramesh; Sharma, Ashok	42	2	2
Saudi Arabia-Iran Contention and the Role of Foreign Actors	Ghoble, Vrushal T.	43	1	1
The BRI and Sino-Indian Geo-Economic Competition in Bangladesh: Coping Strategy of a Small State	Chakma, Bhumitra	43	3	1
India’s Policy Response to China’s Investment and Aid to Nepal, Sri Lanka and Maldives: Challenges and Prospects	Pattanaik, Smruti S.	43	3	1
Food Security in India: Evolution, Efforts and Problems	Pillay, D. P. K.; Kumar, T. K. Manoj	42	6	1

CiteScore and Ranking

CiteScore	Score	Rank
2015	0.270	(46/58 Safety Research, 249/393 Political Science and International Relations)
2016	0.270	(51/62 Safety Research, 270/419 Political Science and International Relations)
2017	0.380	(51/65 Safety Research, 257/436 Political Science and International Relations)
2018	0.520	(50/68 Safety Research, 246/495 Political Science and International Relations)

Overview

Strategic Analysis is marketed through bi-weekly Reaching Readers emails, new content alerts, and social media.

Reaching Readers emails

In total, 29 articles have been promoted this way since January 2019.

Article Title	Contact Count
The Quest For Federalism In Myanmar	4443
Security Challenges And The Management Of India-Myanmar Border	468
Ethnicity and Violent Conflicts: Trends in Ethnic and Insurgent Violence in North East India	403
India's Policy Response to China's Investment and Aid to Nepal, Sri Lanka and Maldives: Challenges and Prospects	329
Considered Chaos: Revisiting Pakistan's 'Strategic Depth' in Afghanistan	293
Korea's Para-diplomacy with States in India: An Analysis of the 'Caravan Events'	292
Geopolitics of Western Indian Ocean: Unravelling China's Multi-dimensional Presence	247
The Geopolitics of the US-India-Russia Strategic Triangle	221

Secure Through Development Evaluation of India's Border Area Development Programme	184
BRICS and Sovereign Internationalism	159

New content alerts

Strategic Analysis can be found at <https://www.tandfonline.com/RSAN> where anyone can sign up for new contents alerts. The journal currently has 270 active e-Table of Contents (e-ToC) subscribers.

Social Media

Taylor & Francis has official social media accounts for each of the major subject areas that provides journal level marketing. *Strategic Analysis* is promoted through posts, news updates and features via social media. Promotion can include conferences (including themes/sessions and key speakers), call for papers/Editors', news, award-winning articles and article collections.

Relevant Taylor & Francis social media feeds can be found at:

- Twitter: http://www.twitter.com/Rout_PoliticsIR
- Facebook: <http://www.facebook.com/RoutledgePolitics>

Journal of Defence Studies

The *Journal of Defence Studies (JDS)* is a peer-reviewed research journal with a special focus on the core issues of defence, and national security and strategy. Launched as an annual publication in 2007, *JDS* is now published as a quarterly. The journal seeks to encourage further research on the core issues of defence and provides the latest perspectives on defence-related issues. It serves as a platform for sharing research findings and opinions of scholars working on defence-related issues, both within the IDSA and elsewhere. Each issue contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically; some important themes that have recently been covered in such issues include the 1962 India-China War, Ethics and Morals in the Armed Forces, and

the 1965 India-Pakistan War, Internal Security, and the Kargil War of 1999.

Two general issues (including one combined issue) and one special issue of *JDS* were published during the year in review. The **April-June 2019 issue (Vol. 13, No. 2)** was a general issue that featured two insightful articles on broadening the scope of civil military relations, and the Internet of Things (IoT) and its growing importance in the military domain. It also included a review article on nuclear weapons and five book reviews.

The **July-September 2019 issue (Vol. 13, No. 3)** was a special issue on the theme ‘National Security since Kargil’ which was conceptualized with the intention of obtaining a 360-degree perspective of where India stands 20 years after the Kargil War. It featured assessments of various aspects which arose from this operation, by practitioners, servicemen and diplomats. The issue also published two book reviews.

The **October-December 2019 (Vol. 13, No. 4)** issue featured insightful articles on the lessons from the UK’s defence privatisation experience for India, the importance of ethics vis-à-vis the armed forces, the latest Chinese DF-41 missile and its impact on the country’s nuclear deterrence, and a new conceptual framework for peacekeeping. The issue also featured four book reviews.

The **January-June 2020 (Vol. 14, Nos 1-2)** was an issue that combined the separate January-March and April-June issues into one. This issue featured perspectives on human capital for the new Department of Military Affairs and United Nations peacekeeping. It also included four incisive articles on achieving jointness in war, Mahan’s influence on Japanese maritime strategy, illicit drug trafficking and terror finance, and the evolving role of the IFA in defence. Five book reviews completed the issue.

JDS has maintained its contributor base and readership in the past year, and is being read and cited by members of the defence and strategic, and related academic communities worldwide and within

India. Its availability online and free download facility has facilitated this in considerable measure. *JDS* continues its publishing tie-up with Bloomsbury India Ltd., and is set to continue this for the next few years.

JDS' Facebook page currently has 3,967 followers and 3,970 'likes'. It continues to be viewed regularly, which means that the posts are reaching more and more people and this is generating more interest in the publication. The journal is also publicized via IDSA's Twitter handle and links to every new issue and the articles therein are also posted on a journal-specific handle @JDS_IDSA. The link to each issue is also posted on Linked In.

The complete list of articles published in *JDS* during the year is available on the IDSA website as back issues. These can be accessed at: <https://IDSA.in/journalofdefencestudies>.

Articles published in *JDS* by IDSA scholars

Vol. 13, No. 2, April-June 2019

1. Atul Pant, "Internet of Things: Centricity of Future Military Operations" (**Focus**)
2. Nazir Ahmad Mir, "In Awe of the Atom: Proliferation, Threats, and Costs of Nuclear Management" (**Review Essay**)
3. Rajrajeshwari Singh, *The Generation of Rage in Kashmir*, by David Devadas (**Book Review**)

Vol. 13, No. 3, July-September 2019 (**Special Issue**)

1. Alok Deb, "Kargil and its Impact on India's National Security" (**Focus**)
2. Vivek Chadha, "Land Warfare in the Indian Context: Time for a Transformative Shift?" (**Focus**)
3. Nazir Ahmad Mir, *Line on Fire: Ceasefire Violations and India-Pakistan Escalation Dynamics*, by Happymon Jacob (**Book Review**)

Vol. 13, No. 4, October-December 2019

1. M.S. Prathibha, “China’s DF-41 Ballistic Missile Deployment and the Impact on its Nuclear Deterrence” (Focus)
2. Vivek Chadha, *The McMahon Line: A Century of Discord*, by J.J. Singh (Book Review)
3. Smruti S. Pattanaik, *Guardians of God: Inside the Religious Mind of Pakistani Taliban*, by Mona Kanwal Sheikh (Book Review)
4. Zainab Akhtar, *Gilgit-Baltistan and its Saga of Unending Human Rights Violations*, by Alok Bansal (Book Review)

Vol. 14, Nos 1-2, January-June 2020

1. Roby Thomas, *Naval Modernisation in Southeast Asia: Problems and Prospects for Small and Medium Navies*, Geoffrey Till and Ristian Atriandi Supriyanto (Eds.) (Book Review)
2. Nazir Ahmad Mir, *Power and Diplomacy: India’s Foreign Policies during the Cold War*, by Zorawar Daulet Singh (Book Review)

CBW Magazine

Two issues of the *CBW Magazine* were published during the year.

Books, Monographs, Occasional Papers, Policy Briefs and Issue Briefs

Nine Books, three Monographs, four Occasional Papers, three Policy Briefs and ten Issue Briefs, were authored/edited by IDSA scholars during the year, as follows:-

Books

1. *Asia between Multipolarism and Multipolarity*, (Eds) Sujan R. Chinoy and Jagannath P. Panda, KW Publishers Pvt. Ltd.
2. *KARGIL: Past Perfect, Future Uncertain?* Vivek Chadha, KW Publishers Pvt. Ltd.

3. *Combat Aviation: Flight Path 1968-2018*, K. K. Khera, KW Publishers Pvt. Ltd.
4. *The Korean Peninsula and Indo-Pacific Power Politics: Status Security at Stake*, Jagannath P. Panda, Routledge, U.K.
5. *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025: Corridors, Connectivity and Contours*, (Ed.), Jagannath P. Panda, KW Publishers Pvt. Ltd.
6. *India and China in Asia: Between Equilibrium and Equations*, 1st Edition, (Ed.), Jagannath P. Panda, Routledge, U.K.
7. *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, (Ed.), Titli Basu, KW Publishers Pvt. Ltd.
8. *Transfer of Defence Technology : Understanding the Nuances and Making It Work for India*, Kevin A. Desouza, KW Publishers Pvt. Ltd.
9. *India and Israel: The Making of a Strategic Partnership* (Eds.), Jayant Prasad and S. Samuel C. Rajiv, Routledge, U.K.

Monographs

1. *India and the Nuclear High Road: Nuclear Cooperation Agreements with Japan and Australia*, S. Samuel C. Rajiv.
2. *The Road to 5G: Technology, Politics and Beyond*, Munish Sharma.
3. *Best Practices in Financial Management: Accrual Accounting for Defence*, Sumati Kumar.

