

Annual Report 2020-2021



Institute for Defence Studies and Analyses

Annual Report

2020-2021

Contents

1.	Introduction	5
2.	Executive Council (EC) and the Sub-Committees	41
3.	Membership	42
4.	Research Centres	43
5.	Outreach Activities (2020-21)	
	• International Conferences/Seminars	44
	• National Conferences/Seminars/Workshops/ Symposiums/Panel Discussions/ Closed-Door Interactions	44
	• Talks	45
	• Bilateral/Trilateral Interactions	46
	• Roundtable Discussions	48
	• Special Interactions	57
	• Visits of IDSA Scholars Abroad	58
6.	Research Projects	58
7.	Publications	59
	• Journals	59
	• Books	69
	• Monographs	70
	• Occasional Papers	70
	• News Digests	70
	• Policy Briefs	71
	• Issue Briefs	71
	• Articles Published by IDSA Scholars in Peer-Reviewed/ Refereed IDSA Publications	74

• Book Reviews/Review Essays/Strategic Essays Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	74
• Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports	74
• Fellows Seminars by IDSA Scholars	75
8. IDSA Library	77
9. IDSA Website	79
10. Geographical Information System (GIS)	81
11. Training/Orientation Programmes	82
12. Visiting Fellowship and Internship Programmes	83
13. List of MoUs Signed between IDSA and other Institutes (2020-2021)	85
14. K. Subrahmanyam Award	85
15. The President's Award	86
16. Y.B. Chavan Memorial Lecture	87
17. Appendices	
A. Staff in Position	88
B. Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	89
C. Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	90
D. Book Reviews/Review Essays/Strategic Essays Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications	91
E. Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports	92
F. Fellows Seminars	93
18. Audit and Financial Statements	95

Introduction

Global and Regional Security Environment

The continuation of COVID-19 through 2020 has only served to accentuate the existing geopolitical trends and has diminished the capabilities of all major powers. The pandemic brought into greater salience the global trends towards multi-alignment, hedging and the ideology-agnostic interdependence of critical supply chains, from healthcare to semi-conductors. In 2020, the China-US trade rivalry first intensified, then created, space for local initiatives of all kinds. It coincided with the emergence of RCEP and the India-China border clash. There is apprehension of global fragmentation into three trading arrangements: the RCEP (Regional Comprehensive Economic Partnership); the USMCA (United States-Mexico-Canada Agreement)-NAFTA's successor; and the EU (European Union), as most major powers emphasise self-reliance and resort to greater trade protectionist measures.

The coming to power of the Biden administration in January 2021 was dubbed by some as the 'liberal restoration'. It remains to be seen how the world will react to the changes on the security and economic fronts since the beginning of 2021. China is the only economy which grew during the year despite the pandemic even as the rest of the world continued to reel under the adverse effects of the pandemic. The world was made aware of its dependence on the Chinese economy as supply chains were disrupted. The resultant backlash did not spare the Chinese economy from tightened controls by liberal economies on Chinese investments and export controls on high-tech transfers to China. At the geostrategic level, the Biden administration has, by and large continued with Trump's policies in regarding China as a rival and its aggressive policies as a major source of disruption. The renewed commitment of the Biden administration to alliance partnerships in the region underscores the critical importance of the Indo-Pacific.

The key geopolitical issues, whether trade and investments or territorial disputes, no longer lend themselves to easy resolution. China's disregard for the international rule of law, especially UNCLOS, has aggravated issues concerning the South China Sea. Elsewhere across the region, China's aggression and unilateralism have affected peace and stability in the India-China border areas, the Taiwan Strait and the Senkaku Islands.

Cooperation between the US and China on issues on potential points of convergence such as climate change is hobbled by China's insistence on linking progress to the overall state of bilateral ties. Multilateralism has been revived by the Biden administration but consensus among major powers on most matters remains elusive. Global power paradigms are fractured with state and non-state actors bridging asymmetries giving rise to non-traditional threats, including in cyber security. Uncertainty and flux are expected to continue in geopolitical and geo-economic matters.

The Pandemic Remains a Challenge

India extended a strict lockdown in an effort to curb the spread of COVID-19 till 3 May. The medical infrastructure was strained due to the rise in cases and due to economic activity slowing down. The plight of migrant workers and daily wage labourers came into focus during the extended periods of lockdown. Natural disasters added to the challenge as Cyclone Amphan made landfall in the Bay of Bengal region resulting in death and destruction in May 2020. Nearly 3 million people were evacuated in both India (Odisha and West Bengal) and Bangladesh. There was monumental loss of property in both countries. In a 2+2 dialogue on 27 October 2020, meanwhile, India and the US signed the Basic Exchange and Cooperation Agreement (BECA), having already signed GSOMIA (General Security of Military Information Agreement) in 2002 (and its extension the ISA in 2019), an adapted version of the LSA—Logistics Exchange Memorandum of Agreement (LEMOA) in 2016, and an adapted version of CISMOA—

Communications Compatibility and Security Agreement (COMCASA) in 2018.

IDSA during the Pandemic

The year proved tough for the entire nation, with COVID-19 raging across the country, disrupting lives and robbing families of their loved ones. Notwithstanding the obstacles and disruptions caused by the COVID-19 pandemic, the IDSA faculty and administration worked tirelessly during this period, without a break. The virtual medium thrust by the pandemic actually resulted in a greater number of engagements. The Institute examined pressing issues of defence modernization, in keeping with the ‘Make in India’ and ‘*Atmanirbhar Bharat*’ initiatives, among others. IDSA continued to engage with key stakeholders, including the Ministry of Defence, Ministry of External Affairs, Ministry of Home Affairs and others and carried out a number of projects on their behalf. Engagements continued to take place virtually through webinars, including with the global community. Special arrangements were made for IDSA employees affected by COVID-19, by way of food packages, medicines, transportation and isolation rooms on campus.

South Asian Geopolitics

India has continued to deal with a challenging security environment in its neighbourhood ranging from irregular warfare from Pakistan on the one side, and clashes at the border with China on the other. Indian and Chinese troops clashed in the Galwan Valley in June 2020, leading to casualties on both sides. Many analysts describe the current state as the lowest phase in India-China relations since 1962. Despite obstacles, India seeks to harmonise its relationships at the bilateral, regional and global levels through its proactive Neighbourhood First Policy, the Act East Policy, and its Indo-Pacific Policy. A country-wise account of the developments and their possible impact on bilateral relations with India, is covered below.

Afghanistan

India and Afghanistan maintained close ties at the highest levels. The External Affairs Minister (EAM), Dr. S. Jaishankar attended the intra-Afghan negotiations in Doha virtually, in September 2020. He also attended through the virtual platform, the 2020 Afghanistan Conference held in Geneva in November. India has been closely engaged in providing developmental assistance to Afghanistan, including the latest agreement to build the Shahtoot Dam which would provide drinking water to Kabul city. India is also engaged in over 100 High-Impact Community Development Projects totaling US\$ 80 million.

India provided the much-needed medical supplies during the COVID-19 pandemic to Afghanistan and buttressed them with substantial food aid supplied through the Chahbahar Port. India also provided capacity-building assistance to the Afghan security forces in 2020. As the Taliban swept across the country, India has closely monitored the situation in Afghanistan in the current phase and engaged with relevant interlocutors, with a focus on ensuring the safety and security of Indian nationals.

Pakistan

A Pakistan International Airlines aircraft flying from Lahore to Karachi crashed after failed landing attempts near Karachi International Airport with 99 passengers on board in May 2020. The same month, a group of four heavily armed men stormed the Karachi Stock Exchange building. At least 11 people were killed in the terrorist attack, the responsibility for which was claimed by the Baloch Liberation Army. India summoned Pakistan's Charge d'Affaires to lodge a strong protest over unprovoked ceasefire violations by Pakistani forces along several sectors along the Line of Control (LOC) in Kashmir. In December 2020, an 11-party coalition staged protests against the Imran Khan government and demanded the PM's resignation over poor economic management by his government. Pakistan has built tunnels and used drones against India across the LOC and the International Border

(IB). In February 2021, Pakistan offered to Sri Lanka a credit line worth US\$ 50 million for defence and also invited Colombo to use the Gwadar Port for purposes of trade. The Financial Action Task Force (FATF) kept Pakistan on the grey list based on assessments revealing failure in implementing the plan of action to combat terror financing.

Maldives

India sent two naval vessels to bring back stranded Indians from Maldives in May 2020. India provided a soft loan of US\$ 250 million to Maldives in September 2020 to help recover the losses to the tourism industry due to the COVID-19 pandemic. In November 2020, India, Maldives and Sri Lanka revived their maritime security dialogue and agreed to enhance intelligence-sharing in areas such as terrorism, drug trafficking and money laundering. Working groups at the level of Deputy NSAs will also meet twice a year to bolster cooperation on the ground. India and Maldives also signed four key pacts during the Foreign Secretary Harsh Vardhan Shringla's visit to Male, including one which provides US\$ 100 million for a project on connectivity. India sent a consignment of 100,000 doses of the Covishield vaccine to Maldives in January 2021, and an additional 100,000 in February. India and Maldives signed a defence line of credit of US\$ 50 million, after EAM Dr. S. Jaishankar's visit to Male, to boost maritime security in the nation. It will be used to develop and maintain the Maldives National Defence Coast Guard Harbour.

Bhutan

India and Bhutan signed a pact in June 2020 to develop a hydropower project of 600 MW on the lower course of the Kholongchhu River in eastern Bhutan. India sent a consignment of essential medicines to Bhutan. China designated the Sakteng Wildlife Sanctuary as a disputed territory, to which the Bhutanese representative raised strong objections and noted that the Sanctuary is part of Bhutan's sovereign territory. India and Bhutan opened a new trade route from Jaigaon

in West Bengal to Pasakha in Bhutan. In December 2020, Israel and Bhutan established formal diplomatic ties. The cabinet in New Delhi approved the MoU between India and Bhutan for peaceful uses of outer space. In January 2021, India dispatched 150,000 doses of Covishield vaccine as a gift to Bhutan, and by March, it had sent an additional 400,000 doses.

Bangladesh

Cyclone Amphan caused large-scale destruction in Bangladesh, with more than a million people being evacuated and rescued. The country reopened 500 of its garment factories after the COVID-19-induced lockdown in April. Garments play a crucial role in Bangladesh's exports. India's External Affairs Minister complimented Bangladesh's economic performance and the bilateral relations between the two countries as a model for good neighbourly relations. Dhaka decided to relocate Rohingya refugees to a remote island, Bhasan Char from Cox's Bazar in December. Bangladesh received a consignment of 2 million vaccines from India as a gift. Many hardline groups indulged in large-scale vandalism and destruction around Prime Minister Modi's visit to Dhaka in March 2021.

Nepal

The parliament in Nepal passed a bill in June claiming areas belonging to India in a new map, thereby closing the door on talks over the boundary issue. Tensions at the India-Nepal border increased. Large-scale floods in Nepal and Assam displaced around 4 million people. The Chief of Army Staff General M.M. Naravane visited Nepal from 4-6 November 2020, followed by Foreign Secretary Harsh Vardhan Shringla's visit to the country from 26-27 November 2020.

Prime Minister Narendra Modi and the Nepalese Prime Minister K.P. Sharma Oli spoke to each other on phone on 10 April 2020. In February 2021, The Supreme Court of Nepal reinstated the House of Representatives, Nepal's Lower House of Parliament. The decision

came after two months when the President, on the recommendation of Prime Minister K.P. Sharma Oli, dissolved the House. India provided 1 million doses of the COVID-19 vaccine to Nepal as part of its vaccine diplomacy.

Sri Lanka

India sent a 10-tonne consignment of essential medicines, including hydroxychloroquine and paracetamol, to Sri Lanka. It was a part of India's initiative for SAARC countries announced by Prime Minister Modi. Former President Mahinda Rajapaksa's alliance won a two-third majority in Sri Lanka's parliamentary elections. US Secretary of State Mike Pompeo visited Sri Lanka and Maldives in October 2020 as part of measures to balance the rising influence of China in these countries. India abstained from voting for a resolution on Sri Lanka's human rights record at UNHCR in Geneva.

East Asia

China

It was observed that despite the initial mismanagement of the COVID-19 outbreak in Wuhan, Beijing was able to contain the outbreak swiftly and revive its economic activities. However, the COVID-19 pandemic severely strained China's relations with the West (and especially the US) as China faced serious international backlash for its lack of transparency and failure to notify the World Health Organization in a timely manner. The introduction of the National Security Law for Hong Kong further pushed China into a collision course with the West. In retaliation to Beijing's measures, the US revoked the special status granted to Hong Kong and the UK offered British citizenship to fleeing Hong Kong residents. Adding to China's ire, the new National Security Law was criticized by many European countries, including the leading countries in Indo-Pacific such as Australia and Japan. Amidst the pandemic-induced crisis, the Chinese military was seen at the forefront of the COVID-19 response mechanism. People's Liberation

Army aircraft transported medical supplies to various neighbouring countries. Deterrence operations around the South China Sea along with joint military exercises with neighbouring countries were also conducted by China.

Taiwan

In presidential elections held in 2020, Tsai Ing-wen from the Democratic Progressive Party (DPP) won and was sworn in as President of Taiwan for the second term. Under her leadership Taiwan achieved considerable success in containing the COVID-19 crisis which in turn generated significant international goodwill for it. Taipei also initiated a spirited campaign for observer status at the World Health Assembly of the World Health Organization. However, owing to strong objections from China, the request was turned down. As the COVID pandemic raged across the globe, cross-Strait tensions also intensified. The Chinese Communist Party issued warnings of invading Taiwan and regularly sent warships and fighter jets across its maritime and air space. While many countries protested against China's unilateral attempts to alter the status quo, US warships were sent to the Taiwan Strait as demonstration of Washington's commitment towards Taipei.

Japan

Japan witnessed a change in leadership as former Prime Minister Abe Shinzo resigned and transferred reigns to Suga Yoshihide. However, there was no major departure in the foreign and security policy from the previous regime, under Prime Minister Suga Yoshihide. Moreover, keeping in line with former Prime Minister Abe's legacy, Tokyo hosted the 2020 Quad foreign ministers' meeting. Major advancements were made by Japan in deepening its strategic and economic co-operation with India and Australia. The India-Japan biennial maritime exercise (JIMEX) was conducted in the North Arabian Sea in September 2020, and in October, the India-Japan Foreign Ministers' Strategic Dialogue was held. Further, Japan, along with India and Australia, launched

a Supply Chain Resilience Initiative to promote and build a reliable supply chain in the Indo-Pacific, in the post-COVID environment.

The Korean Peninsula

The year witnessed positive developments in India-South Korea relations. New opportunities of cooperation between the tri-services in the area of defence technology were discussed between South Korea's Minister of National Defence, Suh Wook and India's Defence Minister, Shri Rajnath Singh. India's first Indo-Korean Friendship Park was also jointly inaugurated by both ministers at Delhi Cantonment. However, the regional security situation remained tense in the Korean Peninsula over reports of Pyongyang's continued development of its nuclear and ballistic missile programmes. Reportedly, North Korea produced fissile material, maintained nuclear facilities and upgraded its ballistic missile infrastructure. As a signal of violation of US sanctions, North Korea's new submarine-launched ballistic missile was launched just before the inauguration of President Joe Biden.

Southeast Asia and Oceania

On 15 November 2020, all ten ASEAN states along with China, South Korea, Australia, Japan and New Zealand signed the Regional Comprehensive Economic Partnership (RCEP), one of the most significant free-trade agreements in history, bringing together 2.2 billion people constituting a large chunk of the world's population. India withdrew from the agreement in 2019. However, despite its exit from RCEP, India committed to explore other ways to increase trade with ASEAN at the 17th ASEAN-India Virtual Summit held on 12 November 2020. India and ASEAN also adopted the new Plan of Action 2021-2025 during the India-ASEAN Ministerial Meeting held in September 2020. Brunei took over as ASEAN Chair this year.

India and Indonesia increased cooperation on various fronts. In April 2020, Prime Minister Narendra Modi and Indonesian President Joko Widodo discussed the COVID-19 pandemic and ways to facilitate each

other in dealing with the crisis, including keeping supply chains open. In July, the defence ministers of the two countries discussed security cooperation as a means to improve their strategic partnership.

The Myanmar military headed by Senior General Min Aung Hlaing staged a coup, overthrowing the democratically elected government of Aung San Suu Kyi on 1 February 2021. It presented a policy challenge for India, as the ensuing instability in Myanmar threatened Indian investments in the region. India has a track record of cordial relations with Myanmar at the highest level. India handed over the diesel-electric *INS Sindhuvir* submarine to Myanmar among other military hardware and software in October 2020. India has taken the position that the rule of law and democratic processes in Myanmar must be upheld and the detained political leaders released.

In June 2020 the Philippines government retracted its decision to terminate the Visiting Forces Agreement with the US. In turn the US backed the Philippines' demands for withdrawal of a large Chinese militia and fishing vessels moored at a disputed reef in Philippines' Exclusive Economic Zone. India and the Philippines agreed to increase defence cooperation and maritime engagement at the 4th meeting of the Joint Commission on Bilateral Cooperation (JCBC) at the EAM level on 6 November 2020. This falls under India's "Act East" policy as a way to deter China from conducting aggressive maritime activities in the region.

India and Singapore continued to strengthen their strategic partnership. In November 2020, Singapore conducted a two-day naval exercise with India and Thailand called SIMTEX 2020. The trilateral exercise was conducted to increase interoperability and to share best practices and procedures for maritime operations. Furthermore, India and Singapore inked a submarine rescue pact between their individual navies in January 2021. Singapore is also the incoming ASEAN-India Country Coordinator.

India and Vietnam have been increasing engagement on strategic issues, as the Chinese have become more active in the disputed region of the

South China Sea. In August 2020, Vietnam's Ambassador to India briefed India's Foreign Secretary of the deteriorating situation. A Joint Commission Meeting was also held on 25 August 2020 at the EAM level. In December the same year, India conducted a virtual summit with Vietnam, where the Prime Ministers of both countries agreed to boost cooperation in the Indo-Pacific. In the same month, India and Vietnam also conducted a PASSEX exercise to increase interoperability and maritime cooperation in the South China Sea.

India and Australia held a virtual summit in June 2020 where they elevated their ties to a comprehensive strategic partnership and Australia was invited for the Malabar naval exercises in November 2020. This Quad grouping was further strengthened in March 2021, when the first leaders' summit was held in a virtual setting. Earlier, the EAM Dr. S. Jaishankar, also attended a meeting of the Foreign Ministers of the United States, Japan, Australia and India at Tokyo on 06 October 2020. Subsequently, a range of issues were discussed but the main focus was to bolster defence and strategic ties.

West Asia

Apart from the considerable challenges posed by the COVID-19 pandemic, the regional security situation in West Asia continued to remain fluid. The situation in Syria and Yemen continued to deteriorate, with continuing violence and armed conflict, along with the involvement of regional and extra-regional powers. However, the situation in Libya saw significant improvement as the UN-recognized Government of National Accord and Libyan National Army under Khalifa Haftar, agreed to a ceasefire. Terrorism continued to pose challenges to regional security in West Asia throughout the year. Despite the Iraqi government's claim of defeating the Islamic State of Iraq and Syria (ISIS), the remnants of the ISIS continued to resurface in several parts of the country. Several terrorist groups including the Al Qaeda and the ISIS are also active in Yemen and Syria, as they find a conducive environment to spread their network and activities in these countries.