Occasional Papers

1. *The Acquisition of Rafale Aircraft: Facts and Concerns That Ought To Be In the Public Domain*, Vinay Kaushal.
2. *Pakistan's Foreign Policy: Trends and Challenges*, Sumita Kumar.
3. *Analysing China's Digital and Space Belt and Road Initiative*, Ajey Lele and Kritika Roy.

4. *Trump's Own "Star Wars": The 2019 US BMD Review and What It Augurs for India?* – A. Vinod Kumar.

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of the strategic community. The Institute has been fulfilling the need of the Indian strategic community in this regard. The News Digests published by the Institute are as follows:

1. *The Week in Review*
2. *POK News Digest*
3. *Pakistan News Digest*
4. *Africa Trends*
5. *Insight Southeast Asia*
6. *Indian Ocean Watch*
7. *East Asia Monitor*
8. *South Asia Trends*
9. *West Asia Watch*
10. *Strategic Digest*
11. *Bangladesh Press Digest*
12. *Japan Digest*
13. *West Asia Digest*

Policy Briefs

1. *Defence Agenda for Modi Government 2.0*, Dr Laxman K. Behera, 06 June 2019.
2. *Aircraft Carriers – The Keystone to India's Maritime Security*, Cmde Roby Thomas, 30 October 2019.

3. *India's Renewed Push on Pakistan-occupied Kashmir (PoK)*, Priyanka Singh, 17 February 2020.

Issue Briefs

1. *Is Indian Military Aviation Reorienting?*, Gp Capt K. K. Khera, 07 May 2019.
2. *Rising US-Iran Hostilities and Challenges for India*, Md Muddassir Quamar, 24 May 2019.
3. *India's Defence Budget 2019-20*, Dr Laxman K. Behera, 08 July 2019.
4. 'No First Use' is Not Sacrosanct: Need a Theatre-Specific Posture for Flexible Options, A. Vinod Kumar, 27 August 2019.
5. *Aircraft Carriers – The Keystone to India's Maritime Security*, Cmde Roby Thomas, 30 October 2019.
6. *Kudankulam: One Incident, Many Facets*, Dr Cherian Samuel and Munish Sharma, 16 December 2019.
7. *Air Defence Command – A Bold Test Case*, Gp Capt K. K. Khera, 27 January 2020.
8. *India's Defence Budget 2020-21*, Dr Laxman K. Behera, 04 February 2020.
9. *Is Lowering Colour Service a Suitable Option?*, Col Vivek Chadha, 14 February 2020.
10. *NPT@50: The Genesis of a Flawed Bargain*, A. Vinod Kumar, 31 March 2020.

Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of seven articles were published by IDSA scholars in peer-reviewed/refereed IDSA publications. The list is included in Appendix – B.

Book Reviews/Review Essay/Strategic Essay Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 18 Book Reviews/Review Essays/Strategic Essays were published by IDSA scholars in Peer-Reviewed/Refereed IDSA publications. The list is included in Appendix – C.

Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports

A total of 17 Articles and Chapters were published by IDSA Scholars in IDSA's Books/Reports. The list is included in Appendix – D.

Fellows Seminars by IDSA Scholars

A total of 02 Fellows Seminars were held during the financial year. The list is included in Appendix – E.

Publications by Scholars (Books, Monographs, Policy Briefs, Issue Briefs, Occasional Papers, Articles, Commentaries, Book Reviews, Review Essays, Book Chapters, Web Commentaries and Articles, in various newspapers and magazines) during the year

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Anant, Arpita									2	1
Balachandran,G								1	1	
Baru, Sanjaya							1	1		1
Basu, Titli	1	1						3	1	8
Behuria, Ashok K.								1		4
Behera, Laxman K.				1	2				4	2
Beri, Ruchita									2	1
Chinoy, Sujan R.	1								5	19
Chadha, Vivek	1				1		2			
Chhibbar, Ashish									1	
Cherian, Samuel					1					
Cowshish, Amit									7	
Dadwal, Shebonti Ray								1	3	1
Das, Pushpita									1	
Desouza, Kevin A.	1									
Deb, Alok							1		2	
Devendra, Nagapushpa										3
Gautam, P.K.							1			2
Hassan, Yaqoob							1			
Jamir, Opangmeren										
Kalyanaraman, S.									1	1
Kaushal, Vinay						1			1	

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Khera, K.K.	1				2		3			
Kumar, A. Vinod					2	1				1
Kumar, Anand								2		4
Kumar, Jatin										3
Kumar, Rajeesh							1	2		3
Kumar, Sumita						1				
Lele, Ajeay V.	1					1				3
Mir Nazir Ahmad							3	1		
Meher, Manabhanjan										
Nayan, Rajiv								1		1
Nayak, Nihar Ranjan										8
Panda, Jagannath P.	5							6	1	18
Pandalai, Shruti	1									
Pant, Atul							1	4		
Pattanaik, Smruti S.							3	1		1
Pillay, DPK										4
Prathibha, M.S.	1						1	1		1
Pradhan, Prashant Kumar							1			
Priya, Lakshmi							1			3
Purushothaman, Chithra										
Quamar, Md.Muddassir					1			2		12
Rajiv, S. Samuel C.			1					1	1	
Rasheed, Adil							2	2		4
Roy, Meena Singh							1			3
Roy, Rajorshi							1			3
Sharma, Munish			1		1			3		2

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Simon, Mathew Sinu										1
Singh, Abhay Kumar								2		
Singh, Priyanka				1			1			
Singh, Prashant Kumar							1	1		1
Singh, Udai Bhanu										1
Sinha, Uttam Kumar										3
Sultana, Gulbin										8
Thomas, Roby					1		1		2	
Akhter, Zainab							1		1	10
Roy, Kritika						1			3	

Annexure VI

IDSA LIBRARY

The IDSA Library continues to be the primary source of information with a rich collection of 59,831 books and a number of CD-ROM databases. During 2019-20, 236 new books were added to the library collection. 200 current journals were received in print and electronic/online versions. Four International newspapers and 23 National newspapers were received.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library Holdings Database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue (OPAC) has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve

as well as indent books from their desks. The Library recorded 12,31,608 hits during the year under review for its online resources.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the government. 3,550 information service requests were attended to during the year.

The list of New Arrivals is being made available on IDSA's website and is also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Columbia International Affairs
3. EIU Country Report (38)
4. Jane's Defence News Module Online
5. JSTOR
6. Oil, Gas and Energy Law Intelligence
7. Security Risk Report
8. Time of Central Asia

In addition to maintaining the above resources, the library provides the following services to the members:

1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)
7. Reference Service
8. Referral Service

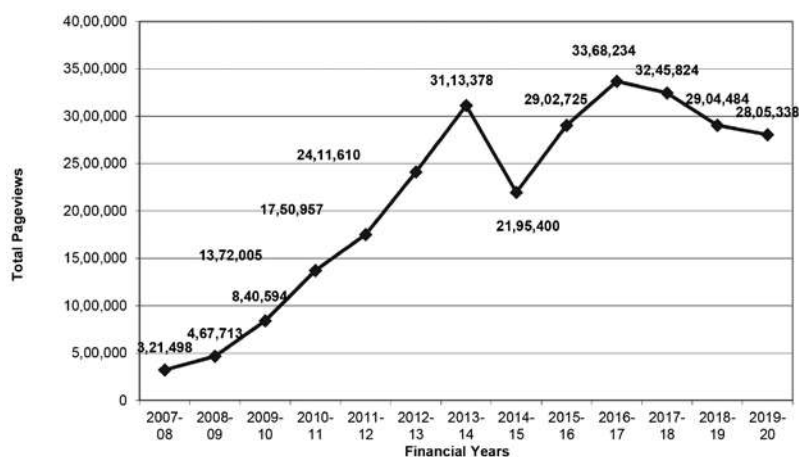
Annexure VII

IDSA Website

The IDSA’s website – www.IDSA.in – plays a vital role in accomplishing the Institute’s mission of dissemination of knowledge on defence and security-related issues. All IDSA publications are posted on IDSA’s website with “Open Access” to most. The website has proved to be a useful resource for international relations and security studies scholars and analysts.

In the financial year 2019-20, the IDSA website registered 1,41,269 downloads of Books, 88,936 downloads of Monographs and 52,285 downloads of Occasional Papers.

The Chart below shows annual page views of the website:



Updates on IDSA Website

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20
Books	11	12	11	13	5	8	5
IDSA Commentaries	188	179	168	181	149	79	68
Policy Briefs	8	8	8	6	4	4	2
Issue Briefs	35	18	26	35	29	17	11
Backgrounders	1	1	2	5	6	2	1

Special Feature	0	0	4	5	1	0	1
Monographs	21	9	8	10	4	2	3
Occasional Papers	2	5	6	1	2	2	6
CBW Magazine	2	2	2	2	2	2	2
Africa Trends	4	4	4	4	2	2	2
News Digests							
PoK New Digest	10	9	13	13	11	6	3
East Asia Military Monitor	1	5	4	0	0	5	5
Pakistan News Digest	8	11	12	17	10	10	12
West Asia Watch	-	-	-	-	1	5	6
Strategic Digest	-	-	-	--	-	-	11
Japan Digest	-	-	-	-	-	-	3
Pakistan Project	-	-	-	-	22	3	0
Insight Southeast Asia	4	7	4	6	4	0	0
South Asia Trends	0	10	9	4	0	0	0
The Week in Review	29	23	45	0	0	0	0
Indian Ocean Watch	8	6	8	0	0	0	0

- The section Ask an Expert was started on 10 June 2010. Till 31 March 2020, more than 898 questions have been answered. In the financial year 2019-20, 62 questions were answered.

- IDSAs on Facebook: As on 04 July 2020 IDSA had 22,560 followers. On 04 July 2019 the page had 22,086 followers.
- IDSAs on Twitter: As on 08 July 2020, IDSA had 31,193 followers. Last year, on 06 July 2019, IDSA had 27,287 followers.
- IDSAs on YouTube: Videos of selected lectures at IDSA are posted on the IDSA channel on YouTube. In the financial year 2018-19 the channel received 161,968 views, whereas in the financial year 2019-20, the channel received 237,403 views.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

The main objective of GIS section is to provide Geospatial Training to interested research scholars and to provide support through maps and other geospatial solutions in the research work being carried out at IDSA.

The GIS section maintains a *Geo-Spatial Database*, wherein information and customized maps, related to natural, political, economic, social and cultural aspects of various countries around the world is stored and regularly updated, especially South Asia. Geographical data/information at different administrative levels for each country- International boundary, State boundary, District boundary and Wards boundary, transport and communication networks, and other socio-economic information, is being downloaded and collected from the internet periodically.

This year also the Institute continued with updating GIS/Remote Sensing data related to the Indian Region. GIS datasets for the world from different sources like Natural Earth, USGS, VDS Tech, OCLA, ArcGIS Geoportals website, etc., were regularly updated for any new information/data.

A total of 2179 customized maps have been prepared since the inception of the GIS section. During this financial year (1 April 2019-31 March 2020), 118 customized maps have been prepared.

These maps are being regularly used by the scholars for their reference, presentation or for publication purposes.

The Institute also provided basic GIS training to interested scholars and interns, focusing on the basic concepts of GIS and how to create, interpret and represent geo-spatial data from time to time.

Annexure VIII

TRAINING/ORIENTATION PROGRAMMES

IDSa continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following ten training programmes were conducted during the year:

S. No	Date	Event
1	24-28 June 2019	Defence Management Course for Ordnance Factories Board (OFB) Officials
2	08-18 July 2019	Module for ITBP Commandants and DIGs
3	22-26 July 2019	Defence and Security Module Level II for DIG rank officials from BSF
4	05-09 August 2019	Defence Management Course for Ordnance Factories Board (OFB) Officials
5.	26 August - 06 September 2019	Defence & Security Module Level-I for Commandant Rank Officers from BSF
6.	25-29 November 2019	International Relations Module for officers from the National Technical Research Organisation (NTRO)
7.	09-13 December 2019	Defence and Security Module Level II for DIG rank officials from BSF
8.	18 December 2019	Capsule on "Border States and National Security
9.	30 December 2019 - 06 January 2020	Defence and Security Module Level II for DIG rank officials from BSF
10.	16-20 March 2020	International Relations, Defence and Security Module for Commandant rank officers from BSF

Annexure IX

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the *Visiting Fellowship Programme* has been successful in attracting some of the best talent from across the world including some eminent scholars. The programme during the year, hosted *five Visiting Fellows* from across the world. In some instances, the Visiting Fellows also helped in capacity-building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute’s visibility around the world and add value to its work in the coming years, besides acting as its brand ambassadors in their home institutions.

**LIST OF VISITING FELLOWS
01 April 2019 to 31 March 2020**

S. No.	Name	From	Till	Centre	University
1	Mr Daniel Balazs	06.02.2020	17.03.2020	Military Affairs Centre	Nanyang Technological University, Singapore

The IDSA Internship Programme launched in 2009 has been successful in attracting young talent to IDSA. This programme attracted over 23 Interns from multi-disciplinary backgrounds from both Indian and foreign universities during the financial year. These Interns made useful contributions to the success of IDSA’s projects. It is hoped that their time at IDSA will help them better appreciate India’s foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS
01 April 2019 to 31 March 2020

S. No.	Name	From	Till	Centre	University
1	Ms Madhulika Beniwal	04.02.2019	03.08.2020	Defence Economics & Industry	King's College, London
2	Ms Aarushi Vikram	04.02.2019	30.09.2019	ALACUN	University of Sheffield
3	Mr Vasudev Mani Tripathi	14.01.2019	13.07.2019	Military Affairs	University of Allahabad
4	Ms Kumari Anuradha	01.02.2019	31.07.2019	Internal Security	Swami Vivekanand Subharti University
5	Ms Manisha Mahalingam	15.04.2019	24.05.2019	South Asia	Christ University
6	Ms Niharika Virley	16.04.2019	24.05.2019	Internal Security	Christ University
7	Mr Rajbinder K. Singh	15.04.2019	24.05.2019	South Asia	Christ University
8	Ms Tanvi K. Gandhi	15.04.2019	24.05.2019	Strategic Technologies	Christ University
9	Mr Vishal Sengupta	15.04.2019	24.05.2019	Internal Security	Christ University
10	Ms Kamakshi Chhibber	18.04.2019	30.05.2019	East Asia	Christ University
11	Mr Ronnie Ninnen	15.05.2019	31.07.2019	Strategic Technologies	Symbiosis University
12	Mr Mrityunjaya Dubey	15.05.2019	15.07.2019	Nuclear & Arms Control	Symbiosis University

13	Krithika Subramanian	06.05.2019	31.07.2019	Southeast Asia & Oceania	Lee Kuan Yew School of Public Policy, National University of Singapore, Singapore.
14	Ms Ankita Panda	03.06.2019	06.01.2020	South Asia	Jamia Millia Islamia
15	Ms Sindhu Dinesh	03.06.2019	26.07.2019	South Asia	Manipal University
16	Ms Radhika Ajayan	03.06.2019	26.07.2019	East Asia	Manipal University
17	Mr Akash Sahu	10.06.2019	09.06.2020	Southeast Asia & Oceania	OP Jindal University
18	Ms Anwasha Mohanty	01.08.2019	31.07.2020	South Asia	Delhi University
19	Mr Varad Vatsal	01.08.2020	30.09.2019	Nuclear & Arms Control	University of Erfurt, Germany
20	Mr Anant Prabhat Jawla	01.08.2019	31.07.2020	West Asia	South Asian University
21	Mr Vineet Malik	08.08.2019	31.01.2020	East Asia	OP Jindal University
22	Mr. Abhishank Mishra	02.09.2019	28.02.2020	ALACUN	JNU
23	Ms Devyani Sharma	11.09.2019	31.01.2020	Defence Economics & Industry	CCS University, Meerut
24	Mr. Aditya Laxman Jakki	01.11.2019	31.10.2020	East Asia	University of Erfurt, Germany
25	Ms. Upasana Ghosh	18.11.2019	17.11.2020	Military Affairs	Presidency University
26	Ms. Sneha Sharma	18.11.2019	27.11.2019	Internal Security	HNBGU
27	Mr. Saurabh Singh	04.12.2019	03.06.2020	South Asia	HNBGU

28	Ms. Shreya Mishra	02.12.2019	16.12.2019	East Asia	IGNOU
29	Ms Haritha S. Narayanan	16.12.2019	15.01.2020	South Asia	Pondicherry University
30	Ms. Kritika Kaushik	03.01.2020	24.01.2020	East Asia	JNU

Through these programmes, the Institute hopes to contribute towards building a vibrant strategic community in the coming years.

Annexure X

LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2019-2020)

The Institute signed two MoUs with the following institutions during the year 2019-20:

- a. The Jerusalem Institute for Strategy and Security (JISS), on 2 September 2019.
- b. Institute of Social and Political Sciences of the University of Lisbon, 6 February 2020.

The Institute renewed one MoU with The Institute for Defense Strategy, Ministry of National Defence of Vietnam (IDS), on 25 November 2019.

Annexure XI

K. SUBRAHMANYAM AWARD

Based on a corpus of Rupees six lakhs donated by Mrs Swadesh Rana (former IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K. Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of Rupees One Lakh.

List of K. Subrahmanyam Awardees

S. No	Name of the Scholar	Year
1	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
2	Dr Ashok K. Behuria, Research Fellow, IDSA	2008
3	Dr Harsh V. Pant, Defence Studies Department, King's College, London	2009
4	Dr Srikanth Kondapalli, Professor, JNU	2010
5	Prof Srinath Raghavan, Senior Fellow, Centre for Policy Research	2011
6	Prof Kanti Bajpai, National University of Singapore	2012
7	Wg Cdr Ajey Lele, Research Fellow, IDSA	2013
8	Dr Manpreet Sethi, ICSSR Senior Fellow affiliated to the Centre for Air Power Studies	2014
9	Shri Shishir Gupta, Executive Editor, <i>Hindustan Times</i>	2015

THE PRESIDENT'S AWARD

The IDSA President's Award was introduced in 2009. This Award is conferred on IDSA scholars for publication of research articles in peer-reviewed/refereed international journals. The Award carries a prize of Rs. 50,000/-. The scheme was revised in the year 2012-13 and again in February 2017. The Award is now conferred only to Associate Fellows and Research Analysts whose articles, published anywhere, are judged the best. The Award's name has been changed to "President's Excellence Award for Young IDSA Scholars".