The assassination of the Iranian General Qassem Soleimani and nuclear scientist Mohsen Fakhrizadeh heightened tension in the Gulf. These assassinations made Iran pursue an even more aggressive approach in the region, which further intensified US-Iran tensions. US-Iran tensions were visible in the waters of the Persian Gulf as well. Iran also diluted its commitment towards the Joint Comprehensive Plan of Action (JCPOA).

The Israeli proposal to annex parts of the West Bank again brought the Palestinian issue to the forefront. This led the Palestinian President, Mahmoud Abbas, to announce a halt to the security coordination with Israel. However, the July 2020 annexation plan was postponed. In September 2020, regional geopolitics in West Asia witnessed a major shift with Israel signing normalization agreements with the Arab countries like the UAE and Bahrain known as the ‘Abraham Accords.’ This was followed by Sudan and Morocco also normalizing relations with Israel. The Abraham Accords further intensified the discontent among the Palestinians towards Israel and some of the Gulf countries such as UAE and Bahrain. The Al-Ula Declaration by the Gulf Cooperation Council (GCC) which ended the isolation of Qatar by the quartet of Saudi Arabia, UAE, Bahrain and Egypt in January 2021, has significantly lessened tensions among the GCC member-countries.

Africa

India had a sustained and meaningful engagement with the African countries despite the pandemic. However, it must be noted that Africa had relatively lesser COVID-19 cases than the rest of the world. Prime Minister Narendra Modi engaged in telephonic conversations with several Heads of State in Africa, including President Cyril Ramaphosa of South Africa, President Yoweri Kaguta Museveni of Uganda and Prime Minister Abiy Ahmed of Ethiopia. India’s External Affairs Minister, Dr. S. Jaishankar, visited Seychelles in November 2020 to call on the newly-elected President of Seychelles, Wavel Ramkalawan. He

also visited Mauritius in March 2021. A watershed free trade pact was signed during the EAM's visit. This is the first-of-its-kind agreement that India has signed with any country in Africa. The Minister of State for External Affairs Shri V. Muraleedharan visited Accra, Ghana in January 2021, to participate in the swearing-in ceremony of President Nana Addo Dankwa Akufo-Addo. India and Nigeria held their first bilateral strategic and counter-terrorism dialogue at the level of National Security Advisors in March 2021. In May 2020, India dispatched packages of medicines to more than 25 African countries. India also supplied millions of doses of COVID-19 vaccines to several countries in Africa, as part of the 'Vaccine Maitri' initiative launched in January 2021.

The security situation in Africa continued to be a cause of concern, with conflict and violence reported in Democratic Republic of Congo, Cameroon, Ethiopia, Mali, South Sudan, Central African Republic and Somalia. Terror-related incidents were reported in Mozambique, Mali, Nigeria and Somalia. African countries recognize that conflict is a grave threat to the developmental aspirations of the region and have agreed to monitor implementation of the newly-extended roadmap for silencing the guns every two years. The economic situation in Africa worsened, with about 30 million Africans being pushed to extreme poverty in 2020 as a result of the pandemic. The African Continental Free Trade Area, which began operating on 1 January 2021, will open up a vast single market that could significantly boost regional trade and reduce the negative economic impact of the pandemic on the region. China's engagement has been rising in the African continent. This is visible in the increase in bilateral trade along with investments in large infrastructure projects in several African countries.

Latin America

As of 31 March 2021, South America reported a total of 21.15 million COVID-19 cases and 643,640 deaths. Brazil was the worst affected country, accounting for nearly half the cases in the region with

12.75 million total cases and 321,515 deaths. Brazil imported two million doses of Covishield from India and also signed an MoU with Bharat Biotech to procure five million doses of Covaxin. The Ministry of External Affairs (MEA) announced a humanitarian donation of 570,000 doses of vaccine to the 15-member Caribbean Community (CARICOM), of which some had begun to arrive in early February 2021.

Rise in criminal activity has led to serious deterioration in the security situation across the region, with a significant spike in organized crime in many countries, including Brazil, Colombia, El Salvador, Guatemala, Honduras, Mexico, Paraguay, Peru and Venezuela. There has also been an increase in piracy and armed robbery cases in the Southern Gulf of Mexico waters. The economic situation of the Latin American countries deteriorated due to the effects of the pandemic. Some forecasts predicted shrinking of the Latin American economy by 7.6 per cent. Countries like Argentina, Peru, Venezuela and Bolivia, whose governments were ridden in debt resorted to signing the Belt and Road Initiative with China as a solution. It is clear that China is expanding its presence in Latin America and the Caribbean region, through infrastructure investment and COVID-19 aid.

ACTIVITIES OF THE CENTRES

There are 13 Centres in IDSA with their focus on area studies and thematic issues. The research agenda of IDSA, as a whole, is decided by the Executive Council with inputs from the Ministry of Defence, the Ministry of External Affairs, the Ministry of Home Affairs and other government departments and institutions, from time to time. It is executed by different Centres. The scholars associated with the Centres have their individual research projects, which are reviewed and monitored by the research faculty associated with the Centres, and the Director General.

A brief account of the activities of different Centres for the year 2020-21, is provided below.

Africa, Latin America, Caribbean and UN (ALACUN) Centre

During the past year, the ALACUN Centre has continued to monitor and analyse developments on the African continent, India-Africa Defence cooperation, India-Latin America relations, and relevant activities of the United Nations and other multilateral institutions. The scholars in the Centre published web comments, book chapters and monographs on the area of their specialisation.

During this period, the Centre hosted several activities, primarily webinars, on significant developments in Africa, in collaboration with prominent institutes and associations in India and abroad. It organized a webinar on ‘India-Nigeria: Facing the COVID-19 Pandemic Together’, in collaboration with Gusau Institute (GI), Nigeria, on 30 March 2021. Amb. Sujan R. Chinoy, Director General, IDSA and Lt. Gen. Aliyu Mohammed Gusau, Retd, Founder GI, delivered the opening remarks. Several speakers from Nigeria and India including Amb. Manjeev Puri and Ms Ruchita Beri, Senior Research Associate, IDSA shared their views. The Centre hosted a webinar on ‘UN at 75: India and the Future of Multilateralism’ on 04 September 2020, at which Amb. Sujan R. Chinoy, Director General, IDSA delivered the opening remarks. Amb. Ashoke Mukerji, Prof. Ramesh Thakur, Prof. Amrita Narlikar and Prof. Waheguru Pal Singh Sidhu were the leading speakers.

In collaboration with the African Studies Association (ASA), the Centre hosted a webinar on ‘COVID-19 and Africa’s engagement with China-Implications for India and other Major Partners’ on 05 May 2020. Eminent experts from Hong Kong, South Africa, Nigeria, Russia, Germany and India shared their views on the subject. To commemorate Africa Day, partnering with the Confederation of Indian Industry (CII), Centre organised another webinar on ‘Building a Stronger Partnership with Africa’. Secretary (ER) MEA, Shri Rahul Chhabra, delivered the Keynote Address. The Centre also hosted a webinar on the “COVID pandemic and its implication for India-Africa relations”. Prof Ajay Dubey, Chairperson, Centre for African Studies, SIS, JNU and Prof Sachin Chaturvedi, DG, RIS, New Delhi, were key speakers of the event.

The ALACUN Centre was also involved in project on Africa for the Ministry of Defence. For this study the centre organised interactions with officials from MoD, MEA and private sector.

Counter Terrorism Centre

The new Counter Terrorism Centre at the IDSA, was constituted on 01 October 2020. In less than a year since its inception, the new Centre produced three Issue Briefs titled “FATF: In Need of Darker Shades of Grey”, “Why Fewer Indians have Joined ISIS” and “Attack on Nasheed and the Rising Tide of Radicalisation in the Maldives”; book reviews, a monthly newsletter, *Terror Tracker*, and organised a book release as well as a web seminar titled: “FATF and Challenges of Pak Terrorism” on 13 October 2020.

The scholars of the Centre, also published the book, *Countering the Radical Narrative* in December 2020. A research paper titled: “West Asia: From Non-State Radicalism to State Revisionism” was published in January 2021 and the book review of the book *Countering Islamic State Ideology: Voices of Singapore Scholars*, by Muhammad Haniff Hassan and Rohan Gunaratna, was published in the April-June 2021 issue of the *Journal of Defence Studies*.

The Centre also published several commentaries on the IDSA website. These include: “France Counters Islamist Radicalisation” (04 December 2020), “Erdogan’s New Policy Volte Face’ (23 December 2021) “The Storming of Capitol Hill: Implications for US Polity” (25 March 2021) and “Jihadist Radicalisation in Tamil Nadu” (01 March 2021).

The Centre members also delivered many online lectures as part of the IDSA’s training courses for the Border Security Force and other security agencies.

Defence Economics and Industry Centre

The Defence Economics and Industry Centre organised two Webinars on the Draft Defence Procurement Policy (DPP) during 27-28 April

2020, in association with the US-India Business Council (USIBC). The scholars of the Centre published monographs and articles on issues as wide-ranging as the role of the financial advisor in the Ministry of Defence, defence offsets, aspects relating to *Atmanirbharta* in defence, and efforts being made to promote India's defence exports.

East Asia Centre

The East Asia Centre primarily focused on the latest developments in the People's Republic of China (PRC), the Republic of China (Taiwan), Japan, the Republic of Korea (ROK), and the Democratic People's Republic of Korea (DPRK). Scholars of the Centre are dedicated to research on security, military and foreign policy affairs, and their implications on India's bilateral relations in the region, especially with the key actors and institutions. Throughout this year (April 2020-March 2021), the Centre has emerged as a leading contributor to the debates on East Asia, drawing implications for India's presence in the region.

Two major developments, i.e., the outbreak of COVID-19 pandemic and its subsequent political and economic impact throughout the world as well as the China-India border conflict in the Ladakh region have engaged the attention of the Centre. A number of Roundtable Discussions through webinars, were organised, some of the important ones being, on the theme "China and Indo-Pacific Security Environment", in collaboration with the Daniel K. Inouye Asia-Pacific Centre for Security Studies (DKI-APCSS), Honolulu and a bilateral dialogue with the China Institutes of Contemporary International Relations (CICIR), Sichuan University, National Institute for Defence Studies (NIDS), Japan and the Korea Institute for Defense Analyses (KIDA), Seoul. Alongside, several policy briefs and commentaries, offering recommendation as to how India should manoeuvre itself against the pandemic and the India-China bilateral relationship were produced.

The trends in Chinese security and foreign policy continued to be a major focus of the Centre. The Centre also studied the developments

in Japanese defence, security and foreign policy. Members of the Centre published on themes such as security debates in Japan and its implications for the region, India-Japan relations, Japan's strategy towards China and the Korean Peninsula. A book titled *The Heavenly Land and the Land of the Rising Sun: Historical Linkages, Security Cooperation and Strategic Partnership* was published, which delves in security relations between India and Japan. Moreover, the Centre duly mapped the strategic and security situation in the Korean Peninsula. The Centre members produced scholarly writings and organised events on Korean affairs, and interacted with key institutes and think-tanks to engage in discussions and debates.

The Centre published its flagship publication *East Asia Strategic Review*. The latest edition of the review was titled *Chinese Power: Trends in Engagement and Containment*. It situated an Indian perspective on China's strategic outreach in the East Asian region under President Xi Jinping. The Centre members also published their articles in well-known peer-reviewed journals, international forums and magazines like *Journal of Contemporary China*, *Journal of Indo-Pacific Affairs*, *China Report*, *East Asia Studies*, *Strategic Analysis*, *Strategic Visions*, *Journal of Asian Economic Integration*, *Asia-Pacific Issues*, *East Asia Forum Quarterly*, *China Brief*, *Asia Global Online*, *Australia Outlook*, *The Interpreter*, *South Asia Voices*, *Global Asia*, Council of Geostrategy, *The Diplomat*, *The National Interest* and *Asia Pacific Watch*. They regularly contribute to national and international newspapers such as *The Indian Express*, *Hindustan Times*, *Japan Forward*, *Korean Times*, *Nikkei Asian Review*, *Asia Times*, *NK News* and *The Sunday Guardian*. The Centre has successfully launched and established its bi-monthly newsletter, *East Asia Military Monitor*. Furthermore, trends in the Japanese defence and security landscape is captured in the *Japan Digest*.

The scholars from the Centre also regularly interacted with training academies of the Indian military, the Border Security Force (BSF), the Indo-Tibetan Border Police (ITBP) and various other government forums.

Europe and Eurasia Centre

During the course of the year, the Eurasia Centre continued to focus on key developments in the Eurasian region. The principal areas of focus had been on Russia's evolving foreign policy, its pivot towards Asia, the Russia-China entente, worsening Russia-US confrontation, Russia's outlook towards the Indo-Pacific, and Russia's nuclear strategy. The Centre members analysed these developments in the context of their implications for India.

The Centre also continued to analyse developments in the Caucasus and Central Asia, including Central Asia's importance in the foreign policies of the three major powers—India, Russia and China.

Other important trends being researched were—Russia's military modernization project and the discourse on multilateral frameworks like the SCO, BRICS and RIC.

The scholars at the Centre expressed their views on these issues through their web comments, Issue Briefs and book chapters. These issues were also discussed at various webinars and lectures. The Centre also maintains a database of key events in Russia and Central Asia.

Internal Security Centre

In 2020-21, the Internal Security Centre worked on policy-oriented research projects on enhancing tourism in the border areas', 'interstate border disputes in the Northeast', and Left-Wing Extremism. These projects were entrusted to the IDSA by the Ministry of Defence and the North Eastern Council.

During the period, Centre members contributed short articles on varied topics such as 'the security situation in the northeast', 'COVID-19: Impact on Left-Wing Extremism in India', 'The Northeast and Act East Policy: Challenges and Options', 'Interstate border disputes in the Northeast', etc. The Centre hosted prominent speakers such as Shambhu Singh, Sanjoy Hazarika and Patricia Mukhim and organised several webinars on topics such as, 'India's Response to Covid-19: Challenges

and Lessons Learnt’, ‘The Northeast Security Perspective with Focus on the Naga Peace Talks’, ‘Rebels without a Cause? Looking at the Changing Narrative and Nature of Insurgencies in the Northeast’, and ‘Inter State Border Disputes in the Northeast: A Challenge to the Implementation of the Act East Policy’.

The scholars delivered online lectures at various capsule courses and training programmes of the Indian Army and the Central Armed Police Forces. They also presented research papers in various national conferences such as the Army Training College, Shimla, Government College Mizoram, Seema Jagaran Manch, etc.

Military Affairs Centre

The outbreak of COVID-19 not only affected the health and human security dimensions in the country, it also found its way into the security discourse. The Military Centre took up the theme to write about its fallout from a security perspective.

The year also saw the emergence of China’s aggressive designs, despite the mutual decision to seek engagement at the highest levels by the Governments in both countries. This manifested in unilateral attempts by China to change the alignment of the LAC. This was thwarted by the Indian security forces and it emerged as a theme that was deliberated upon by members in their writings. In addition to the security situation along the LAC, the broader relationship between India, the United States and China also came up as an important area of study.

The growing importance of the Indian Ocean Region as well as the Indo-Pacific and the deployment of suitable military hardware was also analysed. This was accompanied by a detailed assessment of military diplomacy, which is emerging as a vital element of India’s outreach.

The momentous changes in Jammu and Kashmir emerged as a key policy initiative of the Government. This was analysed along with its impact on India’s security.

As part of a more focussed approach to military issues, manpower and human resource themes were taken up, to include the impact of changes in recruitment and pension policies.

Non-Traditional Security (NTS) Centre

The Non-Traditional Security (NTS) Centre conducts critical research and analyses in wide-ranging areas like climate change, water, food and energy nexus, resource scarcity, low-intensity conflict, and the Arctic region. Challenging orthodox thinking and bringing in unconventional ideas, the Centre has well-established scholars with notable publications engaged in addressing the knowledge gaps, facilitating discussions, and interfacing with policymakers. The Centre members frequently lecture at military and academic institutions and share their views at various national and international forums. As part of public awareness and sensitisation, they regularly contribute to mainstream newspapers and appear in various media channels.

The Centre held online weekly meetings discussing developments on traditional security. During the current review year, the Centre produced 16 publications including the critically acclaimed book, *Indus Basin Uninterrupted: A History of Territory and Politics from Alexander to Nehru*, based on archival research, published by Penguin Random House in February 2021. Scholars at the Centre are researching on projects like the ‘Political Economy Analysis of International Rivers in South and Southeast Asia’, ‘Human Security Policy for India-Scope, Necessity and Challenges’, and ‘Impact of Climate Change in the Himalayan Region: Security Implications for India’. The Centre’s scholars have been regularly conducting training for Peacekeepers at the Centre for UN Peacekeeping United Service Institution of India (USI), as well as for mid-level professors under the UGC-HRD programmes. They also collaborated with the National Museum and the National Archives, for an exhibition on Indo-French relations from 1750-1850 with the theme ‘Rajah Nawabs and Firangees’.

Nuclear and Arms Control Centre

Despite restrictions due to the COVID-19 pandemic, during the year, the Nuclear and Arms Control Centre in collaboration with the Indian Pugwash Society organised webinars and Roundtables on nuclear issues such as nuclear security, nuclear proliferation, India's Nuclear Doctrine: The Way Forward, Nuclear Disarmament in the Era of Weakening Arms Control, Role of Artificial Intelligence in Nuclear Weapons System, Future of US Nuclear Policy Under President Biden, among others.

The Centre members also contributed to the *Sylloge on China*, an initiative of the Centre for Nuclear Issues and Arms Control. IDSA and the Indian Pugwash Society, publishes a collection of news reports on Chinese nuclear, space, missiles and other security issues, thrice a month. The Centre also began publishing the fortnightly *West Asia Sylloge* consisting of news reports on nuclear, space, missiles and other security issues from West Asia.

The scholars of the Centre participated in numerous debates on nuclear and security issues in the visual media concerning the US elections and President Joe Biden's nuclear policy; the Rafale deal and Strategic Game Changing; nuclear threats from China and Pakistan, the import embargo and the *Atmanirbhar Bharat* Initiative, among others. The Centre had contributions in the print media as well and produced research papers on the relevant topics, including the impact and implications of COVID-19.

The scholars from the Centre delivered lectures in seminars and the international conferences organised by the National Academy of Legal Studies and Research, Hyderabad, The Indira Gandhi National Open University, New Delhi, the Indian Institute of Democratic Leadership, Rambhau Mhalge Prabodhi, Mumbai, United Service Institution of India, New Delhi and the Pacific Forum. The Centre also nominated a member to participate in the Missile Dialogue Initiative organised by the International Institute for Strategic Studies.

Scholars from the Centre gave presentations in a virtual Workshop on ‘Strategic Trade Management in Asia-Pacific’ organised by the Pacific Forum and the Institute of International Relations, National Chengchi University, Taipei, Taiwan, in December 2020 as well as at a Workshop on ‘Strategic Trade Controls in the Asia-Pacific’, organised by the Pacific Forum on 28 July 2020.

South Asia Centre

The Centre kept its research focus on the evolving security and strategic environment in the South Asian neighbourhood. For the scholars of the Centre, the research areas of interest included: the impact of COVID-19 pandemic in the South Asian region, regional responses to the COVID-19 challenge, India’s bilateral relations with neighbouring countries; political developments in Sri Lanka and the Maldives, the internal security situation in Pakistan; politics of the Afghan conflict and war; India-Pakistan Cross-LoC Connectivity, 50 years of India-Bangladesh relations and the India-China standoff in Ladakh.

The Centre members made several contributions to newspapers (both English and vernacular), online forums and peer-reviewed journals. They also produced Issue and Policy Briefs, and contributed chapters in edited books. The themes were diverse, ranging from: “Bangladesh Army: What It Costs to Remain Apolitical”; “India-Pakistan Cross-LoC Connectivity: Bridging the Gap between Ladakh and Baltistan”; “Domestic Drivers of India’s Foreign Policy”; “The Future of India-Pakistan Relations”; “Present State of Defence Cooperation between India and Sri Lanka: Issues and Challenges”; “India-Bangladesh Relations: Some Issues Need Deft handling”; “Will the Pandemic Derail Bangladesh’s Economic Growth?”; “India-Bangladesh Relations: Enduring Challenges”; “SAARC COVID-19 Fund: Calibrating a Regional Response to the Pandemic”; “COVID-19 Pandemic and India’s Regional Diplomacy”; “Gilgit-Baltistan’s Statehood: Examining Prospects and Implications”; among others. The Centre continued with the projects on Pakistan and Pakistan-Occupied Kashmir, producing

daily, monthly and weekly reports which were shared with policy makers regularly throughout the year.

The Centre hosted the annual South Asia Conference on the theme, “India’s ‘Neighbourhood First’ Policy: Regional Perceptions” on 28-29 January 2020. It was attended by participants from all neighbouring SAARC countries, two participants from Myanmar as well as a number of Indian participants. President, IDSA, Hon’ble Raksha Mantri, Shri Rajnath Singh, inaugurated the Conference and delivered the Inaugural Address, while Minister of State for External Affairs, Shri V. Muraleedharan delivered a Special Address at the Conference. There were six working sessions focussing on issues having implications for both India’s neighbourhood policy and regional integration and cooperation.

The Centre also organised several interactive sessions in the form of webinars with scholars, diplomats and dignitaries from the neighbourhood, discussing internal developments in their countries and the contours of their bilateral relationship with India. Prominent among them were Dr. Ayesha Siddiqa, (currently Research Associate at SOAS South Asia Institute)’s lecture on “Pakistan’s Fight Against COVID-19: Actors and Approaches” on 13 May 2020; the webinar on ‘COVID-19 and India-Nepal Relations’ jointly organised by the IDSA and the Asian Institute of Diplomacy and International Affairs (AIDIA), Kathmandu, Nepal, on 22 May 2020; and Dr. Rashed Al Mahmud Titumir (Professor, Department of Development Studies, Faculty of Social Sciences, University of Dhaka)’s talk on ‘Bangladesh: Post-COVID-19 Economic Challenges’, on 03 June 2020.

The members of the Centre actively participated in several workshops and conferences organised in India and abroad and in television and radio programmes through the virtual platform and shared their perspectives on developments in the region and their implications for India.

The Centre members were also widely cited by Indian and foreign media on issues pertaining to South Asia. These included: *TRT World*, *Manabjani*, *Prothom Alo*, *Arab News*, *Quanta Magazine*, and *The New World Order*.

Southeast Asia and Oceania Centre

The Southeast Asia and Oceania Centre hosted talks by scholars from the region through webinars (due to COVID-19 restrictions) during the year. Prof. Bilveer Singh of National University of Singapore spoke on “Islamic Extremism and Terrorism in Indonesia” on 30 April 2020 and Prof. David Brewster of Australian National University spoke on “Australian and Indian Conceptions of the Indo-Pacific” on 24 April 2020.

As part of a closer interface with the Government, an interaction with Mr. Manoj Kumar Bharti, Special Secretary, MEA and Ambassador-Designate to Indonesia, was organised on 28 December 2020 to discuss India’s relations with Indonesia. The interaction was chaired by the DG, IDSA.

The Centre contributed Review Essays, Issue Briefs, chapters in books, presentations in national and international conferences, and continued to publish its newsletter on Southeast Asia, titled *Insight Southeast Asia*.

Scholars from the Centre continued their outreach efforts by addressing IFS Trainees, speaking at BSF/OFB Lectures, contributing opinion pieces to the print and online media.

The Southeast Asia and Oceania Centre also contributed to projects funded by the Government of India. These included: the Task Force on “India’s Defence Cooperation with Africa with a focus on the Indo-Pacific”; Task Force on ‘Enhancing Border Area Tourism,’ and the IDSA-NEC Project for MHA on “Documentation of Disputes between States for North Eastern Region”.

Strategic Technologies Centre

In 2020-2021, the Strategic Technologies Centre organised a webinar on “Emerging Technologies and COVID-19” on 06 May 2020. Dr. Jennifer Cole, Research Fellow, Royal Holloway, University of London and Prof. Chris Watkins, Professor of Artificial Intelligence and Machine Learning, the Royal Holloway, University of London, made presentations. The Centre also organised a webinar on “COVID-19 and Biological Weapons Convention”, on 19 May 2020, where Dr. Daniel Feakes, Chief of the Implementation Support Unit (ISU) of the BWC, UNODA, Geneva, made a presentation. On 24 November 2021, an online discussion on the “Role of Information Warfare in National Security” by Maj. Gen. (Dr.) Bipin Bakshi, AVSM, VSM Retd Deputy Director General, IDSA was held. The Cybersecurity Centre of Excellence which is an affiliate of the Strategic Technologies Centre, also conducted a webinar on ‘India’s Cyber Preparedness’ on 29 January 2021 at which Dr. Gulshan Rai, former National Cyber Security Coordinator, NSCS spoke on the above topic.

Scholars from the Centre have published various books, Occasional Papers, Issue Briefs, Articles and Commentaries during this period. These include: an edited book, *Institutes that Shaped Modern India: ISRO* (Rupa Publications); “COVID-19: Analysing the Threat” (Pentagon Press) and an Annual Report on “Major Events and Trends in Cybersecurity in 2020”, which was published on the IDSA website. Two issues of the *CBW Magazine* were published during this period. Four issues of the *Cyber Digest*, a monthly publication comprising the global developments in the cyberspace domain, were also published. The Centre’s scholars also contributed chapters in edited volumes. The Centre also organized discussions on various issues associated with technology and policy.

West Asia Centre

The West Asia Centre has focused on studying and analysing the regional developments in the West Asian and North African (WANA)

region, especially on the political, economic, security and strategic fronts. During the year, as the COVID-19 pandemic hit the world, a key focus of the scholars in the Centre was to study the impact of the pandemic on the region and its impact on India. The scholars of the Centre continued their study and research on important regional issues such as India and the GCC, India-Iran relations, India's West Asia policy, the COVID-19 crisis, the challenges faced by Indian migrants to the Gulf, resurgence of the ISIS, the democratisation dilemma, and challenges for Turkey and regional hotspots such as Syria, Yemen and Libya, among others.

As in the past, the Centre continued its interaction with the partner institutes in the region, engaging with them in discussions on bilateral, regional and global issues. The Centre held three important bilateral and trilateral dialogues with partner institutes during the year. On 24 September 2020, the Centre organised the Second Bilateral Dialogue with the Jerusalem Institute for Strategy and Security (JISS), Jerusalem. The discussions were led by DG, IDSA and Prof. Efraim Inbar, President, JISS. The Dialogue deliberated on the regional security situation in West Asia, the changing global environment and different aspects of India-Israel bilateral relations.

The Centre coordinated the 14th Bilateral Dialogue between the IDSA and the Institute for Political and International Studies (IPIS), Tehran, on 16 February 2021. The Dialogue was led by DG, IDSA and Dr. Seyed Kazem Sajjadpour, President IPIS. It focused on bilateral, regional and International Issues including India-China relations and the Biden administration assuming office in the US.

The Centre also coordinated the 5th India-Iran-Afghanistan Trilateral Dialogue held virtually, on 31 March 2021, in which scholars from IDSA, IPIS (Tehran) and the Afghan Institute for Strategic Studies (AISS), Kabul, participated. Amb. Sujan R. Chinoy, DG, IDSA, Dr. Seyed Kazem Sajjadpour, President IPIS, and Dr. Davood Moradian, Director General AISS, led the Dialogue from the respective sides.

Issues such as the Afghanistan peace processes, regional economic cooperation and connectivity were discussed.

The Centre organised an online lecture on “Operating in the Gray Zone: Iran’s Asymmetric Way of War” on 28 May 2020, by Mr. Michael Eisenstadt, Kahn Fellow and Director, Military & Security Studies Program, Washington Institute for Near East Policy. Scholars from the Iranian Studies Program, Center for Naval Analyses (USA), United Service Institution of India and IDSA participated as discussants in the event.

The Centre organised a Roundtable on “West Asia amidst the COVID-19 Pandemic” on 29 April 2020, in order to explore and analyse the challenges the region faces and its implications for India. Chaired by DG, IDSA, the Roundtable Discussion included speakers from the Middle East Research Institute (Iraq), Trends Research & Advisory (Abu Dhabi), the Middle East Institute (Washington DC), Imam Sadiq University (Iran), University of Birmingham (UK), Allameh Tabataba’i University (Iran) and Symbiosis International University, Pune.

On 22 February 2021, the Centre organised a Talk by Shri Sanjay Bhattacharyya, Secretary (CPV & OIA), Ministry of External Affairs, and former Ambassador of India to Turkey and Egypt, on “Changing Dynamics in West Asia – A perspective from Cairo & Ankara”, which was chaired by DG, IDSA.

The scholars of the Centre have also published several in-depth research papers and articles for IDSA’s in-house journals and the website, as well as noted national and international journals and media outlets. The Centre also published three online editions of its newsletter, *West Asia Watch: Trends and Analysis*, and three issues of the monthly newsletter, *West Asia Digest*.

Y.B. CHAVAN MEMORIAL LECTURE



Dr. Ajay Kumar, Defence Secretary, Ministry of Defence, Government of India delivering the 11th Y.B. Chavan Memorial Lecture on “India’s Defence Policy: Contours and Challenges”, 03 December 2020.

The Institute organised the 11th Y.B. Chavan Memorial Lecture by Dr. Ajay Kumar, Defence Secretary, Ministry of Defence, on 03 December 2020. Dr. Ajay Kumar spoke on ‘India’s Defence Policy: Challenges and Contours’. DG, IDSA moderated the event which was attended by Shri Ajit Nimbalkar of the Y. B. Chavan Pratishthan, and the members of the strategic community. The details of the previous Lectures are at Annexure XII.

TRAINING

There is a growing demand on IDSA for converting its cutting edge research into training courses. The Institute organized eight training programmes for officers of the National Technical Research Organisation, Border Security Force, Ordnance Factories Board and Indian Air Force. Enhancing the Institute’s capacity to handle the training courses will be in the interest of the future growth of the Institute. The details of the training programmes are at Annexure VIII.

SPECIAL PROJECTS

Several Government agencies including the National Security Council Secretariat, Ministry of External Affairs, and Ministry of Information

Technology have shown interest in involving the Institute in various projects. The IDSA-MEA collaboration has grown over the years. IDSA has been conducting the PoK Project for the MEA for the last several years and the Project continued this year also. A project commissioned by the Ministry of Information Technology on Global, Regional and Domestic Factors Impacting India's Cyber Security is also ongoing. (Annexure IV).

CONFERENCES NATIONAL/INTERNATIONAL



Dr. Abdullah Abdullah, Chairman of the High Council for National Reconciliation of Afghanistan, delivering the Special Address on “The Future of Afghanistan” on 08 October 2020.



The Africa, LAC & UN Centre at the IDSA, New Delhi organised a webinar on the theme “UN at 75: India and the Future of Multilateralism”, in connection with the 75th Anniversary of the founding of the United Nations, on 04 September 2020.



Shri Sanjoy Hazarika, International Director, Commonwealth of Human Rights Initiative (CHRI) delivering a talk on “Rebels Without a Cause? Looking at the Changing Narrative and Nature of Insurgencies in the Northeast”, 17 March 2021.



Dr. C. Raja Mohan, Director, ISAS, National University of Singapore delivering the K. Subrahmanyam Memorial Lecture on “When to Intervene: Using Force Beyond Borders”, 25 February 2021. Dr. Subrahmanyam Jaishankar, Hon’ble Minister for External Affairs, Government of India, delivered the Vote of Thanks.



Shri Subramanian Swamy, Member of Parliament and former Union Minister delivering the Eminent Persons' Lecture on "India-US Relations: Implications for South Asia", 12 February 2021.

The Institute organized several high-profile conferences, Roundtables and national seminars during the year. In all, nine Roundtables, ten Special/Eminent Person's Talks, nine Bilateral Interactions and six Special Interactions were held on a series of topics both in-person and in the form of webinars. Separately, a total of 25 webinars were also organised, this year due to the COVID-19 pandemic and restrictions thereof. The above activities provided an opportunity for close interaction with the strategic community in India and abroad. Details are at Annexure III.

PUBLICATIONS

During the year, IDSA scholars published nine books and four monographs. Apart from this, the Institute published six issues of *Strategic Analysis*, four issues of the *Journal of Defence Studies*, two issues of the *CBW Magazine*, Two Occasional Papers, six Policy Briefs and 36 Issue Briefs. In addition, seven Articles, four Commentaries, 13 Book Reviews/Review Essays/Strategic Essay in IDSA journals and seven Chapters in IDSA books, 54 Web Commentaries and 243 Articles were published in various newspapers and magazines. The IDSA website got 2,755,807 page views during the year (2020-21), on an average of 229,650 published page views per month.

Newsletters

A wide range of periodicals/newsletters/news digests were published during the year. These included: *POK News Digest*; *Africa Trends*; *Insight Southeast Asia*; *Pakistan News Digest*; *East Asia Military Monitor*; *West Asia Watch*; *Terror Tracker*; *Cyber Digest*; *Japan Digest*; *Strategic Digest*; *Sylloge on West Asia* and *West Asia Digest*.

IDSALIBRARY AND THE INFORMATION RESOURCE DIVISION





IDSA Library

LIBRARY

The IDSA Library and the Information Resource Division continued to work to deliver high quality and innovative services. New technologies for information dissemination were adopted in order to make information accessible to scholars within the IDSA and outside. The Institute continued to create more digital content and image content on its Facebook page and the Multimedia section.

The Institute's participation in the New Delhi World Book Fair began in 2013.

The Library supports the research community on a range of key areas and makes an immeasurable contribution to the Institute. The Institute is working with a growing network of partners from different institutions and government organizations (Annexure VI).

AWARDS

The Institute confers two awards, i.e., the K. Subrahmanyam Award and the President's Award for Excellence. The K. Subrahmanyam Award is conferred to an outstanding Indian scholar/journalist and the President's Award for Excellence is conferred to encourage the Institute's young scholars to write in reputed and refereed journals. Annexure XI contains the details of past awardees.

GRANT-IN-AID TO IDSA

IDSA was sanctioned an amount of Rs.19,25,00,000/- as Grant-in-Aid for the financial year 2020-2021. Out of this, an amount of Rs. 27,49,123/- being unutilized Grant, refunded to MoD vide Cheque No. 074507 dated 31.03.2021, resulted in the net Grant-in-Aid of Rs. 18,97,50,877/- for the year 2020-21. Out of the said amount of Rs. 18,97,50,877/- an amount of Rs 52,16,992/- has been utilised for acquisition of Fixed Assets and the remaining amount of Rs. 18,45,33,885/- is recognised as income.

**EXECUTIVE COUNCIL (EC) AND THE
SUB-COMMITTEES**

(As on 31 March 2021)

The composition of the Executive Council was as follows:

- | | |
|--|---|
| 1. Shri Rajnath Singh | President |
| 2. Shri G.K. Pillai | Member |
| 3. Prof S.D. Muni | Member |
| 4. Amb. Swashpawan Singh | Member |
| 5. Lt. Gen. (Dr.) Prakash Menon Retd | Member |
| 6. Air Mshl. V.K. Bhatia Retd | Member |
| 7. VAdm. Shekhar Sinha Retd | Member |
| 8. Shri Gulshan Luthra | Member |
| 9. Amb. Sujan R. Chinoy | Director General,
Principal Secretary &
Ex-Officio Member |
| 10 Shri Ajay Kumar | Defence Secretary,
Ex-Officio Member |
| 11. Shri Harsh Vardhan Shringla | Foreign Secretary,
Ex-Officio Member |
| 12. Maj. Gen. (Dr.) Bipin Bakshi, Retd | Deputy Director General,
Ex-Officio Member |
| 13. Shri Vishal Chandra | Staff Representative |

The President constituted Sub-Committees for the transaction of business and consultations during the period intervening two Executive Council meetings.

The composition of the Sub-Committees is as follows:

1. Human Resource & Academic Sub-Committee (HR&A)

- Prof S.D. Muni - Chair
- Amb. Swashpawan Singh - Member
- Lt. Gen. (Dr.) Prakash Menon Retd - Member
- DG, IDSA - Member

Special Invitees:

- DDG, IDSA

2. Finance & Administrative

- Shri G.K. Pillai - Chair
- Air Mshl.V.K. Bhatia Retd - Member
- VAdm. Shekhar Sinha Retd - Member
- DG, IDSA - Member

Special Invitees:

- DDG, IDSA
- Staff Representative (to be invited as and when necessary)

3. Membership Sub-Committee

- Shri Gulshan Luthra - Chair
- Amb. Swashpawan Singh - Member
- VAdm. Shekhar Sinha (Retd) - Member
- DG, IDSA - Member
- DDG, IDSA - Member

Special Invitees:

- Staff Representative (to be invited as and when necessary)

EC Meetings

The following Executive Council (EC) and Sub-Committee Meetings were held during the year 2020-2021:-

- 165th Executive Council Meeting: 08 May 2020
- 166th Executive Council Meeting: 02 February 2021

The HR & Academic Sub-Committee Meeting was held on 18 December 2020.

The Finance and Administrative Sub-Committee Meetings were held on 29 December 2020.

The Membership Sub-Committee Meeting was held on 22 December 2020.