List of President's Award Winners

S. No	Name of the Scholar	Year
1	Dr Namrata Goswami	2009
2	Dr Shanthie Mariet D'Souza	
3	Col. P.K. Gautam, Retd	2010
4	Dr Anand Kumar	
5	Dr Namrata Goswami	

6	Brig Harinder Singh	2011
7	Wg Cdr Ajey Lele	
8	Dr Anit Mukherjee	
9	Dr Laxman K. Behera	
10	Mr Joe Thomas Karackattu	
11	Dr Sarita Azad	
12	Dr Laxman K. Behera	2012
13	Mr S. Samuel C. Rajiv	2013
14	Mr S. Samuel C. Rajiv	2014
15	Ms Shruti Pandalai	2015
16	Dr Nihar Ranjan Nayak	2016
17	Dr Titli Basu	2016

Annexure XII

Y.B. CHAVAN MEMORIAL LECTURE

S. No.	Date	Speaker	Topic
1	22 November 2010	Prof Sunil Khilnani	The Great Power Game: India in the New World
2	30 November 2011	Prof Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?
3	26 November 2012	Ambassador Kanwal Sibal	India's Foreign Policy: Future Challenges
4	26 November 2013	Adm Arun Prakash, Retd	Maritime Security of India: Future Challenges
5	03 December 2014	Dr Madhav Godbole	Securing India's Borders – The Way Ahead
6	07 December 2015	Shri A.K. Gupta	Make in India: The Way Ahead for Indigenous Defence Production in India
7	28 November 2016	Shri Shyam Saran	Decline of Internationalism
8	28 November 2017	Shri Sanjay Mitra	Power Trading and National Security

9	28 November 2018	General Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM VSM, ADC	Addressing the Challenges of Hybrid Conflict in the 21 st Century
10	17 December 2019	Admiral Sunil Lanba, PVSM, AVSM, Retd., Chairman, National Maritime Foundation (NMF), New Delhi, and former Chief of Naval Staff	India's Security Interests in the Indo-Pacific

STAFF IN POSITION
(As on 31 March 2020)

S. No	Name of the Post	In Position	Remarks
1	Director General	1	
2	Deputy Director General	–	
3	Assistant Director	1	
4	Senior Fellow	3	
5	Distinguished Fellow	1	
6	Consultant	4	
7	Research Fellow (Selection Scale)	6	
8	Research Fellow	8	
9	Senior Research Associate	4	
10	Associate Fellow	12	
11	Research Analyst	11	
12	Librarian-cum-Information Officer	-	
13	Estate Manager	–	
14	Account Officer	1	
15	Manager Outreach & Communications	1	
16	Associate Editor (<i>SA</i>)	1	
17	Associate Editor (<i>JDS</i>)	1	
18	Section Officer	1	
19	Junior Accounts Officer	1	
20	Assistant (Accounts)	2	
21	Junior Assistant (Accounts)	-	
22	Special Assistant	2	
23	Assistant Estate Manager	1	
24	Assistant Care Taker	1	
25	Senior Library Assistant	5	
26	Assistant Section Officer	1	
27	Admin Assistant	1	
28	Web Master	1	
29	Technical Officer (GIS)	1	

30	Technical Assistant (GIS)	1	
31	Assistant (Confidential Assistant)	1	
32	Programme & Media Relations Executive (PMRE)	1	
33	DTP Assistant	1	
34	Junior DTP Assistant	1	
35	Network Executive	1	
36	Receptionist	1	
37	Senior Secretariat Assistant	2	
38	Junior Secretariat Assistant	4	
39	Library Executive	1	
40	Project Helper	6	
41	Staff Car Driver	2	
42	Housekeeping Assistant	1	
43	MTS	2	
	TOTAL	99	

Appendix B

ARTICLES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFERRED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Smruti S Pattanaik, “India’s Policy Response to China’s Investment and Aid to Nepal, Sri Lanka and Maldives: Challenges and Prospects”, Volume 43, Issue 3, May-June 2019.
2. Meena Singh Roy, “Uzbekistan: The Key Pillar of India’s ‘Act North’ Engagement”, Volume 44, Issue 2, March-April 2020.
3. Rajorshi Roy, “Uzbekistan: The Key Pillar of India’s ‘Act North’ Engagement”, Volume 44, Issue 2, March-April 2020.
4. Prasanta Kumar Pradhan, “India-UAE Security Ties: Moving Towards an Enduring Partnership”, Volume 44, Issue 2, March-April 2020.

5. Yaqoob-ul-Hassan, “China-Pakistan Economic Corridor (CPEC) and Questions on Pakistan’s Economic Stability”, Volume 44, Issue 2, March-April 2020.

JOURNAL OF DEFENCE STUDIES

1. Atul Pant, “Internet of Things: Centricity of Future Military Operations”, Volume 13, Issue 2, April-June 2019.
2. P.K. Gautam, “Broadening the Education for Synergetic Civil–Military Relations”, Volume 13, Issue 2, April-June 2019.
3. Alok Deb, “Kargil and its Impact on India’s National Security”, Volume 13, Issue 3, July-September 2019.
4. Vivek Chadha, “Land Warfare in the Indian Context: Time for a Transformative Shift?”, Volume 13, Issue 3, July-September 2019.
5. K.K.Khera, “Kargil to Balakot: The Tumultuous Journey of Indian Air Power”, Volume 13, Issue 3, July-September 2019.
6. M.S.Prathibha, “China’s DF-41 Ballistic Missile Deployment and the Impact on its Nuclear Deterrence”, Volume 13, Issue 4, October-December 2019.
7. Sumati Kumar, “International Trends and the Evolving Role of the Integrated Financial Adviser in Defence: Volume 14; Issue 2, January-June 2020

Appendix C

BOOK REVIEW/REVIEW ESSAY/STRATEGIC ESSAY PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/ REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Adil Rasheed, “Why Terrorist Groups Form International Alliances”, Volume: 43, Issue 4, July-August 2019.

2. Sanjaya Baru, “Indian Ocean Perspectives: From Sea Power to Ocean Prosperity”, Volume 43, Issue 5, September-October 2019.
3. Laxmi Priya, “Jordan and the Arab Uprisings: Regime Survival and Politics Beyond the State”, Volume 43, Issue 5, September-October 2019.
4. Rajeev Kumar, “New Directions in India’s Foreign Policy: Theory and Praxis”, Volume 43, Issue 5, September-October 2019.
5. Smruti S. Pattanaik, “Sri Lanka at the Crossroads: Geopolitical Challenges and National Interests”, Volume 43, Issue 5, September-October 2019.
6. Priyanka Singh, “Pakistan: The Balochistan Conundrum”, Volume 44, Issue 2, March-April 2020.
7. Adil Rasheed, “The Three Pillars of Radicalization: Needs, Narratives, and Networks”, Volume 44, Issue 2, March-April 2020.

JOURNAL OF DEFENCE STUDIES

1. Nazir Ahmed Mir, “In Awe of the Atom: Proliferation, Threats, and Costs of Nuclear Management”, Volume 13; Issue 2, April-June 2019
2. Nazir Ahmed Mir, *Line on Fire: Ceasefire Violations and India-Pakistan Escalation Dynamics*, by Happymon Jacob, (Book Review), Volume 13, Issue 3, July-September 2019.
3. K. K. Khera, *Why We Fight*, by Mike Martin, Volume 13; Issue 4, October-December 2019.
4. Vivek Chadha (Retd), *The McMahon Line: A Century of Discord*, by J.J. Singh (Book Review), Volume 13, Issue 4, October-December 2019.
5. Smruti S. Pattanaik, *Guardians of God: Inside the Religious Mind of Pakistani Taliban*, by Mona Kanwal Sheikh (Book Review), Volume 13; Issue 4, October-December 2019.

6. Zainab Akhtar, *Gilgit-Baltistan and its Saga of Unending Human Rights Violations*, by Alok Bansal (Book Review), Volume 13; Issue 4, October-December 2019.
7. Roby Thomas, *Naval Modernisation in Southeast Asia: Problems and Prospects for Small and Medium Navies* edited by Geoffrey Till and Ristian Atriandi Supriyanto”, (Book Review), Volume 14, Issue 2, January-June 2020
8. Nazir Ahmed Mir, *Power and Diplomacy: India’s Foreign Policies during the Cold War*, by Zorawar Daulet Singh, (Book Review), Volume 14, Issue 2, January-June 2020.
9. Prashant K. Singh, *India and China in Asia: Between Equilibrium and Equations*, edited by Jagannath P. Panda, (Book Review), Volume 14, Issue 2, January-June 2020.
10. K. K. Khera, *The Absent Dialogue: Politicians, Bureaucrats, and the Military in India* by Anit Mukherjee, (Book Review), Volume 14, Issue 2, January-June 2020.

Appendix D

ARTICLES AND CHAPTERS PUBLISHED BY IDSA SCHOLARS IN IDSA’S BOOKS/REPORTS

1. Sanjaya Baru, “The Geo-economics of Multipolarity”, in Sujan R. Chinoy and Jagannath P. Panda (Eds), *Asia between Multipolarism and Multipolarity*, IDSA/KW Publishers Pvt Ltd.
2. Jagannath P. Panda, “Why AIIB, Not BRI? India’s Fine Balance on China”, in Sujan R. Chinoy and Jagannath P. Panda (Eds), *Asia between Multipolarism and Multipolarity*, IDSA/KW Publishers Pvt Ltd.
3. Abhay Kumar Singh, “India and the Idea of Indo-Pacific: A Hesitant Embrace?”, in Sujan R. Chinoy and Jagannath P. Panda (Eds), *Asia between Multipolarism and Multipolarity*, IDSA/KW Publishers Pvt Ltd.