MEMBERSHIP

As on 31 March 2021

Type of Membership	Total Members
Life Members	94
Members	149
Associate Members	986
Special Subscribers (Serving Defence Officers)	84
Associate Corporate Members (Defence Units/Mess/Libraries)	21
Special Corporate Members (Educational Institutes/Colleges)	4

The number of members with voting rights stands at **243**

Type of Membership	31.03.2020	31.03.2021
Life Members	104	94
Members	163	149
Associate Members	1056	986
Special Subscribers (Serving Defence Officers)	80	84

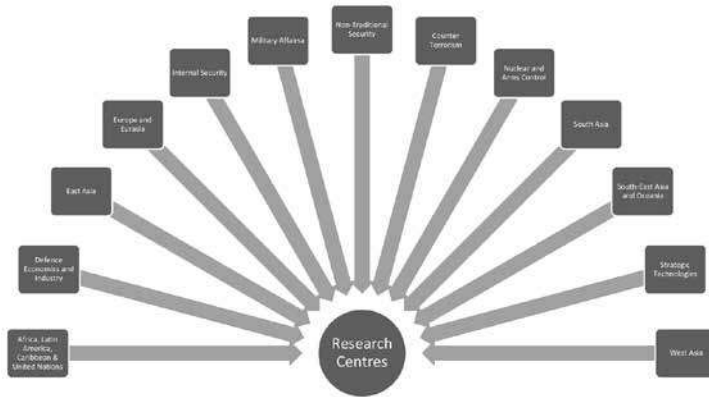
Associate Corporate Members (Defence Units/Mess/Libraries)	26	21
Special Corporate Members (Educational Institutes/Colleges)	5	4
Total	1434	1338

Annexure II

RESEARCH CENTRES

The Institute has a well-qualified, multi-disciplinary research faculty at various levels (as on 31 March 2021). They are drawn from academia, the defence forces and the civil services. The staff position of the Institute is placed at **Appendix A**. The research faculty is divided and organised amongst 13 Centres. Each Centre deals with a broad area of research on national and/or international security. The Centres are:

1. Africa, Latin America, Caribbean and United Nations (ALACUN)
2. Counter Terrorism
3. Defence Economics and Industry
4. East Asia
5. Europe and Eurasia
6. Internal Security
7. Military Affairs
8. Non-Traditional Security (NTS)
9. Nuclear and Arms Control
10. South Asia
11. South-East Asia and Oceania
12. Strategic Technologies
13. West Asia



Annexure III

CONFERENCES/SEMINARS/TALKS/INTERACTIONS

(i) International Conferences/Seminars

The following International Conference was organized in the form of a webinar during the year:

S. No.	Date	Opening/Welcome Remarks	Inaugural Address by	Details of the Conference	Topic
01.	12 November 2020	Amb. Sujan R. Chinoy, Director General, IDSA and Amb. Husain Haqqani, Director for South and Central Asia, Hudson Institute	Hon’ble Mr. Amrullah Saleh, First Vice-President of Afghanistan	9 th Annual Herat Security Dialogue	Afghanistan Peace Processes

(ii) National Conferences/Seminars/Workshops/Symposiums/ Panel Discussions/Closed-Door Interactions

The following Conference/Seminar/Workshop/Symposium/Panel Discussion/Closed-Door Interaction was organized during the year:

S. No.	Date	Chair/Welcome/Opening Remarks	Details of the Conference/ Seminar	Topic
Nil	Nil	Nil	Nil	Nil

(iii) Talks

The Institute organised ten Special/Eminent Person's Talks during the year, both in-person and in the form of webinars. Following is the list of Talks:

S. No.	Date	Chair	Speaker	Topic
01.	15 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	General Manoj Mukund Naravane, PVSM, AVSM, SM, VSM, ADC, Chief of the Army Staff	COVID-19 and Indian Army: Responses and Beyond
02.	16 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Shri M. J. Akbar, Member of Parliament, Rajya Sabha	India and West Asia: Managing New Challenges
03.	21 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Ajay Kumar, Defence Secretary, Ministry of Defence	COVID-19, Resource Crunch and Defence Modernisation
04.	05 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Kamal Kishore, Member, National Disaster Management Authority (NDMA)	India's Response to COVID-19 Pandemic: Structures, Processes, Resources & Technologies
05.	11 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Admiral Karambir Singh, PVSM, AVSM, ADC, Chief of the Naval Staff	Outlook to Indo-Pacific and Indian Naval Operational Philosophy
06.	03 August 2020	Amb. Sujan R. Chinoy, Director, General, IDSA	Air Chief Marshal R.K.S. Bhadauria, PVSM, AVSM, VM, ADC, Chief of the Air Staff	Role of Air Power in Modern Warfare

07.	08 October 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Abdullah Abdullah, Chairman of the High Council for National Reconciliation (HCNR) of Afghanistan	The Future of Afghanistan
08.	12 February 2021	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Subramanian Swamy, Member of Parliament and Former Union Minister	India-US Relations: Implications for South Asia
09.	22 February 2021	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Sanjay Bhattacharyya, Secretary (CPV & OIA), MEA and former Ambassador of India to Turkey and Egypt	Changing Dynamics in West Asia-A Perspective from Cairo & Ankara
10.	25 February 2021	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. C. Raja Mohan, Director, ISAS, National University of Singapore	When to Intervene: Using Force Beyond Borders

(iv) Bilateral/Trilateral Interactions

The following nine bilateral/trilateral dialogues both in-person and in the form of webinars were held during the year:

S. No.	Date	Institution	Chair/Remarks	Topic
01.	24 June 2020	China Institutes of Contemporary International Relations (CICIR) in Beijing	Amb. Sujan R. Chinoy, Director General, IDSA and Dr. Yuan Peng, President, CICIR	India-China Relations in a Changing World
02.	24 September 2020	Jerusalem Institute for Strategy and Security (JISS), Jerusalem	Amb. Sujan R. Chinoy, Director General, IDSA and Prof. Efraim Inbar, President, JISS	Regional Dynamics in West Asia and India-Israel Relations

03.	14 October 2020	Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI-APCSS), Honolulu, Hawaii	Amb. Sujan R. Chinoy, Director General, IDSA and Rear Admiral Peter A. Gumataotao, Director, DKI-APCSS	China and the Indo- Pacific Security Environment
04.	20-21 November 2020	Sichuan University, China	Amb. Sujan R. Chinoy, Director General, IDSA and Prof Li Yanrong, President, Sichuan University, China	Recent Developments in India-China Relations on Boundary Issue, Economic and Global Security Environment, Post-COVID
05.	25 November 2020	Korea Institute for Defense Analyses (KIDA)	Amb. Sujan R. Chinoy, Director General, IDSA and Dr. Dohk Goh Soon, Acting President, KIDA	India-Republic of Korea Relations and Regional Security Challenges post- COVID
06.	11 December 2020	The National Institute for Defense Studies (NIDS), Tokyo	Amb. Sujan R. Chinoy, Director General, IDSA and Mr. Tanaka Satoshi, President, NIDS, Tokyo	India-Japan Relations, Great Power Competition, post-COVID-19 Indo-Pacific and Emerging Regional Security Environment
07.	08 February 2021	The Instituto do Oriente, Lisbon	Amb. Sujan R. Chinoy, Director General, IDSA and Dr. Nuno Canas Mendes, Director, Instituto do Oriente, Lisbon	India-Portugal Relations and European Union Security Environment

08.	16 February 2021	Institute for Political and International Studies (IPIS), Tehran	Amb. Sujan R. Chinoy, Director General IDSA and Dr. Seyed Kazem Sajjadpour, President IPIS	Challenges and Opportunities in India-Iran Bilateral Relations
09.	31 March 2021	Institute for Political and International Studies (IPIS), Tehran, and the Afghan Institute for Strategic Studies (AISS), Kabul	Amb. Sujan R. Chinoy, Director General IDSA, Dr. Seyed Kazem Sajjadpour, President IPIS and Dr. Davood Moradian, Director General, AISS	5th India-Iran-Afghanistan Trilateral Dialogue (Virtual)

(v) Roundtable Discussions (Online Discussions)

Nine Roundtable/Book Discussions on a wide range of topics were held at the Institute in online mode, during the course of the year. The complete list of topics discussed is given below:

S. No.	Date	Chair	Speakers	Topic
01.	09 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Prof Swaran Singh, Centre for International Politics Organisation and Disarmament, School of International Studies, JNU	Corona Pandemic and Strategic Implications for the Indo-Pacific
02.	24 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Alice Ekman (Senior Analyst, EU-ISS, Brussels), Dr. John Hemmings (Associate Professor, Daniel K. Inouye Asia-Pacific Center for Security Studies, Honolulu, Hawaii), Mr. Jeff Smith (Research Fellow, South Asia, The Heritage Foundation,	'COVID-19 and the Evolving Dynamics in Indo-Pacific

			Washington DC), and Prof. Jeff Schubert (Professor of International Business, Irkutsk National Research Technical University, Russia)	
03.	27 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Devi Shetty, Padma Bhushan and Chairman of Narayana Healthcare and Dr. Alexander Thomas, President, Association of Healthcare Providers India (AHPI)	Rethinking Responses to Pandemics
04.	28 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Amit Cowshish, former Consultant, IDSA	COVID-19 and its Impact on Defence Expenditure
05.	29 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Prof Ajay Dubey, Chairperson, Centre for African Studies, SIS, JNU, New Delhi, and Prof Sachin Chaturvedi, DG, RIS, New Delhi	COVID Pandemic and Implications for India-Africa Relations
06.	29 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Dlawer Ala'Aldeen, Founding President, Middle East Research Institute (MERI), Erbil, (Iraq); Dr. Stephen Blackwell, Director, Research and Strategic Studies, TRENDS Research and Advisory, Abu Dhabi, (UAE); Dr. Randa M. Slim, Senior Fellow, Middle East	West Asia Amidst the COVID-19 Pandemic

			Institute, Washington DC, (USA); Dr. Mohammad Hassan Khani, Associate Professor, Imam Sadiq University, Tehran, (Iran); Dr. Girijesh Pant, Professor, Symbiosis International University, Pune, (India); Dr. Scott Lucas, Professor, University of Birmingham, (UK); Dr. Mandana Tishehyar, Allameh Tabataba'i University (ATU), Tehran, (Iran).	
07.	30 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	USIBC	Draft DPP-2020: New Procurement Categories and Revised Indigenous Content Requirement
08.	30 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Prof. Bilveer Singh, Department of Political Science, National University of Singapore	Islamic Extremism and Terrorism in Indonesia Today: An Update'
09.	17 March 2021	Amb. Sujan R. Chinoy, Director General, IDSA.	Shri Sanjoy Hazarika, International Director, Commonwealth Human Rights Initiative (CHRI)	Rebels Without a Cause? Looking at the Changing Narrative and Nature of Insurgencies in the Northeast

(vi) Webinars

The Institute organised 25 Webinars during the year. Following is the list of Webinars:

S. No.	Date	Chair	Speaker	Topic
01.	22 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Sanjaya Baru, Distinguished Fellow, IDSA	COVID-19, World Economy and Sino-US Relations
02.	24 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. David Brewster, National Security College, Australian National University	Australian and Indian Conceptions of the Indo-Pacific
03.	27 April 2020	Amb. Sujan R. Chinoy, Director General, IDSA	USIBC	Draft DPP 2020 and Offset Guidelines
04.	01 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Lt. Gen. Satish Dua, PVSM, UYSM, SM, VSM Retd., former Chief, Integrated Defence Staff	Evaluation of Recent Defence Reforms in India: From Defence Planning Committee to DMA
05.	06 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Jennifer Cole, Research Fellow, Royal Holloway, University of London and Prof. Chris Watkins, Professor of Artificial Intelligence and Machine Learning, Royal Holloway, University of London	Emerging Technologies and COVID-19
06.	13 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Ayesha Siddiq, Research Associate, SOAS South Asia Institute, London	Pakistan's Fight Against COVID-19: Actors and Approaches

07.	18 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. Jun Isomura Senior Fellow, Hudson Institute, Washington DC, Prof. Tosh Minohara, Professor, Kobe University & Chairman, Research Institute for Indo-Pacific, Dr. Tsuneo “Nabe” Watanabe, Senior Fellow, Sasakawa Foundation, Tokyo and Dr. Yoichiro Sato, Professor, Ritsumeikan Asia-Pacific University, Japan	COVID-19 and Japan’s Future Security Outlook in Indo-Pacific
08.	19 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Daniel Feakes, Chief of the Implementation Support Unit (ISU), BWC, UNODA, Geneva	COVID-19 and Biological Weapons Convention
09.	27 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Shri Hardeep S. Puri, Hon’ble Minister of Civil Aviation; Lt.Gen. A.S. Kalkat, SYSM, PVSM, AVSM, VSM Retd; Brig. N. K. Bahri, VSM Retd; Shri Shekhar Gupta, Founder and Editor-in-Chief, <i>The Print</i> ; Shri Nitin Gokhale, Founder, Bharat Shakti	30 Years Later: Indian Peace Keeping Force 1987-90

10.	28 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Mr Michael Eisenstadt, Kahn Fellow and Director, Military & Security Studies Program, Washington Institute for Near East Policy	Operating in the Gray Zone: Iran's Asymmetric Way of War
11.	01 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Three Taiwanese Experts- Arthur Shuhfan Ding (Professor Emeritus, National Chengchi University, and Chairman, The Chinese Council of Advanced Policy Studies, Taiwan, I-Chung Lai, President, Prospect Foundation, Taiwan, and Tien-sze FANG, Associate Professor, Center for General Education, and Deputy Director, India Studies Center, National Tsing Hua University, Taiwan	COVID-19 and Taiwan's Strategic Choices

12.	03 June 2020	Dr. Smruti S. Pattanaik, Research Fellow, IDSA	Dr. Rashed Al Mahmud Titumir, Professor, Department of Development Studies, Faculty of Social Sciences, University of Dhaka	Bangladesh: Post-COVID-19 Economic Challenges
13.	30 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA and RAdm. Peter A. Gumataotao (President, DKI-APCSS)	Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI-APCSS), Honolulu, Hawaii	China and the Indo-Pacific Security Environment
14.	16 July 2020	V Adm. Shekhar Sinha, PVSM, AVSM, NM & Bar, ADC Retd, former Chief, Integrated Defence Staff to the CISC	Senior Military Officers from Service HQs	Theatre Commands
15.	06 August 2020	Amb Sujan R. Chinoy, Director General, IDSA	Lt. Gen. Mohinder Puri, PVSM, UYSM Retd, former GOC 8 Mountain Division and Deputy Chief of Army Staff; Air Vice Marshal (Dr.) Arjun Subramaniam Retd, Visiting Professor, Ashoka University and O.P. Jindal University; RADM S.Y. Shrikhande,	21 Years of Kargil: Lessons for Contemporary Times

			AVSM, IN Retd, former Flag Officer, Author and Educationist; Col. Vivek Chadha Retd, Research Fellow, IDSA; Col. Mohit Saxena, VrC, Former Company Commander, Raj Rif, Kargil 1999	
16.	13 August 2020	Air Mshl. V.K. Bhatia, PVSM, AVSM, VrC and Bar Retd	Air Mshl.V.K. Bhatia Retd Panellists: Admiral Sunil Lanba Retd, Air Chief Marshal B.S. Dhanoa Retd, VAdm. Shekhar Sinha Retd, Air Mshl. P.K. Barbora Retd, Lt. Gen. Rakesh Sharma Retd, and Lt. Gen. Surinder Singh, Retd	Second webinar on Theatre Commands
17.	03 September 2020	Amb. Sujan R. Chinoy, Director General, IDSA	H.E. Pham Sanh Chau, Ambassador of the Socialist Republic of Vietnam to India	Interpreting South China Sea's Significance in the Indo-Pacific
18.	04 September 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Amb. Asoke Mukerji, Prof. Ramesh Thakur, Prof. Amrita Narlikar, Prof. W.P.S. Sidhu	UN at 75: India and the Future of Multilateralism

19.	13 October 2020	Amb. Sujan R. Chinoy, Director General IDSA	Col. Vivek Chadha, Retd., Research Fellow IDSA; Dr. Ashok K. Behuria, Senior Fellow and Coordinator, South Asia Centre, IDSA; Mr. Pradeep Singh Gautam (IRS), Research Fellow, IDSA	FATF and Challenges of Pak Terrorism
20.	04 November 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Mr. S. Vijay Kumar, Co-Founder, India Pride Project	Illicit Trafficking of Indian Antiquities
21.	24 November 2020	Mr. Munish Sharma, Consultant, Cybersecurity Centre of Excellence, IDSA	Maj. Gen. (Dr.) Bipin Bakshi, AVSM, VSM, Retd, Deputy Director General, IDSA	Role of Information Warfare in National Security
22.	09 December 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. G. Balachandran, former Consultant IDSA	US Presidential Elections 2020: Prospects for US-India Relations
23.	29 January 2021	Amb. Sujan R. Chinoy, Director General, IDSA	Dr. Gulshan Rai, former National Cyber Security Coordinator, NSCS	India's Cyber Preparedness
24.	26 February 2021	Maj. Gen. (Dr.) Bipin Bakshi, AVSM, VSM, Retd, Deputy Director General, IDSA	Shri Shambhu Singh, former Special Secretary (Ministry of Road Transport, Highways & Shipping) and Joint Secretary (Northeast)	The Northeast Security Perspective with Focus on the Naga Peace Talks
25.	30 March 2021	Amb. Sujan R. Chinoy, Director General, IDSA	Lt. Gen. Aliyu Mohammed Gusau, Retd, Founder, Gusau Institute, Kaduna, Nigeria	India-Nigeria: Facing the COVID-19 Pandemic Together

(vii) Special Interactions (Online)

As part of its outreach activities during the year, the Institute organised six Special Interactions online, with Institutions and eminent persons from various countries. These included:

S.No.	Date	Chair	Delegation	Topic
01.	05 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	African Studies Association (ASA), India	COVID-19 and Africa's Engagement with China: Implications for India and other Major Partners
02.	22 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Asian Institute of Diplomacy and International Affairs (AIDIA), Kathmandu, Nepal	COVID-19 and India-Nepal Relations
03.	26 May 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Ananta Aspen Centre	COVID-19, Defence Planning and Preparedness
04.	17 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA and Mr Yamamoto Katsuya, Director, Education Department, NIDS	National Institute for Defense Studies (NIDS), Japan	Post-COVID-19 India-Japan Relations and Security Environment in Indo-Pacific
05.	26 June 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Confederation of Indian Industry (CII)	Building a Stronger Partnership with Africa
06.	02 November 2020	Amb. Sujan R. Chinoy, Director General, IDSA	Asian Institute of Diplomacy and International Affairs (AIDIA)	India-Nepal Military Cooperation

Visits of IDSA Scholars Abroad

There were no international visits undertaken by IDSA scholars during the year, owing to the COVID-19 pandemic and restrictions thereof.