4. Ashok Behuria, “The Future of India-Pakistan Ties”, in Sujan R. Chinoy and Jagannath P. Panda (Eds), *Asia between Multipolarism and Multipolarity*, IDSA/KW Publishers Pvt Ltd.
5. Shebonti Ray Dadwal, “Energy Security and Development: India’s Balance between Priorities, Challenges and Opportunities”, in Sujan R. Chinoy and Jagannath P. Panda (Eds), *Asia between Multipolarism and Multipolarity*, IDSA/KW Publishers Pvt Ltd.
6. Titli Basu, “Mapping the Korean Conundrum”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
7. Jagannath P. Panda, “Beijing and the House of Cards in the Korean Peninsula”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
8. Titli Basu, “Rethinking Japan’s North Korea Strategy: In Cross-Currents between Kim Jong-un and Donald Trump”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
9. Prashant Kumar Singh, “Korea in India’s look and Act East Policy”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
10. M.S. Prathibha, “India’s North Korea Relationship: A Case of Limited Aims and Strategic Calculations”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
11. Gopalan Balachandran, “The Denuclearisation of the Korean Peninsula: Possible Outcomes of the US-North Korea Dialogue”, in Titli Basu (Ed), *Major Powers and the Korean Peninsula: Politics, Policies and Perspectives*, IDSA/KW Publishers Pvt Ltd.
12. Jagannath P. Panda, “India-Japan Cooperation in the Indo-Pacific - A Primer”, in Jagannath P. Panda (Ed), *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025*, IDSA/KW Publishers Pvt Ltd.

13. Jagannath P. Panda, “Framing a Eurasia Link in India-Japan Global Ties” in Jagannath P. Panda (Ed), *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025*, IDSA/KW Publishers Pvt Ltd.
14. Titli Basu, “Infrastructure Financing and Institutional Statecraft: Japan’s Role in India’s Modernisation”, in Jagannath P. Panda (Ed), *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025*, IDSA/KW Publishers Pvt Ltd.
15. Abhay Kumar Singh, “India-Japan Strategic Partnership: Imperatives for Ensuring ‘Good Order at Sea’ in the Indo-Pacific”, in Jagannath P. Panda (Ed), *Scaling India-Japan Cooperation in Indo-Pacific and Beyond 2025*, IDSA/KW Publishers Pvt Ltd.
16. Jagannath P. Panda, “Equations and Equilibrium in Asia – A Primer”, in Jagannath P. Panda (Ed), *India and China in Asia: Between Equilibrium and Equations*, IDSA/Routledge.
17. Jagannath P. Panda, “Asian Equilibrium: India’s Overture to China”, in Jagannath P. Panda (Ed), *India and China in Asia: Between Equilibrium and Equations*, IDSA/Routledge.
18. Alok Deb, “India-Israel Defence Engagement, Land Forces’ Cooperation”, in Jayant Prasad and S. Samuel C. Rajiv (Eds), *India and Israel: The Making of a Strategic Partnership*, IDSA/Routledge.
19. S. Samuel C. Rajiv, “Israel-China Ties at 25: The Limited Partnership”, in Jayant Prasad and S. Samuel C. Rajiv (Eds), *India and Israel: The Making of a Strategic Partnership*, IDSA/Routledge.
20. Amit Cowshish, “India–Israel Defence Trade: Issues and Challenges”, in Jayant Prasad and S. Samuel C. Rajiv (Eds) *India and Israel: The Making of a Strategic Partnership*, IDSA/Routledge.

Appendix E

FELLOWS SEMINARS

The following two Fellows Seminars were presented by IDSA Scholars/
Visiting Fellows during the year.

S. No.	Date	Name of the Scholar	Topic
1	22 August 2019	Col. Gaurav Misra, SM	Structural Reforms in PLA and Future Assessed Capabilities
2	23 August 2019	Brig. Ashish Chhibbar	Artificial Intelligence (AI) as a Strategic Force Multiplier

Audit
and
Financial Statements



BANSAL SINHA & CO.
CHARTERED ACCOUNTANTS

18/19, OLD RAJINDER NAGAR,
NEW DELHI - 110 060
Phones : 011-41046530, 25853424
Website : www.bansalsinha.com
E-mail : bsc@bansalsinha.com

INDEPENDENT AUDITORS' REPORT

To,
The Members,
Manohar Parrikar Institute for Defence Studies and Analyses,
1, Development Enclave, Rao Tularam Marg,
Delhi Cantt., New Delhi-110010

Opinion

We have audited the accompanying financial statements of **Manohar Parrikar Institute for Defence Studies and Analyses, ("The Institute")** which comprise the Balance Sheet as at 31st March 2020 and Income & Expenditure Account for the year ended on that date and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India;

- i. In the case of the Balance sheet, the state of the Institute's affairs as at 31st March, 2020, and
- ii. In the case of the Income and Expenditure Account of the Surplus (Excess of Income over Expenditure) for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) as issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





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Management's Responsibility for the Financial Statements

The Institute's management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the association in accordance with the general accepted accounting principles in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the applicable law for safeguarding of the assets of the association and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The management of association are also responsible for overseeing the Institute's financial reporting process

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on Other Legal and Regulatory Requirements

We further report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
2. In our opinion, proper books of account have been kept by the above-named association so far as appears from our examination of the books,
3. The Balance Sheet and the Statement of Income and Expenditure dealt with by this report, are in agreement with the books of account;

2





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4. In our opinion, Balance Sheet and Income & Expenditure Account comply with the Indian Generally Accepted Accounting Principles.

For Bansal Sinha & Co.
Chartered Accountants
Firm's registration number: 006184 N

(Hari Ubrian)
Partner
Membership Number: 00618437
UDIN:- 20084437AAAACH3724
New Delhi
Date: 30th, December, 2020



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET
AS AT 31st MARCH, 2020

Schedule	As at		
	31.03.2020 Rs.	31.03.2019 Rs.	
SOURCES			
Assets Fund	1	16,88,30,385	17,91,39,897
General Fund	2	16,53,31,045	12,21,73,702
Project Grant	3	14,70,357	19,84,511
Grant-in-Aid (New Campus)	4	5,18,25,920	5,26,60,742
Corpus Fund			
- K Subrahmanyam Award		15,00,000	15,00,000
- Y B Chavan Memorial Lecture		10,00,000	10,00,000
TOTAL		38,99,57,707	35,84,58,852
APPLICATION			
Fixed Assets	5	16,88,30,385	17,91,39,897
Capital Work in Progress		5,18,25,920	4,93,31,302
Deposit with Defence Research & Development Organisation		-	46,14,006
Net Current Assets	6	16,93,01,402	12,53,73,647
TOTAL		38,99,57,707	35,84,58,852

NOTES ON ACCOUNTS 11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : 14th Dec, 2020
Place : New Delhi


 (R K Arora) Accounts Officer

 (Col Rajeev Agarwal (Retd)) Assistant Director (Admin)

 (Amb Sujan R Chinoy) Director General

AS PER REPORT OF EVEN DATE
For Bansal Sinha & Co
CHARTERED ACCOUNTANTS
FRN : 006184N

Date : 30th Dec, 2020
Place : New Delhi



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
INCOME & EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31st MARCH, 2020

Schedule	Year Ended	Year Ended	
	31.03.2020	31.03.2019	
	Rs.	Rs.	
INCOME			
Grant - In -Aid	7	21,65,86,340	20,18,72,226
Sale of Publications		2,04,076	2,42,998
Membership Subscriptions		3,08,123	2,65,133
Special Subscriptions		15,550	17,850
Miscellaneous Income	8	1,37,00,882	1,23,79,392
Prior Period Adjustment		1,68,837	-
TOTAL		23,09,83,808	21,47,77,599
EXPENDITURE			
Pay & Allowances	9	10,84,28,414	13,30,41,741
Pension Payment		1,66,38,679	2,27,90,069
Retirement & Other Benefits		17,23,389	1,01,56,867
Operational /Administrative Expenses	10	3,67,94,055	3,53,74,305
Printing & Publications		16,33,767	18,50,351
Subscription for Library Periodicals		1,27,01,851	1,22,51,939
Seminar Expenses		77,16,838	1,12,13,400
MoD- Studies		9,58,825	31,16,051
Library Books Written off		10,772	-
Prior Period Adjustment		-	1,23,572
Depreciation		1,31,97,696	1,45,12,015
		19,98,04,286	24,44,30,310
Surplus/ (Deficit) transferred to General Fund		3,11,79,522	(2,96,52,711)


NOTES ON ACCOUNTS

11

Significant Accounting Policies & Schedules 1 to 11 form an integral part of the Accounts

Date : 14th Dec, 2020
Place : New Delhi


(R K Arbra)
Accounts Officer


(Col Rajeev Agarwal (Retd))
Assistant Director (Admin)