Annexure IV

RESEARCH PROJECTS

Details of Projects with IDSA as on 31 March 2021

S. No.	Project Title	Sponsored/ Funded by	With Effect From	Status
1.	POK Digest, Pak News Digest	MEA	June 2008 and April 2010	Ongoing
2.	Research on Cyber Security Issues	NSCS	20 August 2018	Ongoing
3.	Saving in Cost by DPSUs and OFB on account of Indigenization	Dept. of Defence Production, MoD	26 April 2019	Completed
4.	Bangladesh-Myanmar Project	MEA	11 July 2019	Ongoing
5.	Integrated Border Management System	MHA	25 November 2019	Ongoing
6.	Citizen's Pain Points While Accessing Police Services in Delhi	MHA	25 November 2019	Ongoing
7.	Review of Modernisation Plan III for CAPFs	MHA	10 August 2020	Completed
8.	Study on Defence Cooperation Strategy with Africa	MoD	17 August 2020	Ongoing
9.	Documentation of Disputes between States of NE Region	NEC, Shillong	30 September 2020	Ongoing
10.	Study on Designing and Equipping the Armed Forces with Terrain Specific Equipment	MoD	31 December 2020	Completed
11.	Information Research Project	HQ IDS	13 January 2021	Ongoing

12.	Project on Strengthening Border Tourism	MoD	28 January 2021	Ongoing
13.	Radicalization of Indian Youth and Action Plan Outlining Specific Activities to Deal with the Same	MHA	March 2019	Ongoing

Annexure V

PUBLICATIONS

Journals

Strategic Analysis 2020-21

In the period under review, *Strategic Analysis* has maintained its position as the premier scholarly journal from India on strategic studies, area studies and International Relations that is internationally refereed, published and marketed. There are an increasing number of contributions that are being received from all over the country as well as from international scholars, academics and policy makers. The journal has continued its efforts to engage with the wider strategic community and has been covering issues of strategic importance ranging from the China-Pakistan Economic Corridor; India-UAE Security Ties; India's Border Area Development Programme; the discourse on Strategic Culture; India-US Fossil Fuel Trade; India-Vietnam Relations and the Indo-Pacific; Role of PLAAF in China's National Security Strategy; Defence Indigenization; the US 'Maximum Pressure' campaign and Iran; and Vietnam-China Relations vis-à-vis the BRI; among others. The journal continues to maintain strict quality checks and editorial control while assessing and approving submissions for publication. The publishing and marketing collaboration with Routledge (Taylor & Francis Group, UK) continues to prosper, garnering increasingly positive feedback globally.

The journal published a Special Issue to commemorate 75 years of the United Nations' founding, as the September-October 2020 issue

(Vol 44, Issue 5), with the theme: “UN@75: Challenges Ahead”. A Special Issue to commemorate 50 years of the Bangladesh Liberation War and India-Bangladesh bilateral relations, is forthcoming, as the November-December 2021 issue (Vol 45, Issue 6).

Highlights for Strategic Analysis

Top Performing Articles for Strategic Analysis

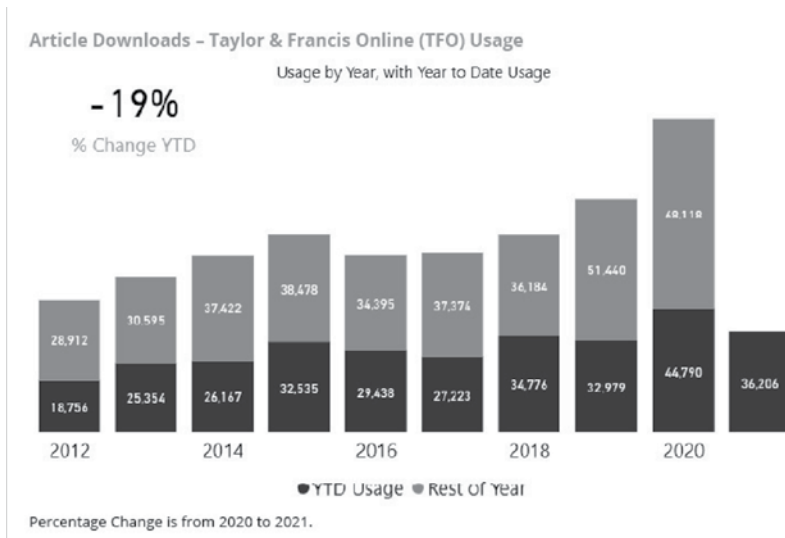
Top Performing Articles			
Top Downloaded Article	<i>Food Security in India: Evolution, Efforts and Problems</i>	Downloads	16,822
Top Cited Article	<i>Impact of COVID-19 on the UN Sustainable Development Goals (SDGs)</i>	Citations	7
Altmetric Attention	<i>Food Security in India: Evolution, Efforts and Problems</i>	Score	234

Highlights for Strategic Analysis

Highlights			
2020 Downloads	113K	Median Days Submission to First Decision	0
2020 Volume Year Publications	72	Median Days Acceptance to Online Publication	42
2020 CiteScore	0.8	CiteScore Best Quartile	Q3
2020 'Mock' Impact Factor	0.635, Rank: 83 / 94 in International Relations JCR category		

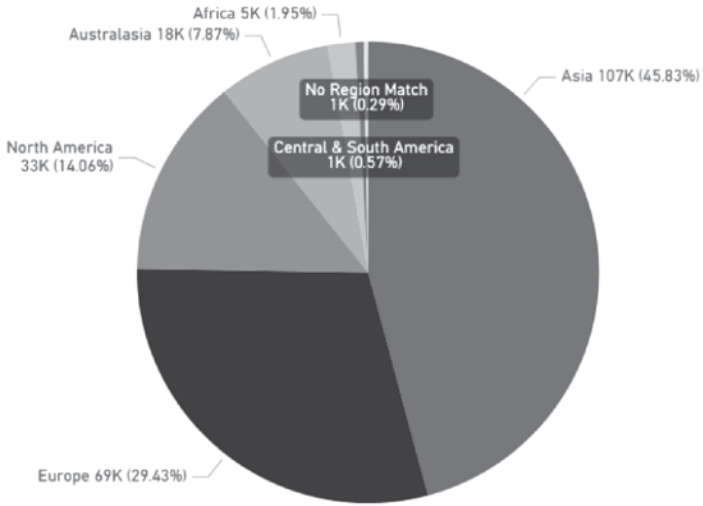
1. Global Reach

Strategic Analysis is currently accessible to c. 3000 readers via direct subscriptions, online-only sales packages with institutions and as part of Taylor & Francis’s Social Sciences & Humanities Library.



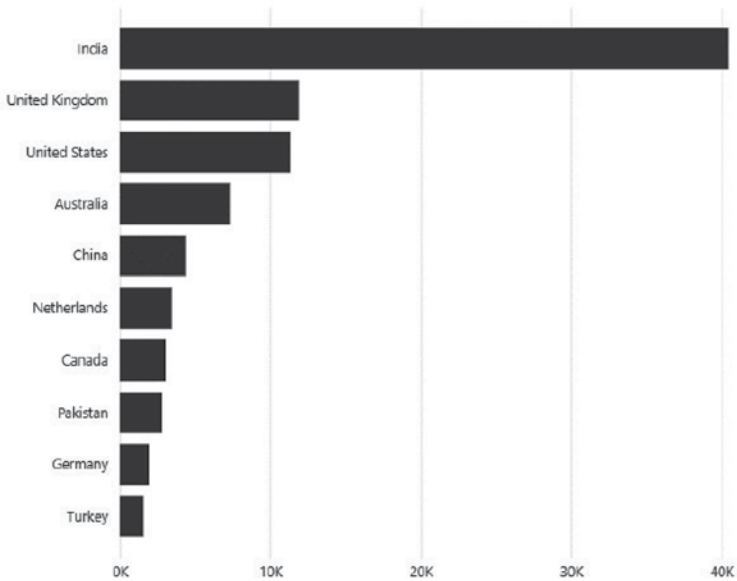
Article Downloads by Region (2019-2020)

Full Text Downloads by Region (2019 and 2020 Usage)



Article Downloads by Country (2020)

Full Text Downloads by Country, Last Full Year



Most Downloaded Articles in the Past 12 Months (from the Past Three Years)

Article Title	Author	Volume and Issue	Number of Downloads	Open Access
Food Security in India: Evolution, Efforts and Problems	D. P. K. Pillay, T. K. Manoj Kumar	Volume 42 Issue 6	16,822	No
Impact of COVID-19 on the UN Sustainable Development Goals (SDGs)	Manuar Mukarram	Volume 44 Issue 3	3,634	No
The BRI and India's Neighbourhood	Bhumitra Chakma	Volume 43 Issue 3	2,545	No
COVID-19: Projecting the National Security Dimensions of Pandemics	Agaptus Nwozor, Segun Oshewolo	Volume 44 Issue 3	2,099	No
SAARC COVID-19 Fund: Calibrating a Regional Response to the Pandemic	Smruti S. Pattanaik	Volume 44 Issue 3	1,204	No
President Trump's 'Maximum Pressure' Campaign and Iran's Endgame	Mohammed Nuruzzaman	Volume 44 Issue 6	1,165	No
COVID-19: A Testing Time for UAE-India Relations? A Perspective from Abu Dhabi	Arabinda Acharya	Volume 44 Issue 3	917	No
India in South Asia: Challenges and Management Amit Ranjan (Ed.), Springer, Singapore, 2019, 289 + xxxiii pp., €103.99 (Hardback), ISBN 978-981-13-2019-4 Amit Ranjan (Ed.)	Saleh Shahriar	Volume 44 Issue 3	878	No
India-Vietnam Relations through the Prism of the Indo-Pacific Concept	Sanghamitra Sarma	Volume 44 Issue 4	711	No
Enhancing the Effectiveness of Defence Indigenization: The Case of Bullet-Resistant Jackets	Sanjay Mitra, Laxman Kumar Behera	Volume 44 Issue 6	702	No

Top Institutions by Downloads (Past 12 Months)

Institution's Name	Number of Downloads
Jawaharlal Nehru University	1,707
King's College London	1,283
Australian National University	928
Universiteit Leiden / LUMC	835
Institute for Defence Studies and Analyses	806
American Public University System	607
O.P. Jindal Global University	590
London School of Economics	575
NUS National University of Singapore	501
University of London - SOAS	496

Note: Consortia have been removed from this table.

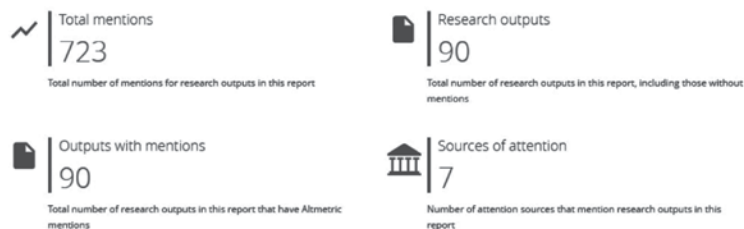
2. Altmetric Analysis

Top Altmetric Scores (Past Year)

RANK	ATTENTION SCORE	RESEARCH OUTPUT
#1	234	Food Security in India: Evolution, Efforts and Problems Article in <i>Strategic Analysis</i> , February 2019
#2	56	The Elusive Quest for an 'Asian NATO' Article in <i>Strategic Analysis</i> , December 2020
#3	36	US-India-China Relations in the Indian Ocean: A Chinese Perspective Article in <i>Strategic Analysis</i> , July 2012
#4	32	Sects Within Sect: The Case of Deobandi-Barelvi Encounter in Pakistan Article in <i>Strategic Analysis</i> , February 2008
#5	29	China's 'String of Pearls' in the Indian Ocean and Its Security Implications Article in <i>Strategic Analysis</i> , February 2008
#6	21	Muslim Traditionalism and Violence in the Middle East Article in <i>Strategic Analysis</i> , October 2017
#7	20	Optimising India-US Maritime-Strategic Convergence Article in <i>Strategic Analysis</i> , August 2017
#8	18	President Trump's 'Maximum Pressure' Campaign and Iran's Endgame Article in <i>Strategic Analysis</i> , November 2020
#9	16	The Battle for Siachen Glacier: Beyond Just a Bilateral Dispute Article in <i>Strategic Analysis</i> , August 2017
#10	14	The supporting structures for Pakistan's proxy war in Jammu & Kashmir Article in <i>Strategic Analysis</i> , June 2001

Overview and Source Breakdown of Altmetric Attention Score (Past Year)

REPORT OVERVIEW



ATTENTION SOURCE BREAKDOWN

The number of mentions from each source that Altmetric has tracked for the research outputs in this report.



Link to the Altmetric Report

The link below can be used to access a report containing the latest Altmetric attention to your journal. This data is updated daily, so can be used to keep track of trending articles.

<https://www.altmetric.com/explorer/report/a60d74b9-ce1c-425d-a5e1-0048e60870ff>

3. Citation Metrics

CiteScore and Ranking (Scopus)

CiteScore	Score	Rank
2016	0.5	49 / 63 Safety Research, 270 / 437 Political Science and International Relations
2017	0.8	45 / 66 Safety Research, 239 / 458 Political Science and International Relations
2018	0.9	49 / 74 Safety Research, 258 / 521 Political Science and International Relations
2019	0.9	54 / 79 Safety Research, 254 / 529 Political Science and International Relations
2020	0.8	58 / 88 Safety Research, 280 / 556 Political Science and International Relations

Additional Metrics (Scopus)

Year	SNIP	SJR
2016	0.278	0.187
2017	0.473	0.226
2018	1.065	0.319
2019	1.007	0.194
2020	1.634	0.224

4. Citation Analysis

'Mock' Impact Factor and Ranking

Total citations in 2020 to papers published in 2018 and 2019 = 47

Total items published in 2018 and 2019 = 74

Estimated 2020 Impact Factor: $47 / 74 = 0.635$

This illustrative Impact Factor would place the Journal 163 / 182 in the Political Science Journal Citation Reports category, and 83 / 94 in International Relations.

Self-Citation Rate – 2020 'Mock' Impact Factor

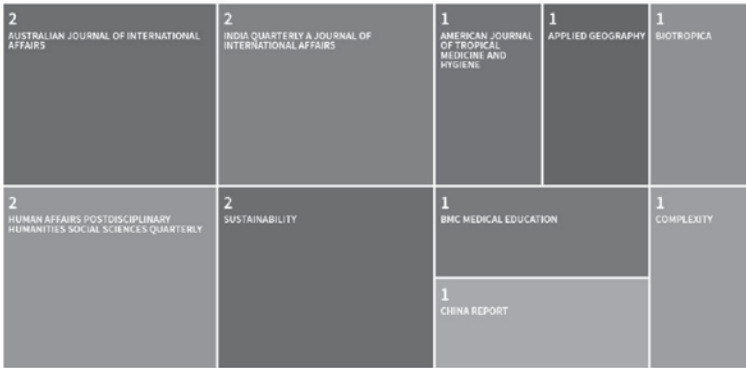
Estimated Self-Citation Rate: 2 self-citations out of 47 – 4%.

Top Cited Articles (Past 3 years)

Article	First Author	Volume	Issue	Citations
Impact of COVID-19 on the UN Sustainable Development Goals (SDGs)	Mukarram, Md. Manuar	44	3	7
Shifting Strategic Focus of BRICS and Great Power Competition	Denisov, Igor	43	6	4
The BRI and India's Neighbourhood	Chakma, Bhumitra	43	3	4
BRICS: A Limited Role in Transforming the World	Li, Li	43	6	3
The BRI and Sino-Indian Geo-Economic Competition in Bangladesh: Coping Strategy of a Small State	Chakma, Bhumitra	43	3	3
India's Oil Imports from the US: How Beneficial Are They?	Hameed, Sameena	44	6	2
The United Nations and Global Environmental Governance	Kumar, Rajeesh	44	5	2
BRICS-EU: Bilateral Partners and Global Rivals	Maslova, Elena	43	6	2
BRICS and Sovereign Internationalism	Sakwa, Richard	43	6	2
China-Pakistan Economic Corridor (CPEC) and Questions on Pakistan's Economic Stability	Ul Hassan, Yaqoob	44	2	1

Citing Sources (Past 3 years)

Shows the top 10 journals citing *Strategic Analysis*. The figures show the number of citing articles that cited your journal from each source.



Citing Regions (Past 3 years)

The top 10 countries citing *Strategic Analysis*. The figures show number of citing articles that cited your journal from each region.

Note: *Web of Science* lists England, Scotland, Wales and Northern Ireland separately.



Journal of Defence Studies

The *Journal of Defence Studies (JDS)* is a peer-reviewed research journal with a special focus on the core issues of defence, and national security and strategy. Launched as an annual publication in 2007, *JDS* is now published as a quarterly. The journal seeks to encourage further research on the core issues of defence and provides a forum

for deliberations and sharing of research findings and opinions of scholars working on defence-related issues, both within the IDSA and elsewhere. Each issue contains a mix of research articles, essays, topical commentaries, opinion pieces and book reviews. Special issues are also published periodically; some important themes that have been covered in such issues include Management of Disasters and the Role of Armed Forces, the Sino-Indian War of 1962, Ethics and Morals in the Indian Armed Forces, the 1965 India–Pakistan War, Internal Security and the Kargil War of 1999.

Four general issues (including one combined issue) were published during the year in review.

The **January–June 2020 (Vol. 14, Nos 1–2)** issue was a double issue combining the January–March 2020 and April–June 2020 issues, and was published in May 2020. This issue featured perspectives on human capital for the new Department of Military Affairs and United Nations peacekeeping. Four incisive articles on achieving jointness in war, Mahan’s influence on Japanese maritime strategy, illicit drug trafficking and terror finance, and the evolving role of the IFA in defence, and five book reviews were published in this issue.

The **July–September 2020 (Vol. 14, No. 3)** issue featured three enlightening research articles on how to leverage India’s maritime diplomacy, an examination of the Russo-Japanese War from the lens of limited wars, and a discussion of the status of lethal autonomous weapons systems under existing norms of International Humanitarian Law. This issue also featured two book reviews.

The **October–December 2020 (Vol. 14, No. 4)** issue featured three incisive articles analysing the Russian influence on the Chinese Revolution in Military Affairs, an assessment of the role of Pakistan’s Inter-Services Public Relations in propagating biased narratives and India’s imperatives for acquiring a nuclear attack submarine fleet. Two book reviews also featured in this issue.

The **January–March 2021 (Vol. 15, No. 1)** issue carried three insightful articles on the changing character of air warfare driven mainly by rapid advances in technology, an examination of the conduct and relevance of trade warfare in the twenty-first century, and an analytical study of the strategic salience of the Gwadar Port. The issue also included a book review.

During the year in review, the Editorial Committee and the Editorial Advisory Board for *JDS* were revisited and considerable efforts were made to revamp them. Three external members from reputed institutions, including those based outside India, were approached and subsequently added to the Editorial Committee, with an intention to give an international scope and character to the journal. The process of revamping the Editorial Advisory Board was also started and formal invitations were sent to eminent personalities including high-ranking defence officials, scientists and former bureaucrats.

JDS continues to maintain high editorial standards and timely publication of issues. The contributor base and readership of the journal has increased in the past year, indicating that it is being read and cited by members of the defence and strategic, and related academic communities worldwide. The online visibility of the journal on the Institute’s social media accounts (Twitter, Facebook and LinkedIn) and the free download facility on the IDSA website has facilitated this in considerable measure. *JDS* continues its publishing collaboration with Bloomsbury India Ltd.

The complete list of articles published in *JDS* during the year is available on the IDSA website as back issues. These can be accessed at: <https://idsa.in/journalofdefencestudies>.