(Amb Sujan R Chinoy)
Director General

AS PER REPORT OF EVEN DATE
For Bansal Sinha & Co
CHARTERED ACCOUNTANTS

FRN : 006184N

Date : 30th Dec, 2020
Place : New Delhi




(Hari Ubriani)
Partner
M. No . 084437

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2020

<u>SCHEDULE - 1</u>	As at <u>31.03.2020</u> (Rs.)		As at <u>31.03.2019</u> (Rs.)	
ASSETS FUND				
Opening Balance		17,91,39,897		19,01,50,138
Add :				
Assets Purchased out of Recurring Grant (Schedule - 7)	28,99,506		36,27,774	
Assets purchased out of advances paid upto 31.03.2019	-	28,99,506	-	36,27,774
		<u>18,20,39,403</u>		<u>19,37,77,912</u>
Less :				
Assets Disposed off(Schedule 5)	11,322		1,26,000	
Depreciation for the year	<u>1,31,97,696</u>	1,32,09,018	<u>1,45,12,015</u>	1,46,38,015
		<u>16,88,30,385</u>		<u>17,91,39,897</u>
 SCHEDULE - 2				
		As at <u>31.03.2020</u> (Rs.)		As at <u>31.03.2019</u> (Rs.)
GENERAL FUND				
Opening Balance		12,21,73,702		13,71,88,398
Add :				
Depreciation for the year (transferred from Assets Fund A/c)		1,31,97,696		1,45,12,015
Assets Disposed off		11,322		1,26,000
Surplus/(Deficit) Transferred from Income & expenditure A/c		3,11,79,522		(2,96,52,711)
Less:		12,31,197		-
Amount transferred to Grant-in-Aid (New Campus) (refer schedule - 4)				
		<u>16,53,31,045</u>		<u>12,21,73,702</u>

Qu
14/12/2020



MANOHAR PARIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2020

SCHEDULE - 3

PROJECT GRANTS

S.No	Name of the Donor	Project Name	Balance as on 01.04.2019 Rs.	Recd. During the Year / Adjustment Rs.	Total as on 31.03.2020 Rs.	Utilised during the year Rs.	Refund during the year Rs.	Unutilised Bal. as on 31.03.2020 Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy by Prof Nirmala Joshi	379	-	379	-	-	379
2	NSCS	Project for Policy Research on Cyber Security	46,82,207	2,26,842	49,09,049	7,20,000	-	41,89,049
3	ICSSR	South Asian Regionalism Revisited: Primacy of Politics by Prof P S Ghosh	(2,24,000)	-	(2,24,000)	-	-	(2,24,000)
4	MEA	Project on Pakistan with special focus on Baluchistan/Pok Project	(31,56,000)	31,56,000	-	32,66,875	-	(32,66,875)
5	MEA	IDSA-EPG Nepal India Relations	(3,688)	-	(3,688)	3,820	-	(7,508)
6	NSCS	Projects -Nepal & Myanmar	(97,728)	-	(97,728)	-	-	(97,728)
7	MHA	Policy Research Papers	7,83,341	28,530	8,11,871	1,55,581	-	6,56,290
8	MEA	Project on Bangladesh	-	4,45,000	4,45,000	2,24,250	-	2,20,750
		TOTAL	19,84,511	38,56,372	58,40,883	43,70,526	-	14,70,357



Recd
14/11/2020

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2020

SCHEDULE - 4

<u>GRANT - IN - AID (NEW CAMPUS)</u>	As at <u>31.03.2020</u> (Rs.)	As at <u>31.03.2019</u> (Rs.)
Opening Balance	5,26,60,742	5,26,60,742
ADD: Unspent Amount against Renovation of old JNU Campus paid to DRDO in earlier year now shown as liability since account merged with Deposit Works by DRDO.	12,31,197	-
LESS : Amount refunded by DRDO (unspent balance)	20,66,019	-
	<u>5,18,25,920</u>	<u>5,26,60,742</u>



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14/4/2020

MANOHAR PARIKAR - INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2020

Schedule - 5
FIXED ASSETS

ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK		
	Cost as at 01.04.2019	Additions		Less: Sale/ Adjustments	Cost as at 31.03.2020	Total 01.04.2019	For the Year	Adjustment	Total up to 31.03.2020	As at 31.03.2020	As at 31.03.2019
		Up to Sep-19	Beyond Sep-19								
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Furniture & Fixtures	3,42,18,551	-	15,990	3,42,34,551	2,32,27,325	10,99,923	-	2,43,27,248	99,07,303	1,09,91,236	
Library Books/Maps	4,74,74,713	5,13,161	1,47,781	4,81,24,333	-	-	-	-	4,81,24,333	4,74,73,713	
Air Conditioners & Coolers	4,67,81,168	-	-	4,67,81,168	3,81,27,290	12,98,082	-	3,94,25,372	73,55,796	86,53,878	
Xerox Machine	11,41,669	-	-	11,41,669	9,80,330	24,201	-	10,04,531	1,37,138	1,61,339	
Frinking Machine	1,50,864	-	-	1,50,864	1,10,045	6,123	-	1,16,168	34,696	40,819	
Electronic Equipment	67,01,003	21,276	3,86,723	71,09,002	54,92,423	2,13,483	-	57,05,906	14,03,096	12,08,580	
EPABA / Intercom System	26,28,068	-	-	26,28,068	21,18,906	76,374	-	21,95,280	4,32,788	5,09,162	
Micro Filming	2,98,322	-	-	2,98,322	2,97,984	51	-	2,98,035	287	338	
Computers	2,37,74,805	1,38,020	2,98,085	2,42,10,910	2,27,39,851	5,38,806	-	2,32,68,657	9,42,253	10,34,954	
Fire Fighting Equipment	1,30,73,567	-	-	1,30,73,567	1,08,06,971	3,39,989	-	1,11,46,960	19,26,607	22,66,596	
Fax Machine	1,06,636	-	-	1,06,636	53,063	8,036	-	61,099	45,237	53,573	
Vehicles (Car)	18,31,416	-	-	18,31,416	10,83,098	1,12,248	-	11,95,346	6,36,070	7,48,318	
D G Set	1,61,75,633	-	-	1,61,75,633	1,41,51,642	3,03,599	-	1,44,55,241	17,20,392	20,23,991	
Colour Copier -cum Printer	8,21,040	-	-	8,21,040	7,65,667	8,306	-	7,73,973	47,067	55,373	
Binders-System	1,11,263	-	-	1,11,263	1,00,346	1,638	-	1,01,984	9,279	10,917	
Document Cutter(Shred-14)	36,646	-	-	36,646	26,576	1,511	-	28,087	8,559	10,070	
Oil Lamp	4,332	-	-	4,332	3,762	86	-	3,848	484	570	
Linens & Furnishing	16,51,148	20,160	-	16,51,308	7,19,246	93,206	-	8,12,452	8,38,856	9,11,902	
Digital SLR Camera	1,80,000	-	-	1,80,000	1,44,980	8,755	-	1,53,735	26,265	35,020	
UPS	10,94,014	24,320	3,62,420	14,80,754	7,61,524	80,703	-	8,42,227	6,38,527	3,32,480	
Water Purifier	71,010	-	-	71,010	48,119	3,434	-	51,553	19,457	22,891	
Lamination Machine	11,773	-	-	11,773	9,950	273	-	10,223	1,550	1,823	
Water Cooler	2,35,151	-	-	2,35,151	81,095	23,108	-	1,04,203	1,30,948	1,54,056	
Motor Cycle	60,465	-	-	60,465	48,561	1,786	-	50,347	10,118	11,904	
GIS Mapping Software	6,96,040	-	2,50,637	9,46,677	6,95,224	31,334	-	7,26,758	2,19,219	816	

By 11/12/20
BANSAL SINHA & CO. Chartered Accountants
FRIEDGATEIN NEW DELHI

Wireless Solution (Library)	4,95,948	-	-	4,95,948	3,83,133	16,922	-	4,00,055	95,893	1,12,515
CCTV	25,26,774	4,77,893	-	30,04,627	11,42,771	2,43,439	-	13,86,210	16,18,417	13,84,003
Multi Play System (A/Ihamt)	3,61,920	-	-	2,06,126	2,06,126	15,579	-	2,21,705	1,40,215	1,55,994
Projector	1,45,589	-	-	1,45,589	1,05,917	5,931	-	1,11,888	33,721	39,672
Gym Equipment	4,91,974	-	-	4,91,974	3,15,749	26,434	-	3,42,183	1,49,791	1,76,225
Printer (Barcode Printer)	2,01,119	-	-	2,01,119	32,717	25,260	-	57,977	1,43,142	1,68,402
Printer (GIS)	1,65,775	-	-	1,65,775	1,05,329	9,067	-	1,14,396	51,379	60,446
Temporary Structure office (STA)	3,29,816	-	-	3,29,816	3,38,816	-	-	3,38,816	-	-
Water Dispenser	8,830	1,09,976	-	1,18,806	6,000	8,673	-	14,673	1,04,133	2,830
Solar Water Heating System	4,41,785	-	-	4,41,785	4,41,753	13	-	4,41,766	19	32
Sony Handy Camera	39,700	-	-	39,700	24,727	3,743	-	28,470	11,230	14,973
Buildings (Residential)	19,17,51,989	-	-	19,17,51,989	13,99,64,649	51,78,734	-	14,51,43,383	4,66,08,606	5,17,87,340
Buildings (Admin & Library)	7,73,86,144	-	-	7,73,86,144	3,83,29,129	19,52,951	-	4,02,82,080	3,71,06,064	3,90,59,015
External Electrification Fitting	2,52,59,156	-	-	2,52,59,156	2,19,34,588	4,98,685	-	2,24,33,273	28,25,883	33,24,588
Astericulture & Landscaping Works	37,47,376	-	-	37,47,376	37,47,376	-	-	37,47,376	-	-
LIFTS-Omega	62,40,598	-	-	62,40,598	46,24,930	2,42,347	-	48,67,297	13,73,301	16,15,648
LIFTS-OTIS	96,55,471	-	-	96,55,471	77,48,322	2,86,072	-	80,34,394	16,21,077	19,07,149
LIFTS-SERVICE	7,00,000	-	-	7,00,000	5,37,888	24,320	-	5,62,188	1,37,812	1,65,132
RO Plant	7,99,622	-	-	7,99,622	4,74,054	48,835	-	5,22,889	2,76,733	3,25,588
Water Tank	75,000	69,974	-	1,44,974	41,723	10,240	-	51,963	93,011	33,277
Gas Cylinder Bank	44,809	-	-	44,809	24,927	2,982	-	27,909	16,900	19,882
DATA NETWORK & SOUND SYSTEM	1,25,41,989	-	-	1,22,41,989	1,06,19,618	2,43,356	-	1,08,62,974	13,79,015	16,22,371
Solar PV System	9,02,200	-	-	9,02,200	8,37,242	25,983	-	8,63,225	38,975	64,958
Air Purifier	20,700	35,400	-	56,100	6,866	4,730	-	11,596	44,504	13,834
Water Tank(Plastic) 1500Ltr	21,470	-	-	21,470	5,938	2,327	-	8,285	13,185	15,512
Photostat Machine(Canon Irc 30801)	3,87,159	-	-	3,87,159	29,037	53,718	-	82,755	3,04,404	3,58,132
Infrared Thermometer (Human Body Temp Tester)	-	27,730	-	27,730	-	2,080	-	2,080	25,650	-
TOTAL	53,37,63,220	7,16,937	21,82,569	11,322	53,66,51,404	35,46,23,323	-	36,78,21,019	16,88,30,385	17,91,39,897