Articles and Book Reviews published in *JDS* by IDSA Scholars

Vol. 14, Nos 1–2, January–June 2020

1. Sumati Kumar, “International Trends and the Evolving Role of the Integrated Financial Adviser in Defence” (Focus)

2. Roby Thomas, review of *Naval Modernisation in Southeast Asia: Problems and Prospects for Small and Medium Navies*, edited by Geoffrey Till and Ristian Atriandi Supriyanto (**Book Review**)
3. Nazir Ahmad Mir, review of *Power and Diplomacy: India's Foreign Policies during the Cold War*, by Zorawar Daulet Singh (**Book Review**)
4. Prashant Kumar Singh, review of *India and China in Asia: Between Equilibrium and Equations*, edited by Jagannath P. Panda (**Book Review**)

Vol. 14, No. 3, July–September 2020

1. Roby Thomas, “Leveraging India’s Maritime Diplomacy” (**Focus**)
2. Atul Pant, review of *Assessment of Chinese Military Modernisation and its Implications for India*, by P.K. Chakraborty (**Book Review**)

Vol. 14, No. 4, October–December 2020

1. Roby Thomas, “Nuclear Attack Submarines: The Elixir for a True Blue-Water Navy” (**Focus**)

CBW Magazine

Two issues of the *CBW Magazine* were published during the year.

Books, Monographs, Occasional Papers, Policy Briefs and Issue Briefs

Nine Books, four Monographs, two Occasional Papers, six Policy Briefs and 36 Issue Briefs, were authored/edited by IDSA scholars during the year, as follows:-

Books

1. *India and Central Asia: The Strategic Dimension*, P. Stobdan, KW Publishers Pvt. Ltd.
2. *The Heavenly Land and the Land of the Rising Sun*, Adarsha Verma, KW Publishers Pvt. Ltd.

3. *Navigating the Indian Cyberspace Maze: Guide for Policymakers*, Ashish Chhibbar, KW Publishers Pvt. Ltd.
4. *Changing Security Paradigm in West Asia: Regional and International Responses*, Meena Singh Roy and Md. Muddassir Quamar (Eds.), KW Publishers Pvt. Ltd.
5. *Countering the Radical Narrative*, Adil Rasheed, KW Publishers Pvt. Ltd.
6. *India's Defence Economy: Planning, Budgeting, Industry and Procurement*, Laxman K. Behera, Routledge.
7. *East Asia Strategic Review: Chinese Power – Trends in Engagement and Containment*, Gaurav Misra (Ed.), KW Publishers Pvt. Ltd.
8. *Institutions That Shaped Modern India: ISRO*, Ajey Lele, Rupa.
9. *Indus Basin Uninterrupted: A History of Territory and Politics from Alexander to Nehru*, Uttam Kumar Sinha, Penguin Random House India Pvt Ltd.

Monographs

1. *Erdogan's Turkey: Politics, Populism and Democratisation Dilemmas*, Md. Muddassir Quamar
2. *Development and India's Economic Multilateralism: Where from? ... Where To?*, Arpita Anant
3. *Best Practices in Financial Management: Integrated Financial Advisor for Defence*, Sumati Kumar
4. *A Study of the Kural: Concepts and Themes*, Pradeep Kumar Gautam

Occasional Papers

1. *Aerial Drones in Future Wars: A Conceptual Perspective*, Atul Pant, May 2020.
2. *China-Pakistan Economic Corridor (CPEC): The Project and its Prospects*, Sujan R. Chinoy, January 2021.

News Digests

News Digests serve the important function of providing comprehensive and focused coverage on specialised issues and topics to members of

the strategic community. The Institute has been fulfilling the need of the Indian strategic community in this regard. The News Digests published by the Institute are as follows:

1. *POK News Digest*
2. *Pakistan News Digest*
3. *Africa Trends*
4. *Insight Southeast Asia*
5. *East Asia Military Monitor*
6. *West Asia Watch*
7. *West Asia Digest*
8. *Terror Tracker*
9. *Cyber Digest*
10. *Japan Digest*
11. *Strategic Digest*
12. *Sylloge on West Asia*

Policy Briefs

1. *Refining Draft DPP 2020: Some Suggestions*, Laxman K. Behera, 08 April 2020.
2. *Defence Pension: A Comparative Study of India, US and UK*, Laxman K. Behera, 23 April 2020.
3. *Draft DPP-2020: Standard Contract Document*, Amit Cowshish and Laxman K. Behera, 14 May 2020.
4. *Time to Leverage the Strategic Potential of Andaman & Nicobar Islands*, Sujan R. Chinoy, 26 June 2020.
5. *Refining Draft Defence Offset Guidelines 2020*, Laxman K. Behera, 08 June 2020.
6. *The Cartographic Route to Deeper Strategic Partnerships*, Sujan R. Chinoy, 03 July 2020.

Issue Briefs

1. *Pandemics and Power Narratives: The Rashomon Effect*, Shruti Pandalai, 03 April 2020.

2. *Pakistan's Fight Against COVID-19: Analysing Delivery Deficiencies*, Zainab Akhter, 10 April 2020.
3. *Between Olympics and Pandemic: Abe's Run-up to 2021*, Titli Basu, 12 April 2020.
4. *COVID-19 and Social Unrest: Meeting the Challenges*, Vivek Chadha, 13 April 2020.
5. *Iran Battling COVID-19*, Meena S. Roy, 16 April 2020.
6. *Maldivian Response To COVID-19*, Gulbin Sultana, 20 April 2020.
7. *COVID-19 and Nuclear Issues*, Rajiv Nayan, 21 April 2020.
8. *Mosaic Warfare: Redefining Future Battlefield*, Atul Pant, 27 April 2020.
9. *Reimagining Think Tanks in Times of Pandemic*, Vivek Chadha, 04 May 2020.
10. *Climate Change and State Responses*, Nihar R. Nayak, 06 May 2020.
11. *Role of PLA in COVID-19 Response*, M.S. Prathibha, 01 June 2020.
12. *Chinese Glimmer to Pakistan's Dam Distress*, Priyanka Singh, 18 June 2020.
13. *Dichotomies in Pakistan's Approach Towards Pakistan-occupied Kashmir*, Priyanka Singh, 26 June 2020.
14. *Is Northeast Poised for Lasting Peace?*, Pushpita Das, 08 July 2020.
15. *Sri Lanka Headed for Elections: Democracy in Distress?*, Gulbin Sultana, 17 July 2020.
16. *What Does Success Against COVID-19 Mean for Taiwan?*, Prashant K. Singh, 20 July 2020.

17. *India's Apps Ban: Preparing for Long Haul*, Rajeesh Kumar, 29 July 2020.
18. *Estimating India's Defence Manpower*, Laxman K. Behera, 04 August 2020.
19. *Rewiring Japan's National Security Strategy in Post-COVID Indo-Pacific*, Titli Basu, 20 August 2020.
20. *Why Fewer Indians Have Joined ISIS*, Adil Rasheed, 31 August 2020.
21. *In Defence of Non-Alignment*, A. Vinod Kumar, 02 September 2020.
22. *NPT@50: How India Framed its Decision to Reject the Treaty*, A. Vinod Kumar, 25 September 2020.
23. *FATF: In Need of Darker Shades of Grey*, Pradeep Singh Gautam, 12 October 2020.
24. *Realigning America's Grand Strategy: Biden Will Have His Hands Full*, A. Vinod Kumar, 27 November 2020.
25. *Decoding Defence Acquisition Procedure 2020*, Amit Cowshish, 20 November 2020.
26. *Labour Sector Reforms in the GCC and Challenges for Indian Expatriates*, Lakshmi Priya, 27 November 2020.
27. *Hefajat-e-Islami and the Politics of Islamism in Bangladesh*, Smruti S. Pattanaik, 11 December 2020.
28. *Helping Start-ups Cross the 'Valley of Death': The Main Challenge for iDEX*, Cherian Samuel, 11 December 2020.
29. *The Perils of Vaccine Nationalism*, Rajeesh Kumar, 04 January 2021.
30. *India-GCC Relations: Looking Beyond the Pandemic*, Md. Muddassir Quamar, 15 January 2021.
31. *India's Environment Impact Assessment Draft 2020: Issues and Challenges*, Opangmeren Jamir, 08 February 2021.

32. *Russia's Embrace of China: An Alliance in the Making?*, Rajorshi Roy, 08 March 2021.
33. *Erdogan's Islamist Foreign Policy at the Crossroads*, Kushal Agrawal, 17 March 2021.
34. *Issues in India-Sri Lanka Ties*, Gulbin Sultana, 19 March 2021.
35. *Tackling the Second Wave: Lessons from a Year of COVID-19*, A. Vinod Kumar, 24 March 2021.
36. *India's Changed Approach to Kashmir Settlement*, S. Kalyanaraman, 30 March 2021.

Articles Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of seven articles were published by IDSA scholars in peer-reviewed/refereed IDSA publications. The list is included in Appendix – B.

Commentaries Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

Four commentaries were published by IDSA scholars in peer-reviewed/refereed IDSA publications. The list is included in Appendix – C.

Book Reviews/Review Essays/Strategic Essays Published by IDSA Scholars in Peer-Reviewed/Refereed IDSA Publications

A total of 13 Book Reviews/Review Essays/Strategic Essays were published by IDSA scholars in Peer-Reviewed/Refereed IDSA publications. The list is included in Appendix – D.

Articles and Chapters Published by IDSA Scholars in IDSA's Books/Reports

A total of seven Articles and Chapters were published by IDSA scholars in IDSA's Books/Reports. The list is included in Appendix – E.

Fellows Seminars by IDSA Scholars

No Fellow Seminars could be held during the 2020-21 financial year, due to the COVID-19 pandemic and restrictions thereof.

Publications by Scholars (Books, Monographs, Policy Briefs, Issue Briefs, Occasional Papers, Articles, Commentaries, Book Reviews, Review Essays, Book Chapters, Web Commentaries and Articles in various newspapers and magazines) during the year

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Akhter, Zainab					1				2	12
Anant, Arpita			1							
Baru, Sanjaya										
Basu, Titli					2			1	1	15
Bhattacharya, Debopama									3	
Behuria, Ashok K.										8
Behera, Laxman K.	1			4	2		1		4	
Beri, Ruchita									5	2
Chinoy, Sujan R.				2		1				25
Cowshish, Amit				1	1				7	
Chadha, Vivek					2					4
Chhibbar, Ashish										
Cherian, Samuel					1				1	
Das, Pushpita					1		1			

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Devendra, Nagapushpa									1	2
Hassan, Yaqoob-ul							1		2	
Jamir, Opangmeren					1					
Kalyanaraman, S.					1				2	
Kaushal, Vinay					3					
Kumar, A. Vinod					4				1	2
Kumar, Anand									2	4
Kumar, Jatin									2	2
Kumar, Rajeesh					2		1		1	
Lele, Ajey V.	1	1								9
Mir, Nazir Ahmad							1		2	
Nayan, Rajiv					1		1			2
Nayak, Nihar Ranjan					1				1	3
Panda, Jagannath P.							2			78
Pandalai, Shruti					1					4
Pattanaik, Smruti S.					1		2		1	12
Pillay, D.P.K.									1	14
Prathibha, M.S.					1			1		4
Pradhan, Prasanta Kumar							1	1	3	
Priya, Lakshmi					1				2	2
Quamar, Md. Muddassir		1	1		1		1	1	4	7
Rajiv, S. Samuel C.									2	2
Rasheed, Adil	1				1		1		4	2
Roy, Meena Singh		1			1		1	1	2	

Name of the Scholar	Books Authored	Books Edited/Co-edited	Monographs	Policy Briefs	Issue Briefs	Occasional Papers	Articles, Book Reviews/Review Essays and Commentaries on IDSA Publications	Book Chapters	Commentaries on IDSA Website (Strategic Comments)	Number of Articles Published in Various Newspapers and Magazines
Roy, Rajorshi					1		1		2	1
Sharma, Munish							1		2	
Simon, Mathew Sinu									1	
Singh, Abhay Kumar										1
Singh, Priyanka					2		1		1	
Singh, Prashant Kumar					1		2	1		7
Singh, Udai Bhanu							1			1
Sinha, Uttam Kumar	1									11
Sultana, Gulbin					3					7
Total	4	3	2	7	37	1	20	07	60	243

Annexure VI

IDSAs LIBRARY

The IDSA Library continues to be the primary source of information with a rich collection of 59,982 books and a number of CD-ROM databases. During 2020-21, 151 new books were added to the library collection. 182 current journals were received in print and electronic/online versions, and four national newspapers were received.

The Library activities, viz., acquisition, cataloguing, circulation and inventory control have been computerized. The Library Holdings Database, i.e., the online catalogue, can be accessed through the internal LAN. IDSA Library's Online Public Access Catalogue (OPEC) has also been uploaded on the internet and can be accessed by anyone. IDSA scholars can reserve as well as indent books from their desks.

The Library recorded 15,14,329 hits during the year under review for its online resources.

The Information Services Group (ISG) continues to provide Internet-based information services to IDSA scholars and also to IDSA members and officials in the Government. 2,506 information service requests were attended to during the year.

The list of New Arrivals has been made available on IDSA's website and is also mailed to individual scholars.

The important online resources accessible to members are:

1. Bulletin of Atomic Scientists
2. Diplomat
3. EIU Country Report (17)
4. Jane's Defence News Module Online
5. JSTOR
6. Oil, Gas and Energy Law Intelligence
7. Security Risk Report
8. Time of Central Asia

In addition to maintaining the above resources, the Library provides the following services to the members:

1. Select Bibliographies on request
2. Books/ Articles Alert
3. Information on specific research topics
4. SDI (Selective Dissemination of Information Service)
5. Current Journal Contents
6. CAS (Current Awareness Service)
7. Reference Service
8. Referral Service

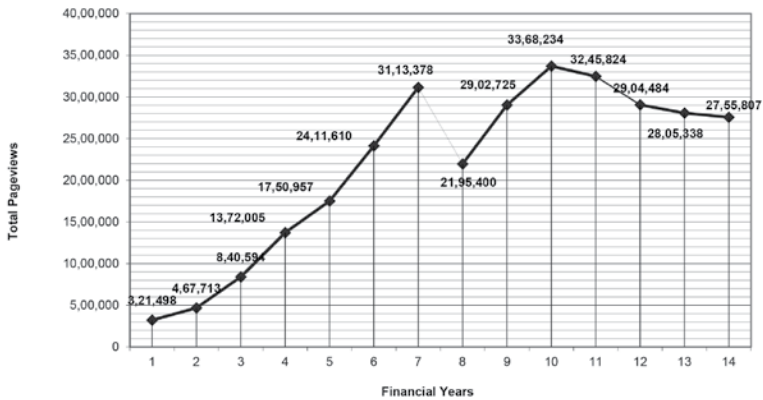
Annexure VII

IDSA Website

The IDSA website (www.idsa.in) plays a vital role in accomplishing the Institute’s mission of disseminating knowledge on defence and security-related issues. All IDSA publications are posted on the website with ‘Open Access’. The website has proved to be a valuable resource for scholars and analysts, armed forces and security agencies, and Government departments and Ministries.

During the financial year 2020-21, the IDSA website registered 1,09,681 views of Books, 36,864 views of Monographs, and 29,788 views of Occasional Papers. A total of 2,755,807 page views and 925,847 visitors were recorded on the IDSA website.

The chart below shows the annual page views for the website:



Publication Updates on IDSA Website

	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Books	11	12	11	13	5	8	5	11
Commentaries	188	179	168	181	149	79	68	90
Policy Briefs	8	8	8	6	4	4	2	6
Issue Briefs	35	18	26	35	29	17	11	41
Backgrounders	1	1	2	5	6	2	1	2
Special Features	0	0	4	5	1	0	1	3
Monographs	21	9	8	10	4	2	3	4
Occasional Papers	2	5	6	1	2	2	6	2
CBW Magazine	2	2	2	2	2	2	2	2
Africa Trends	4	4	4	4	2	2	2	1
News Digests								
PoK News Digest	10	9	13	13	11	6	3	14
East Asia Military Monitor	1	5	4	0	0	5	5	5
Pakistan News Digest	8	11	12	17	10	10	12	13
West Asia Watch	-	-	-	-	1	5	6	7
Strategic Digest	-	-	-	--	-	-	11	23
Japan Digest	-	-	-	-	-	-	3	12
Cyber Digest	-	-	-	-	-	-	-	3
Terror Tracker	-	-	-	-	-	-	-	2
Pakistan Project	-	-	-	-	22	3	0	0
Insight Southeast Asia	4	7	4	6	4	0	0	0
South Asia Trends	0	10	9	4	0	0	0	0
The Week in Review	29	23	45	0	0	0	0	0
Indian Ocean Watch	8	6	8	0	0	0	0	0

- The **Ask an Expert** section was started on 10 June 2010. Till 31 March 2021, answers to more than **943** questions had been posted. In the financial year 2020-21, answers to **45** questions were posted.
- **IDSA on Facebook:** As on 05 July 2021, the IDSA Facebook had **22321** followers. A year ago, on 04 July 2020, the page had **22,560** followers.
- **IDSA on Twitter:** As on 05 July 2021, the IDSA Twitter page had **35,608** followers. A year ago, on 08 July 2020, the page had **31,193** followers.
- **IDSA on YouTube:** Videos of lectures/talks/conferences hosted by the Institute are posted on its YouTube channel. In the financial year 2019-20, the channel received **237,403** views. In 2020-21, **the** channel received **197,943** views and recorded an **increase** of **4,213** subscribers.

GEOGRAPHICAL INFORMATION SYSTEM (GIS)

The main objectives of GIS section is to prepare customized maps using geospatial techniques and provide support to the research work being carried out in IDSA with the help of maps and other geospatial solutions.

Therefore, GIS section maintains a Geo-Spatial Database, wherein information and maps, related to natural, political, economic, social, cultural aspects, defence and security issues of various countries is stored and regularly updated, especially South Asia. Geographical data/information is available at different administrative levels for the countries, like International boundary, State boundary, District boundary and Wards boundary, transport and communication networks, other socio-economic information etc. The Geo-Spatial Database is periodically updated and new data is also regularly added for future use.

This year also the GIS Section created new maps, and continued with collection and updation of GIS data in the geo-spatial database. A total

of 2,349 customized maps have been prepared by the GIS Section since its inception. During the financial year (01 April 2020-31 March 2021) 170 maps were prepared.

These maps are regularly used by the scholars for their reference, presentation or publication purposes.

Annexure VIII

TRAINING/ORIENTATION PROGRAMMES

IDSAs continued with its short-duration workshops/training capsules for civilian and military officials of the Government of India, in which the Institute's scholars as well as select external experts delivered lectures on a range of issues related to national, regional and international security. The following eight training programmes were conducted during the year:

S. No.	Date	Event
1.	20-21 July 2020	Public Administration and Foundation Module for the officers from IOFS
2.	27-28 August 2020	11th Senior Command Management Course for ITBP Second in Command officers via webinar
3.	31 August-04 September, 2020	SOMC Level I (Defence & Security Module Level I) for BSF Commandant Rank Officers via Webinar
4.	06-07 October 2020	A training capsule for the Central Board of Indirect Taxes, Customs and Narcotics (CBIC) via webinar
5.	08-12 October 2020	BSF Second-in-Command rank officers
6.	14-27 October 2020	SOMC Level I (Defence & Security Module Level I) for BSF Commandant Rank Officers
7.	02-06 November 2020	SOMC Level-I (Defence and Security Module Level-II) for BSF DIGs
8.	09-22 December 2020	SOMC Level I (Defence & Security Module Level I) for BSF Commandant Rank Officers

Annexure IX

VISITING FELLOWSHIP AND INTERNSHIP PROGRAMMES

Begun in 2007, the **Visiting Fellowship Programme** has been successful in attracting some of the best talent from across the world including some eminent scholars. In some instances, the Visiting Fellows also helped in capacity-building efforts towards quality research within IDSA by conducting seminars on research methods and recent trends in the strategic studies scholarship. It is only reasonable to assume that the increasing number of successful alumni will enhance the Institute's visibility around the world and add value to its work in the coming years, besides acting as its brand ambassadors in their home institutions.

The intake of Visiting Fellows in 2020-21 had to be called-off due to the COVID-19 pandemic.

The IDSA **Internship Programme**, launched in 2009, has been successful in attracting young talent to IDSA. These Interns made useful contributions to the success of IDSA's projects. It is hoped that their time at IDSA will help them better appreciate India's foreign and security policies. We expect these talented scholars to be future leaders in the domain of strategic affairs, who will also contribute to the work of the Institute in times to come.

LIST OF INTERNS 01 April 2020 to 31 March 2021

S. No.	Name	From	Till	Centre	University
1.	Mr Akash Sahu	10.06.2019	09.06.2020	Southeast Asia & Oceania	O.P. Jindal Global University
2.	Ms Anwesha Mohanty	01.08.2019	31.07.2020	South Asia	Delhi University
3.	Mr Anant Prabhat Jawla	01.08.2019	29.01.2021	West Asia	South Asian University

4	Mr. Aditya Laxman Jakki	01.11.2019	31.10.2020	East Asia	University of Erfurt, Germany
5.	Ms. Upasana Ghosh	18.11.2019	17.11.2020	Military Affairs	Presidency University
6.	Mr. Saurabh Singh	04.12.2019	03.06.2020	South Asia	HNBGU
7.	Ms Simran Walia	21.08.2020	11.09.2020	East Asia	JNU
8.	Mr Kushal Agrawal	21.09.2020		Nuclear & Arms Control	Mumbai University
9.	Ms Savini Mehta	01.10.2020	10.06.2021	CTCR	University of St. Andrews
10.	Ms Pooja Priya	01.10.2020	12.02.2021	ALACUN	Delhi University
11.	Ms Vranda Sharma	12.10.2020	11.04.2021	Military Affairs	Meerut College
12.	Ms Aditi Gupta	01.01.2021	18.03.2021	Europe Eurasia	Delhi University
13.	Ms Richa Tokas	04.01.2021	Till date	Defence Economics & Industry	O.P. Jindal Global University
14.	Ms Sakina Mamuwala	01.02.2021	01.02.2021	West Asia	London School of Economics
15.	Ms Haritha S. Narayanan	01.02.2021	12.07.2021	South Asia	Pondicherry University
16.	Ms Siya Bindal	01.02.2021	09.07.2021	CTCR	O.P. Jindal Global University
17.	Ms Nayeisha Puri	02.02.2021	26.02.2021	ALACUN	Army Institute of Law, Mohali
18.	Ms Kartiki Randhawa	15.02.2021	13.08.2021	SEA & Oceania	O.P. Jindal Global University

19	Mr Abhishek Kumar	15.02.2021	Till date	ALACUN	University of Haifa, Israel
20.	Ms Nikita Sehrawat	01.03.2021	31.08.2021	East Asia	University of Bristol

Through these programmes, the Institute hopes to contribute towards building a vibrant strategic community in the coming years.

Annexure X

LIST OF MoUs SIGNED BETWEEN IDSA AND OTHER INSTITUTES (2020-2021)

The Institute did not sign any MoU during the year 2020-21.

Annexure XI

K. SUBRAHMANYAM AWARD

Based on a corpus of Rupees six lakhs donated by Mrs Swadesh Rana (former IDSA scholar and Chief of UN Disarmament Division), the Executive Council had instituted an Award in honour of late Shri K. Subrahmanyam, the Institute's Director in its formative years and India's foremost strategic thinker. The Award carries a cash prize of Rupees One Lakh.

List of K. Subrahmanyam Awardees

S. No	Name of the Scholar	Year
1	Ms Sudha Mahalingam, Member (Distribution), PNGRB	2007
2	Dr. Ashok K. Behuria, Research Fellow, IDSA	2008
3	Dr. Harsh V. Pant, Defence Studies Department, King's College, London	2009
4	Dr. Srikanth Kondapalli, Professor, JNU	2010
5	Prof. Srinath Raghavan, Senior Fellow, Centre for Policy Research	2011
6	Prof. Kanti Bajpai, National University of Singapore	2012
7	Wg. Cdr. Ajey Lele, Research Fellow, IDSA	2013

8	Dr. Manpreet Sethi, ICSSR Senior Fellow affiliated to the Centre for Air Power Studies	2014
9	Shri Shishir Gupta, Executive Editor, <i>Hindustan Times</i>	2015

THE PRESIDENT'S AWARD

The IDSA President's Award was introduced in 2009. This Award is conferred on IDSA scholars for publication of research articles in peer-reviewed/refereed international journals. The Award carries a prize of Rs. 50,000/-. The scheme was revised in the year 2012-13 and again in February 2017. The Award is now conferred only to Associate Fellows and Research Analysts whose articles, published anywhere, are judged the best. The Award's name has been changed to "President's Excellence Award for Young IDSA Scholars".

List of President's Award Winners

S. No.	Name of the Scholar	Year
1	Dr. Namrata Goswami	2009
2	Dr. Shanthie Mariet D'Souza	
3	Col. P.K. Gautam, Retd	2010
4	Dr. Anand Kumar	
5	Dr. Namrata Goswami	
6	Brig. Harinder Singh	2011
7	Wg. Cdr. Ajey Lele	
8	Dr. Anit Mukherjee	
9	Dr. Laxman K. Behera	
10	Mr. Joe Thomas Karackattu	
11	Dr. Sarita Azad	
12	Dr. Laxman K. Behera	2012
13	Mr. S. Samuel C. Rajiv	2013
14	Mr. S. Samuel C. Rajiv	2014
15	Ms. Shruti Pandalai	2015
16	Dr. Nihar Ranjan Nayak	2016
17	Dr. Titli Basu	2016

Annexure XII

Y.B. Chavan Memorial Lecture

S. No.	Date	Speaker	Topic
1	22 November 2010	Prof Sunil Khilnani	The Great Power Game: India in the New World
2	30 November 2011	Prof Kanti Bajpai	India and China: Can the Giants of Asia Cooperate?
3	26 November 2012	Amb. Kanwal Sibal	India's Foreign Policy: Future Challenges
4	26 November 2013	Adm. Arun Prakash, PVSM, AVSM, VrC, VSM Retd.	Maritime Security of India: Future Challenges
5	3 December 2014	Dr. Madhav Godbole	Securing India's Borders – The Way Ahead
6	7 December 2015	Shri A.K. Gupta	Make in India: The Way Ahead for Indigenous Defence Production in India
7	28 November 2016	Shri Shyam Saran	Decline of Internationalism
8	28 November 2017	Shri Sanjay Mitra	Power Trading and National Security
9	28 November 2018	Gen. Bipin Rawat, PVSM, UYSM, AVSM, YSM, SM VSM, ADC	Addressing the Challenges of Hybrid Conflict in the 21 st Century
10	17 December 2019	Admiral Sunil Lanba, PVSM, AVSM, ADC Retd., Chairman, National Maritime Foundation (NMF), New Delhi, and former Chief of Naval Staff	India's Security Interests in the Indo-Pacific
11	03 December 2020	Dr. Ajay Kumar, Defence Secretary, Ministry of Defence	India's Defence Policy: Challenges and Contours

STAFF IN POSITION
(As on 31 March 2021)

S. No.	Name of the Post	In Position	Remarks
1	Director General	1	
2	Deputy Director General	1	
3	Assistant Director	1	
4	Senior Fellow	2	
5	Distinguished Fellow	1	
6	Consultant	2	
7	Research Fellow (Selection Scale)	4	
8	Research Fellow	8	
9	Senior Research Associate	4	
10	Associate Fellow	12	
11	Research Analyst	7	
12	Librarian-cum-Information Officer	-	
13	Estate Manager	-	
14	Accounts Officer	1	
15	Manager, Outreach & Communications	1	
16	Associate Editor (SA)	1	
17	Associate Editor (JDS)	1	
18	Section Officer	1	
19	Junior Accounts Officer	1	
20	Assistant (Accounts)	2	
21	Junior Assistant (Accounts)	1	
23	Special Assistant	2	
24	Assistant Estate Manager	1	
25	Assistant Care Taker	1	
26	Senior Library Assistant	5	
27	Assistant Section Officer	1	
28	Admin Assistant	1	
29	Web Master	1	
30	Technical Officer (GIS)	1	
31	Technical Assistant(GIS)	-	

32	Assistant (Confidential Assistant)	1	
33	Programme & Media Relations Executive(PMRE)	1	
31	DTP Assistant	-	
35	Junior DTP Assistant	1	
36	Network Executive	1	
37	Receptionist	-	
38	Senior Secretariat Assistant	2	
39	Junior Secretariat Assistant	4	
40	Library Executive	1	
41	Project Helper	6	
42	Staff Car Driver	2	
43	Housekeeping Assistant	1	
44	MTS	2	
45	TOTAL	87	

Appendix – B

ARTICLES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFERRED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. P.K. Pradhan, “India-UAE Security Ties: Moving Towards an Enduring Partnership”, Volume 44, Issue 2, March-April 2020
2. Meena S. Roy and Rajorshi Roy, “Uzbekistan: The Key Pillar of India’s ‘Act North’ Engagement”, Volume 44, Issue 2, March-April 2020
3. Yaqoob-ul-Hassan, “China-Pakistan Economic Corridor (CPEC) and Questions on Pakistan’s Economic Stability, Volume 44, Issue 2, March-April 2020
4. Laxman Kumar Behera, “Enhancing the Effectiveness of Defence Indigenization: The Case of Bullet-Resistant Jackets”, Volume 44, Issue 6, November-December 2020

5. Munish Sharma, “Modeling Attribution of Cyber Attacks Using Bayesian Belief Networks”, Volume 45, Issue 1, January-February 2021

JOURNAL OF DEFENCE STUDIES

1. Roby Thomas, “Leveraging India’s Maritime Diplomacy”, Volume 14, Issue 3, July-September 2020
2. Roby Thomas, “Nuclear Attack Submarines: The Elixir for a True Blue-Water Navy”, Volume 14, Issue 4, October-December 2020

Appendix – C

COMMENTARIES PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Smruti S. Pattanaik, “SAARC COVID-19 Fund: Calibrating a Regional Response to the Pandemic”, Volume 44, Issue 3, May-June 2020.
2. Md. Muddassir Quamar, “Turkey and the Regional Flashpoint in Libya”, Volume 44, Issue 6, November-December 2020.
3. Prashant Kumar Singh, “The KMT’s Predicament: Cross-Strait Relations and Taiwan’s Domestic Politics”, Volume 45, Issue 1, January-February 2021.
4. Jagannath P. Panda, “The Elusive Quest for an ‘Asian NATO’”, Volume 45, Issue 1, January-February 2021.

Appendix – D

BOOK REVIEWS/REVIEW ESSAYS/STRATEGIC ESSAYS PUBLISHED BY IDSA SCHOLARS IN PEER-REVIEWED/ REFEREED IDSA PUBLICATIONS

STRATEGIC ANALYSIS

1. Priyanka Singh, “Tilak Devasher, *Pakistan: The Balochistan Conundrum*”, Volume 44, Issue 2, March-April 2020
2. Adil Rasheed, “Arie Kruglanski, Jocelyn Belanger and Rohan Gunaratna, *The Three Pillars of Radicalization: Needs, Narratives and Networks*, Volume 44, Issue 2, March-April 2020
3. Pushpita Das, “Dilip Gogoi, *Making of India’s Northeast, Geopolitics of Borderland and Transnational Interactions*”, Volume: 44, Issue 4, July 2020
4. Rajiv Nayan, “The United Nations and Nuclear Issues”, Volume: 44, Issue 5, September-October 2020
5. Rajeesh Kumar, “The United Nations and Global Environmental Governance”, Volume 44, Issue 5, September-October 2020
6. S. Pagay, “Brigadier M.P. Singh (Retd), *Political Leadership and Indian Armed Forces in Diplomacy and War*”, Volume 44, Issue 6, November-December 2020
7. Jagannath P. Panda, “Revisiting Beijing’s Revisionist Quest in the Indo-Pacific”, Volume 44, Issue 6, November-December 2020
8. Udai Bhanu Singh, “Indo-Pacific and the Role of India Within It”, Volume 44, Issue 6, November-December 2020
9. Smruti S. Pattanaik, “Bhunitra Chakma, “South Asian Regionalism: The Limits of Cooperation ”, Volume 45, Issue 1, January-February 2021

JOURNAL OF DEFENCE STUDIES

1. Roby Thomas, “Geoffrey Till and Ristian Atriandi Supriyanto (Eds.), *Naval Modernisation in Southeast Asia: Problems and Prospects for Small and Medium Navies*”, Volume 14, Issue 1-2, January-June 2020
2. Prashant K. Singh, “Jagannath P. Panda (Ed.), *India and China in Asia: Between Equilibrium and Equations*”, Volume 14, Issue 1-2, January-June 2020
3. Nazir Ahmad Mir, “Zorawar Daulet Singh, *Power and Diplomacy: India’s Foreign Policies during the Cold War*”, Volume 14, Issue 1-2, January-June 2020
4. Atul Pant, “P.K. Chakraborty, *Assessment of Chinese Military Modernisation and its Implications for India*”, Volume 14, Issue 3, July-September 2020

Appendix – E

ARTICLES AND CHAPTERS PUBLISHED BY IDSA SCHOLARS IN IDSA’S BOOKS/REPORTS

1. Gaurav Misra, “Introduction: China’s Strategic Engagement”, in Gaurav Misra (Ed.), *East Asia Strategic Review: Chinese Power – Trends in Engagement and Containment*, IDSA/KW Publishers Pvt. Ltd.
2. Titli Basu, “China-Japan Relations in the Abe Shinzo Era”, in Gaurav Misra (Ed.), *East Asia Strategic Review: Chinese Power – Trends in Engagement and Containment*, IDSA/KW Publishers Pvt. Ltd.
3. Prashant Kumar Singh, “Turning the Spotlight Back on US-China-Taiwan Triangle”, in Gaurav Misra (Ed.), *East Asia Strategic Review: Chinese Power – Trends in Engagement and Containment*, IDSA/KW Publishers Pvt. Ltd.
4. M.S. Prathibha, “Dreaming of a Strong Army: The Chinese Military in East Asia”, in Gaurav Misra (Ed.), *East Asia Strategic Review:*

Chinese Power – Trends in Engagement and Containment, IDSA/KW Publishers Pvt. Ltd.

5. Prasanta Kumar Pradhan, “Protracted Transition in West Asia”, in Meena Singh Roy and Md. Muddassir Quamar (Eds.), *Changing Security Paradigm in West Asia: Regional and International Responses*, IDSA/KW Publishers Pvt Ltd.
6. Meena Singh Roy, “Introduction: Conflict and Instability in the West Asian Region: Multiple Narratives”, in Meena Singh Roy and Md. Muddassir Quamar (Eds.), *Changing Security Paradigm in West Asia: Regional and International Responses*, IDSA/KW Publishers Pvt Ltd.
7. Md Muddassir Quamar, “Finding the Elusive Peace and Stability: An Overview”, in Meena Singh Roy and Md. Muddassir Quamar (Eds.), *Changing Security Paradigm in West Asia: Regional and International Responses*, IDSA/KW Publishers Pvt Ltd.

Appendix – F

FELLOWS SEMINARS

No Fellows Seminars could not be held during the 2020-21 financial year, due to the COVID-19 pandemic and restrictions thereof. However, they have been recommended from April 2021 onwards.

Audit
and
Financial Statements



BANSAL SINHA & CO
Chartered Accountants

18/19, Old Rajinder Nagar,
New Delhi-110060
Ph. No. 011-25853424, 25722270
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INDEPENDENT AUDITORS' REPORT

To,
The Members,
Manohar Parrikar Institute for Defence Studies and Analyses,
1, Development Enclave, Rao Tularam Marg,
Delhi Cantt., New Delhi-110010

Opinion

We have audited the accompanying financial statements of **Manohar Parrikar Institute for Defence Studies and Analyses, ("The Institute")** which comprise the Balance Sheet as at 31st March 2021 and Income & Expenditure Account for the year ended on that date and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India;

- I. In the case of the Balance sheet, the state of the Institute's affairs as at 31st March, 2021, and
- II. In the case of the Income and Expenditure Account of the Surplus (Excess of Income over Expenditure) for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) as issued by the Institute of Chartered Accountants of India. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





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Chartered Accountants

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Emphasis of Matter

1. Provision for gratuity and leave encashment on cash basis (Refer Accounting Policy Point No.2)
2. Non capitalization of work in progress and consequently depreciation since the date of capital expenditure. (Refer Note no. 1 of Notes to accounts)

Management's Responsibility for the Financial Statements

The Institute's management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the association in accordance with the general accepted accounting principles in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the applicable law for safeguarding of the assets of the association and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The management of association are also responsible for overseeing the Institute's financial reporting process

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on Other Legal and Regulatory Requirements

We further report that:

1. We have obtained all the information and explanations, which to the best of our knowledge and





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belief were necessary for the purpose of our audit;

2. In our opinion, proper books of account have been kept by the above-named association so far as appears from our examination of the books,
3. The Balance Sheet and the Statement of Income and Expenditure dealt with by this report, are in agreement with the books of account;
4. In our opinion, Balance Sheet and Income & Expenditure Account comply with the Indian Generally Accepted Accounting Principles.

For Bansal Sinha & Co.
Chartered Accountants
Firm's registration number: 006184 N

(Hari Ubriani)

Partner

Membership Number: 084437

UDIN:- 21084437AAAAB28347

New Delhi

Date: 9th September, 2021



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

BALANCE SHEET
AS AT 31st MARCH, 2021

Schedule	As at 31.03.2021 Rs.	As at 31.03.2020 Rs.	
SOURCES			
Assets Fund	1	1604,14,118	1688,30,385
General Fund	2	1795,94,887	1653,31,045
Project Grant	3	23,44,617	14,70,357
Grant-in-Aid (New Campus Fund)	4	518,25,920	518,25,920
- K Subrahmanyam Award		15,00,000	15,00,000
- Y B Chavan Memorial Lecture		10,00,000	10,00,000
TOTAL		3966,79,542	3899,57,707
APPLICATION			
Fixed Assets	5	1604,14,118	1688,30,385
Capital Work in Progress		518,25,920	518,25,920
Net Current Assets	6	1844,39,504	1693,01,402
TOTAL		3966,79,542	3899,57,707

NOTES ON ACCOUNTS 11

Significant Accounting Policies And Schedules 1 to 11 form an integral part of the Accounts.