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14/12/2020



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2020

SCHEDULE - 6	As at	As at
	31.03.2020	31.03.2019
NET CURRENT ASSETS	(Rs.)	(Rs.)
A. Current Assets		
Cash in hand	3,15,540	3,82,864
Cash at Bank (SBI) (Including interest accrued of Rs 860/-, Previous year Rs 1,724/-)	17,38,710	20,88,726
Cash at Bank (Union Bank of India) (Including interest accrued of Rs 1,63,982/- for the year and Rs.2,68,689/- for the previous year)	2,78,51,813	2,93,74,072
IDSA Sponsored Project Fund (SBI)(Including interest accrued of Rs.27/-,Previous year Rs.31/-)	55,531	53,687
IDSA Sponsored Project Fund (Union Bank of India)(Including interest accrued of Rs 6747/-, Previous year Rs.34,787/-)	29,075	22,55,103
Deposit with Bank (Including interest accrued of Rs.22,38,123/-,Previous year Rs.22,34,531/-)	13,59,86,998	11,04,96,869
Stamps In Hand	3,79,399	4,02,970
Stamps in Franking Machine	8,311	9,185
Staff Advances For :		
Advance T.A.	22,954	1,50,469
LTC Advance	-	12,700
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Others	41,61,345	35,94,705
Advance Miscellaneous	28,646	37,646
Security Deposits	2,50,750	2,50,750
Old outstanding receipts	4,005	4,005
Claims Recoverable	20,36,775	21,06,629
TDS Recoverable	1,43,253	1,77,862
Prepaid Expenses	1,00,78,116	96,38,419
Total of (A)	18,31,70,630	16,11,16,070
B. Less : Current Liabilities		
Salary Payable	5,245	1,52,69,753
Pension Payable	-	4,20,868
Other Liabilities	1,11,61,004	70,71,199
Stale Cheque	1,32,533	1,35,841
Secutiy Deposit Payable	17,98,352	16,83,912
GST Payable	1,06,658	1,31,753
TDS Payable	1,11,129	61,04,987
C P Fund Payable	686	45,77,583
G P fund Payable	2,62,521	-
Advance Received for Seminars/Training Programmes	2,91,100	3,46,527
Total of (B)	1,38,69,228	3,57,42,423
Net Current Assets (A - B)	16,93,01,402	12,53,73,647



Recd
14/12/2020

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2020

SCHEDULE - 7	Year Ended 31.03.2020 (Rs.)	Year Ended 31.03.2019 (Rs.)
GRANT - IN - AID		
Grant received from the Ministry of Defence	22,67,00,000	20,55,00,000
LESS :		
Unspent -Amount refunded to MoD	72,14,154	-
LESS :		
Transferred to Assets Funds A/c (as per Schedule -1)	28,99,506	36,27,774
	21,65,86,340	20,18,72,226
SCHEDULE - 8	Year Ended 31.03.2020 (Rs.)	Year Ended 31.03.2019 (Rs.)
MISCELLANEOUS INCOME		
Hiring Charges / Licence Fee (STA)	10,42,350	14,76,250
Bank Interest	93,45,881	75,97,156
Royalty on Books	61,900	3,54,032
Royalty on Journals	7,94,272	46,441
Other Income	24,56,479	29,05,513
	1,37,00,882	1,23,79,392
SCHEDULE -9	Year Ended 31.03.2020 (Rs.)	Year Ended 31.03.2019 (Rs.)
SALARIES & ALLOWANCES		
Pay & Allowances	9,72,20,870	11,89,68,479
Contribution to Provident Fund	86,19,550	1,08,14,050
LTC Expenses	6,14,437	13,33,063
Medical Reimbursement	9,18,928	8,51,887
Mediclaime Policy provided to Employees	6,22,379	5,70,782
Inspection Charges (CPF)	4,32,250	5,03,480
	10,84,28,414	13,30,41,741



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17/12/2020

MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED
31ST MARCH 2020

<u>SCHEDULE -10</u>	Year Ended <u>31.03.2020</u>	Year Ended <u>31.03.2019</u>
<u>OPERATIONAL / ADMINISTRATIVE EXPS.</u>	(Rs.)	(Rs.)
Hiring of Vehicles	49,068	1,12,090
Repairs & Maintenance	2,70,20,816	2,51,19,769
Photostat Expenses	2,29,269	2,66,714
Telephone Expenses	5,49,380	6,00,702
Payment to Auditors		
Audit Fee	21,830	22,420
Income Tax Matters	12,390	12,390
Certification Fee	<u>5,900</u>	<u>5,900</u>
Bank Charges	29,142	23,086
Liveries Expenses	-	24,000
AGM Exp	20,393	22,786
Postage	1,06,077	1,59,457
Stationery	6,63,134	8,20,708
Conveyance Expenses	1,26,385	1,59,941
Guests Hospitality Expenses	33,329	34,410
Insurance Premium	1,15,204	1,35,107
Vehicle Expenses	6,42,292	7,50,327
Miscellaneous Expenses	51,38,900	54,86,584
Lease Rent (Land)	1	1
Overtime Allowance (Car Drivers)	46,736	46,265
Expenses (STA)	<u>19,83,809</u>	<u>15,71,648</u>
	<u>3,67,94,055</u>	<u>3,53,74,305</u>



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Manohar Parrikar Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2020

Schedule 11:- Significant Accounting Policies and Notes to Accounts

A Accounting Policies

- 1 The Accounts are prepared on accrual basis except specifically provided otherwise.
- 2 Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to allied services at MP-IDSA New Campus is kept as such in the liabilities, pending receipt of details of expenditure from DRDO. In the earlier years, the amount paid to DRDO out of Grant-in-Aid for renovation work of our office at old JNU campus, was credited to the income for that years and surplus transferred to General fund. The remaining amount after adjustment of expenditure has been withdrawn from the General fund and retained as liability under the head Grant-in-Aid (New Campus).

B Notes to Accounts

1. The construction of MP-IDSA Campus was carried out by DRDO as "Deposit Works". The physical possession of New Campus was taken over in February 2007 but the proper handing over and taken over (including of all the assets) has been finalized in 2013-14. DRDO was paid the total amount of Rs 45.66 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as "Deposit Works". DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and also accordingly incorporated in respective head of

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Against the above said investment, the liability of GP Fund (including interest) payable to the employees covered under the scheme as on 31.03.2020 amounted to **Rs 3,98,80,353/-**. The shortfall of Rs 1,90,779/81 will however be accounted for on Cash basis at the time of Full and Final settlement of the GPF accounts.

Further, as regards the PF contribution in respect of contract employees covered under the EPF and MP Act 1952, the employees contribution together with Institute's share has been deposited regularly with the office of EPFO on line.

4. MP-IDSA was sanctioned an amount of Rs.22,67,00,000/- as Grant-in-Aid for the financial year 2019-2020. Out of this, an amount of Rs 72,14,154/- being unutilized Grant refunded to MoD vide Cheque no. 074066 dated 31.03.2020, resulted in to the net Grant-in-Aid of Rs 21,94,85,846/- for the year 2019-20. Out of the said amount of Rs 21,94,85,846/- an amount of Rs 28,99,506/- has been utilised for acquisition of Fixed Assets and the remaining amount of Rs 21,65,86,340/- is recognised as income.

5. Consequent upon receipt of approval from MoD during the month of December 2018, the benefits of 7th CPC recommendations were extended to the employees of MP-IDSA and accordingly the expenditure for the year 2018-2019 was met out of the regular budget for the year. As regards the arrears (01.01.2016 to 28.02.2018), since no additional funds were sanctioned by MoD in FY 2018-19, the liability for the same of Rs 255.82 Lakhs was provided in 2018-19 accounts in view of MP-IDSA's Policy to maintain the accounts on accrual basis. The said liability has been discharged in the current financial year 2019-2020 on receipt of additional funds from MoD.

6. Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.

7. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.

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8. Outstanding amount more than three years from the due date of payment in Stale Cheques has been written back and treated as income.


9. Contingent Liability for the pending legal cases - Rs 18.22 Lacs (Previous year 22.62Lacs)

10. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : ^{14th} December, 2020
Place : New Delhi


(R. K. Arora) Accounts Officer


(Col Rajeev Agarwal (Retd)) Assistant Director (Admin)


(Amb Sujan R Chinoy) Director General

AS PER OUR REPORT OF EVEN DATE
For Bansal Sinha & Company
CHARTERED ACCOUNTANTS
FRN: 0006184N

Date: ^{30th} December, 2020
Place: New Delhi




(Tari Ubriani)
Partner
No-084437

GFR 12 – A
 [(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2019-20 (for the Grant in Aid received from MoD) in respect of recurring GRANTS-IN-AID

1. Name of the Organisation : **Manohar Parrikar Institute for Defence Studies and Analyses**
2. Whether recurring or non-recurring grants : **Recurring Grants**
3. Grants position at the beginning of the Financial year **(Rupees in Lakhs)**
 - (i) Cash in Hand/Bank NIL
 - (ii) Unadjusted advances Rs. 35.90
 - Total** **Rs. 35.90**
4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned thereon	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	4			5	6	7
35.90	*	*	(i)	(ii)	(iii)			
			6(1)/2005/ PO(Def) Vol 1	24.04.2019	690.33	2230.76	2212.60	18.16
			6/3/2019/ PO(Def)	03.09.2019	690.33			
			6/3/2019/ PO(Def)	06.12.2019	160.58			
			6/3/2019/ PO(Def)	17.02.2020	529.76			
			6/3/2019/ PO(Def)	30.03.2020	196.00			
			Total		2267.00			
Less: Unspent Grant Refunded for Rs 72.14,154/- vide Cheque No 074066 dated 31.03.2020 drawn on Union Bank of India, Vasant Vihar Branch New Delhi						72.14		
Total Grant for the year 2019-20						2194.86		

14/12/2020



Component wise utilization of grants:

Grant-in-aid- General		Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Recurring Expenditure of MP-IDSA		NA	NA	2212.60
Head of Expenditure	Amount			
Pay & Allowances & Other Benefits (including Pension)	1536.26			
Minor Works (including Maintenance)	180.77			
Library Expenditure	136.93			
Publication	26.20			
Information Technology	3.22			
Other Expenditure (Operational & Administrative Expenditure)	198.73			
Project & Research Expenditure	75.68			
Assets & Other One Time Expenditure	31.45			
Advance to Suppliers	23.36			
Total	2212.60			2212.60

* The interest earned on amount of Grant-in-Aid lying in the savings accounts has been kept separately and has not been used in view of MP-IDSA request to MoD to allow the Institute to create a corpus as approved by Executive Council, MP-IDSA or otherwise the head of account in which the same (together with interest earned on generated receipts) is to be deposited. MoD's decision in this regard is still awaited.

Details of grants position (as on 31.03.2020)

(i) Cash inHand/Bank (against Grant received from MoD)	NIL
(ii) Unadjusted Advances (against opening Balances)	<u>18.16</u>
Total	<u>18.16</u>

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.

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14/12/2020



- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under.....(name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**

Note: S.No. vii to ix - details required to be furnished in case of non recurring expenditure sanctioned for the Schemes.

Date: 14 th Dec, 2020 Place: New Delhi	 (R K Arora) Accounts Officer	 (Col Rajeev Agarwal (Retd)) Assistant Director (Admin)	 (Amb Sujan R Chinoy) Director General
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Date: 20th Dec, 2020
Place: New Delhi

BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N



(Hari Ubriani)
Partner
M.No.084437
UDIN: 21084437AAAAAK2531

GFR 12 – A
[(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2019-20

in respect of non-recurring Grant sanctioned by NSCS in connection with project entitled
"Policy Research on Cyber Security Issues".

- Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - Cash in Hand/Bank 46,82,207/-
 - Unadjusted advances NIL
 - Total **46,82,207/-**
- Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No. (i)	Date (ii)	Amount (iii)			
1	2	3	4			5	6	7
46,82,207	2,26,842	NIL	--	--	NIL	49,09,049	7,20,000	41,89,049

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	7,20,000
Head of Expenditure	Amount		
Payment of Honorarium to the staff engaged for the Project.	7,20,000		
Total	7,20,000		7,20,000

14/12/2020



Details of grants position (as on 31.03.2020)

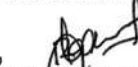
(i) Cash inHand/Bank (unspent Balance against Grant)	Rs 41,89,049/-
(ii) Unadjusted Advances (against opening Balances)	<u>NIL</u>
Total	Rs 41,89,049/-

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: 14th Dec, 2020
Place: New Delhi


(R K Afora)
Accounts Officer


(Col Rajeev Agarwal (Retd))
Assistant Director (Admin)


(Amb Sujan R Chinoy)
Director General

Date: 2nd Dec, 2020
Place: New Delhi

BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N


(Hari Ubriani)
Partner
M.No.084437
UDIN: 21084437AAAAAM6621

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 [(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2019-20

in respect of non-recurring Grant sanctioned by MHA in connection with project entitled
 "Preparation of policy/Research Papers".

- Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - Cash in Hand/Bank 7,83,341/-
 - Unadjusted advances NIL
 - Total 7,83,341/-
- Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	(i)	(ii)	(iii)	5	6	7
7,83,341	28,530	NIL	NIL	NIL	NIL	8,11,871	1,55,581	6,56,290

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	1,55,581
Head of Expenditure	Amount		
Field trip expenses for visit to Tiruvandrum Kottayam and Kochi During September 05-09, 2018 by scholars Col DPK Pillay & Radhika Daga in c/w the Project.	54,266		
Payment of Honorarium on completion of Project. Rs 20,000/- to Mrs Rajbala Rana & Rs 10,000/- to Dr Mathew Sinu Simon, Research Analysts.	30,000		
Field trip expenses for visit to Kerala during the period from 30/08/19 to 11/09/19 by Col DPK Pillay (Retd) in c/w the Project.	71,315		
Total	1,55,581		1,55,581



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 19/12/2020

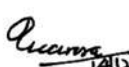
Details of grants position (as on 31.03.2020)


(i) Cash inHand/Bank (unspent Balance against Grant)	Rs 6,56,290
(ii) Unadjusted Advances (against opening Balances)	<u> NIL </u>
Total	<u>Rs 6,56,290/-</u>

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
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- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under.....(name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: 14th Dec, 2020
Place: New Delhi


(R K Arora) Accounts Officer


(Col Rajeev Agarwal) Assistant Director (Admin)


(Amb Sujan R Chinoy) Director General

Date: 30th Dec, 2020
Place: New Delhi

BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N



Hari Ubriani)
Partner
M.No.084437
UDIN: 2108 4437 AAAAA L6865

GFR 12 – A
 [(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2019-20

in respect of non-recurring Grant sanctioned by MEA in connection with project entitled
 "Monthly Digest on Bangladesh".

- Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - Cash in Hand/Bank NIL
 - Unadjusted advances NIL
 - Total NIL

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	4			5	6	7
			(i)	(ii)	(iii)			
NIL	NIL	NIL	927/JS(PP&R)/2019	01.07.2019	4,45,000/-	4,45,000/-	2,24,250/-	2,20,750/-

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	2,24,250
Head of Expenditure	Amount		
Remuneration to Research staff (Research Assistant) for the project.	1,95,000		
MP-IDSA Overheads	29,250		
Total	2,24,250		2,24,250

(Signature)
 24/11/2020

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(Signature)
 02/11/2020

Details of grants position (as on 31.03.2020)

(i) Cash in Hand/Bank (unspent Balance against Grant)	Rs 2,20,750/-
(ii) Unadjusted Advances (against opening Balances)	<u>NIL</u>
Total	<u>Rs 2,20,750/-</u>

Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
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- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
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- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: 02nd Nov, 2020
Place: New Delhi



R K Arora
02/11/2020
(R K Arora)
Accounts Officer

Rajeev Agarwal
(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)

Date: 04th Nov, 2020
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N

Nishant Chaudhary
04/11/2020
(Nishant Chaudhary)
Partner
M.No.513802

UDIN: XXXXXXXXXX
20513802 AAAADU6227



Institute for Defence Studies and Analyses

Presidents

Shri Yeshwantrao Balwantrao Chavan

1965-78

Shri Jagjivan Ram

1978-80

Shri P.V. Narasimha Rao

1980-90

Shri Inder Kumar Gujral

1990-92

Shri Madhavsinh Solanki

1992-93

Shri Dinesh Singh

1993-95

Shri Pranab Mukherjee

1995-97

Shri Inder Kumar Gujral

1997-99

Shri Jaswant Singh

1999-2001

Shri George Fernandes

2001-04

Shri Pranab Mukherjee

2004-08

Shri A.K. Antony

2008-14

Shri Manohar Parrikar

2014-17

Shri Arun Jaitley

2017 (March)-2017 (September)

Smt Nirmala Sitharaman

2017-19

Shri Rajnath Singh

2019-