Date : ^{02nd} Sept 2021
Place : New Delhi

^{02/09/2021}
(R K Arora) (Col Rajeev Agarwal (Retd)) (Amb Sujan R Chinoy)
Accounts Officer Assistant Director (Admin) Director General

AS PER REPORT OF EVEN DATE
For Bansal Sinha & Co
CHARTERED ACCOUNTANTS
FRN : 006184N

Date : ^{9th} Sept 2021
Place : New Delhi

(Hari Ubriani)
Partner
M. No. 084437



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
INCOME & EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31st MARCH, 2021

Schedule	Year Ended		
	31.03.2021	31.03.2020	
	Rs.	Rs.	
INCOME			
Grant - In -Aid	7	1845,33,885	2165,86,340
Sale of Publications		90,140	2,04,076
Membership Subscriptions		1,44,851	3,08,123
Special Subscriptions		5,300	15,550
Miscellaneous Income	8	127,63,521	137,00,882
Prior Period Adjustment		11,46,954	1,68,837
TOTAL		1986,84,651	2309,83,808
EXPENDITURE			
Pay & Allowances	9	1111,69,630	1084,28,414
Pension Payment		171,35,390	166,38,679
Retirement & Other Benefits		82,97,074	17,23,389
Operational /Administrative Expense	10	331,31,565	367,94,055
Printing & Publications		18,29,691	16,33,767
Subscription for Library Periodicals		121,55,912	127,01,851
Seminar Expenses		6,31,902	77,16,838
MoD- Studies		2,68,408	9,58,825
Library Books Written off		-	10,772
Depreciation		134,34,496	131,97,696
		1980,54,068	1998,04,286
Surplus transferred to General Fund		6,30,583	311,79,522

NOTES ON ACCOUNTS

11

Significant Accounting Policies & Schedules 1 to 11 form an integral part of the Accounts

Date : Sept 2021

Place : New Delhi

R K Afora
02/09/2021
(R K Afora)
Accounts Officer

(Col) Rajdev Agarwal (Retd)
Assistant Director (Admin)

(Amb) Sujan R Chinoy
Director General

Date : 9th Sept 2021

Place : New Delhi

AS PER REPORT OF EVEN DATE
For Bansal Sinha & Co
CHARTERED ACCOUNTANTS

FRN : 006184N

(Hari Ubriani)
Partner
M. No. 084437



MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2021

SCHEDULE - 1	As at		As at
ASSETS FUND	31.03.2021		31.03.2020
	(Rs.)		(Rs.)
Opening Balance		1688,30,385	1791,39,897
Add :			
Assets Purchased out of Recurring Grant (Schedule - 7)		52,16,992	2899506
		<u>1740,47,377</u>	<u>1820,39,403</u>
Less :			
Assets Disposed off(Schedule 5)	1,98,763		11,322
Depreciation for the year	<u>134,34,496</u>	<u>136,33,259</u>	<u>132,09,018</u>
		<u><u>1604,14,118</u></u>	<u><u>1688,30,385</u></u>
 SCHEDULE - 2			
	As at		As at
	31.03.2021		31.03.2020
	(Rs.)		(Rs.)
GENERAL FUND			
Opening Balance		1653,31,045	1221,73,702
Add :			
Depreciation for the year (transferred from Assets Fund A/c)		134,34,496	131,97,696
Assets Disposed off		1,98,763	11,322
Surplus Transferred from Income & expenditure A/c		6,30,583	311,79,522
		<u>1795,94,887</u>	<u>1665,62,242</u>
Less:			
Amount transferred to Grant-in-Aid (New Campus) (refer schedule - 4)		-	12,31,197
		<u><u>1795,94,887</u></u>	<u><u>1653,31,045</u></u>

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MANOHAR PARIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2021

SCHEDULE - 3
PROJECT GRANTS

S.No	Name of the Donor	Project Name	Balance as on 01.04.2020 Rs.	Recd. During the Year / Adjustment Rs.	Total as on 31.03.2021 Rs.	Utilised during the Year Rs.	Unutilised Bal. as on 31.03.2021 Rs.
1	ICSSR	Major Themes in Central Asia's Policy & Diplomacy by Prof Nirmala Joshi	379	-	379	-	379
2	NSCS	Project for Policy Research on Cyber Security	41,89,049	1,03,841	42,92,890	5,04,816	37,88,074
3	ICSSR	South Asian Regionalism Revisited: Primacy of Politics by Prof P S Ghosh	(2,24,000)	-	(2,24,000)	-	(2,24,000)
4	MEA	Project on Pakistan with special focus on Baluchistan/Pok Project	(32,66,875)	51,51,875	18,85,000	35,55,693	(16,70,693)
5	MEA	IDSA-EPG Nepal India Relations	(7,508)	7,508	-	-	-
6	NSCS	Projects -Nepal & Myanmar	(97,728)	97,728	-	-	-
7	MHA	Policy Research Papers	6,56,290	15,701	6,71,991	3,00,345	3,71,646
8	MEA	Project on Bangladesh	2,20,750	2,24,250	4,45,000	6,30,446	(1,85,446)
9	MHA	Modernisation Plan III for CAPFS	-	4,01,500	4,01,500	3,22,359	79,141
10	MOD	Project on Designing & Equipping Forces	-	7,01,458	7,01,458	5,64,400	1,37,058
11	NEC	Documentation of Dispute between States NER	-	7,24,435	7,24,435	6,75,977	48,458
		TOTAL	14,70,357	74,28,296	89,98,653	65,54,036	23,44,617



**MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2021**

SCHEDULE - 4

<u>GRANT - IN - AID (NEW CAMPUS)</u>	As at 31.03.2021 (Rs.)	As at 31.03.2020 (Rs.)
Opening Balance	518,25,920	526,60,742
ADD: Unspent Amount against Renovation of old JNU Campus paid to DRDO in earlier year now shown as liability since account merged with Deposit Works by DRDO.	-	12,31,197
LESS : Amount refunded by DRDO (unspent balance)	-	20,66,019
	518,25,920	518,25,920

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MANOHAR PARRIKAR - INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF BALANCE SHEET AS AT 31ST MARCH 2021

Schedule -5
FIXED ASSETS

ITEMS	GROSS BLOCK				DEPRECIATION				NET BLOCK			
	Cost as at 01.04.2020		Additions		Less: Sales/ Adjustments	Cost as at 31.03.2021	Total 01.04.2020	For the Year	Adjustment	Total up to 31.03.2021	As at	
	Rs.	Rs.	Rs.	Rs.							Rs.	Rs.
			Rs.	Rs.								
Furniture & Fixtures	362,34,551	3,54,048	13,570	1,09,809	344,92,360	243,27,248	10,26,265	1,04,319	252,49,194	92,43,166	99,07,303	
Library Books/Maps	481,24,333	31,711	1,03,582	33,717	482,25,909	-	-	-	-	482,25,909	481,24,333	
Air Conditioners & Coolers	467,81,168	-	-	7,32,386	460,46,782	394,25,372	10,95,931	6,83,728	398,36,565	62,10,217	73,55,796	
Xerox Machine	11,41,669	-	-	7,20,829	4,20,840	10,04,531	15,164	6,84,787	3,34,908	85,932	1,37,138	
Frinking Machine	1,50,864	-	-	-	1,50,864	1,16,168	5,204	-	1,21,372	29,492	34,696	
Electronic Equipment	71,09,002	26,966	41,298	5,12,280	66,64,986	57,05,906	2,07,045	4,41,870	54,71,081	11,93,905	14,03,096	
EPABA / Intercom System	26,28,068	-	-	-	26,28,068	21,95,280	64,918	-	22,60,198	3,67,870	4,32,788	
Micro Filming	2,98,322	-	-	-	2,98,322	2,98,035	43	-	2,98,078	244	287	
Computers	242,10,910	10,83,091	3,55,401	2,848	256,46,554	232,68,657	8,81,161	2,706	241,47,112	14,99,442	9,42,253	
Fire Fighting Equipment	130,73,567	-	14,455	5,670	130,88,352	111,46,960	2,90,033	5,386	114,31,607	16,50,745	19,26,607	
Fax Machine	1,06,636	-	-	-	1,06,636	61,099	6,831	-	67,930	38,706	45,537	
Vehicles (Car)	18,31,416	-	-	-	18,31,416	11,95,246	95,411	-	12,90,757	5,40,659	6,36,070	
D O Set	161,75,633	-	-	-	161,75,633	144,55,241	2,58,059	-	147,13,300	14,62,333	17,20,392	
Colour Copier -cum Printer	8,21,040	-	-	-	8,21,040	7,73,973	7,060	-	7,81,033	40,007	47,067	
Binders-System	1,11,263	-	-	-	1,11,263	1,01,984	1,392	-	1,03,376	7,887	9,279	
Document Cutter(Shred-14)	36,646	-	-	19,224	17,422	28,087	1,140	18,263	10,964	6,458	8,559	
Oil Lamp	4,332	-	-	-	4,332	3,848	73	-	3,921	411	484	
Linens & Furnishing	16,51,308	-	-	-	16,51,308	8,12,452	83,886	-	8,96,338	7,54,970	8,38,856	
Digital SLR Camera	1,80,000	-	-	-	1,80,000	1,53,735	6,566	-	1,60,301	19,699	26,265	
UPS	14,80,754	-	38,000	-	15,18,754	8,42,227	98,629	-	9,40,856	5,77,998	6,38,527	
Water Purifier	71,010	-	-	-	71,010	51,553	2,919	-	54,472	16,538	19,457	
Lamination Machine	11,773	-	10,325	-	22,098	10,223	1,007	-	11,230	10,868	1,550	
Water Cooler	2,35,151	-	-	6,975	2,28,176	1,04,203	19,436	5,601	1,18,038	1,10,138	1,30,948	
Motor Cycle	60,465	-	76,585	-	1,37,050	50,347	7,262	-	57,609	79,441	10,118	
GIS Mapping Software	9,46,677	-	-	-	9,46,677	7,26,758	54,980	-	7,81,738	1,64,939	2,19,919	



Wireless Solution (Library)	4,95,948	-	-	-	4,95,948	4,00,055	14,384	-	4,14,439	81,509	95,893
CCTV	30,94,627	-	-	-	30,04,627	13,86,210	2,42,763	-	16,28,973	13,75,654	16,18,417
Multi Play System (Arbhaat)	3,61,920	-	-	-	3,61,920	2,21,705	14,022	-	2,35,727	1,26,193	1,40,215
Projector	1,45,889	-	-	-	1,45,889	1,11,868	5,058	-	1,16,926	28,663	33,721
Gym Equipment	4,91,974	-	-	-	4,91,974	3,42,183	22,469	-	3,64,652	1,27,322	1,49,791
Printer (Barcode Printer)	2,01,119	-	-	-	2,01,119	57,977	21,471	-	79,448	1,21,671	1,43,142
Printer (GIS)	1,65,775	-	-	-	1,65,775	1,14,396	7,707	-	1,22,103	43,672	51,379
Temporary Structure office (STA)	3,38,816	-	-	-	3,38,816	3,38,816	-	-	3,38,816	-	-
Water Dispenser	1,18,806	-	-	13,694	1,05,112	14,673	15,517	13,009	17,181	87,931	1,04,133
Solar Water Heating System	4,41,785	-	-	-	4,41,785	4,41,766	8	-	4,41,774	11	19
Sony Handycam	39,700	-	-	-	39,700	28,470	2,808	-	31,278	8,422	11,230
Buildings (Admin & Library)	1917,51,989	-	-	-	1917,51,989	1451,43,383	46,60,861	-	1498,04,244	419,47,745	466,08,606
Buildings (Residential)	773,88,144	-	-	-	773,88,144	402,82,080	18,55,303	-	421,37,383	352,50,761	371,06,064
External Electrification Fitting	252,59,156	-	-	-	252,59,156	224,33,273	4,23,882	-	228,57,155	24,02,001	28,25,883
Arbiculture & Landscaping	37,47,376	-	-	-	37,47,376	37,47,376	-	-	37,47,376	-	-
Works	62,40,598	-	-	-	62,40,598	48,67,297	2,05,995	-	50,73,292	11,67,306	13,73,301
LIFTS-Omega	96,55,471	-	-	-	96,55,471	80,34,394	2,43,162	-	82,77,556	13,77,915	16,21,077
LIFTS-OTIS	7,00,000	-	-	-	7,00,000	5,62,188	20,672	-	5,82,860	1,17,140	1,37,812
LIFTS-SERVICE	7,00,000	-	-	-	7,00,000	5,62,188	20,672	-	5,82,860	1,17,140	1,37,812
RO Plant	7,99,622	-	-	-	7,99,622	5,22,889	41,510	-	5,64,399	2,35,223	2,76,733
Water Tank	1,44,974	-	-	-	1,44,974	51,963	13,952	-	65,915	79,059	93,011
Gas Cylinder Bank	44,809	-	-	-	44,809	27,909	2,535	-	30,444	14,365	16,900
DATA NETWORK & SOUND SYSTEM	122,41,989	-	-	-	122,41,989	108,62,974	2,06,852	-	110,69,826	11,72,163	13,79,015
Solar PV System	9,02,200	-	-	-	35,02,200	8,63,225	10,55,590	-	19,18,815	15,83,385	38,975
Air Purifier	56,100	-	-	-	56,100	11,596	6,676	-	18,272	37,828	44,504
Water Tank(Plastic) 1500Ltr	21,470	-	-	-	21,470	8,285	1,978	-	10,263	11,207	13,185
Photostat Machine(Common Ice 30963)	3,87,159	-	-	-	3,87,159	82,755	45,661	-	1,28,416	2,58,743	3,04,404
Biometer (Human Body Temp Tester)	27,730	4,949	-	-	32,679	2,080	4,590	-	6,670	26,009	25,650
Binding Machine	-	-	-	10,500	10,500	-	788	-	788	9,712	-
Plasma Display 65 Inch	-	-	-	4,52,511	4,52,511	-	37,877	-	67,877	3,84,634	-
TOTAL	5366,51,404	45,53,276	6,63,716	21,57,432	5397,10,964	3678,21,019	134,34,496	19,58,669	3792,96,846	1604,14,118	1688,30,385

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MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES
SCHEDULES FORMING PART OF THE BALANCE SHEET AS AT 31ST MARCH 2021

	As at 31.03.2021 (Rs.)	As at 31.03.2020 (Rs.)
SCHEDULE - 6		
NET CURRENT ASSETS		
A. Current Assets		
Cash in hand	2,74,930	3,15,540
Cash at Bank (SBI) (Including interest accrued of Rs 1,363/-, Previous year Rs.860/-)	30,73,170	17,38,710
Cash at Bank (Union Bank of India) (Including interest accrued of Rs 3,61,424/- for the year and Rs.1,63,982/- for the previous year)	144,78,453	278,51,813
IDSA Sponsored Project Fund (SBI)(Including interest accrued of Rs.Nil ,Previous year Rs.27/-)	48,458	55,531
IDSA Sponsored Project Fund (Union Bank of India)(Including interest accrued of Rs 18,053/-, Previous year Rs.6,747/-)	17,37,659	29,075
Deposit with Bank (Including interest accrued of Rs.4,30,665/-,Previous year Rs.22,38,123/-)	1601,03,564	1359,86,998
Stamps In Hand	3,57,567	3,79,399
Stamps in Franking Machine	21,697	8,311
Staff Advances For :		
Advance T.A.	21,428	22,954
Advances to Suppliers :		
D G S & D	4,331	4,331
CPWD	75,078	75,078
Others	35,31,610	41,61,345
Advance Miscellaneous	-	28,646
Security Deposits	2,50,750	2,50,750
Old outstanding receipts	-	4,005
Claims Recoverable	22,93,047	20,36,775
TDS Recoverable	1,82,530	1,43,253
Prepaid Expenses	95,74,789	100,78,116
Total of (A)	1960,29,061	1831,70,630
B. Less : Current Liabilities		
Salary Payable	5,245	5,245
Other Liabilities	87,87,554	111,61,004
Stale Cheque	61,789	1,32,533
Secutiy Deposit Payable	19,21,139	17,98,352
GST Payable	1,02,331	1,06,658
TDS Payable	2,44,321	1,11,129
C P Fund Payable	6,744	686
G P fund Payable	2,69,334	2,62,521
Advance Received for Seminars/Training Programmes	1,91,100	2,91,100
Total of (B)	119,89,557	138,69,228
Net Current Assets (A - B)	1844,39,504	1693,01,402

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MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2021

SCHEDULE - 7		Year Ended	Year Ended
GRANT - IN - AID		31.03.2021	31.03.2020
		(Rs.)	(Rs.)
Grant received from the Ministry of Defence	1925,00,000		2267,00,000
LESS :			
Unspent -Amount refunded to MoD	<u>27,49,123</u>	<u>1897,50,877</u>	<u>72,14,154</u>
			2194,85,846
LESS :			
Transferred to Assets Funds A/c (as per Schedule -1)		52,16,992	28,99,506
		<u>1845,33,885</u>	<u>2165,86,340</u>
SCHEDULE - 8		Year Ended	Year Ended
MISCELLANEOUS INCOME		31.03.2021	31.03.2020
		(Rs.)	(Rs.)
Hiring Charges / Licence Fee (STA)	28,769		10,42,350
Bank Interest	94,13,796		93,45,881
Royalty on Books	1,22,218		61,900
Royalty on Journals	7,18,267		7,94,272
Profit on Sale of Fixed Assets	49,954		-
Other Income	24,30,517		24,56,479
		<u>127,63,521</u>	<u>137,00,882</u>
SCHEDULE -9		Year Ended	Year Ended
SALARIES & ALLOWANCES		31.03.2021	31.03.2020
		(Rs.)	(Rs.)
Pay & Allowances	990,78,192		972,20,870
Contribution to Provident Fund	87,99,441		86,19,550
LTC Expenses	21,82,221		6,14,437
Medical Reimbursement	-		9,18,928
Mediclaim Policy provided to Employees	6,73,713		6,22,379
Inspection Charges (CPF)	<u>4,36,063</u>		<u>4,32,250</u>
	<u>1111,69,630</u>		<u>1084,28,414</u>

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MANOHAR PARRIKAR INSTITUTE FOR DEFENCE STUDIES AND ANALYSES

SCHEDULES FORMING PART OF INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH 2021

SCHEDULE -10	Year Ended		Year Ended	
	31.03.2021		31.03.2020	
OPERATIONAL/ADMINISTRATIVE EXPS.	(Rs.)		(Rs.)	
Hiring of Vehicles		45,705		49,068
Repairs & Maintenance		240,04,787		270,20,816
Photostat Expenses		22,955		2,29,269
Telephone Expenses		4,58,417		5,49,380
Payment to Auditors				
Audit Fee	21,830		21,830	
Income Tax Matters	12,390		12,390	
Certification Fee	5,900		5,900	
		40,120		40,120
Bank Charges		12,574		29,142
AGM Exp		-		20,393
Postage		85,482		1,06,077
Stationery		5,96,886		6,63,134
Conveyance Expenses		53,463		1,26,385
Guests Hospitality Expenses		19,454		33,329
Insurance Premium		1,48,313		1,15,204
Vehicle Expenses		4,21,955		6,42,292
Miscellaneous Expenses		54,79,489		51,38,900
Lease Rent (Land)		1		1
Overtime Allowance (Car Drivers)		24,213		46,736
Expenses (STA)		17,17,751		19,83,809
		<u>331,31,565</u>		<u>367,94,055</u>

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Manohar Parrikar Institute for Defence Studies and Analyses

SCHEDULE FORMING PART OF ACCOUNTS FOR THE YEAR ENDED 31ST MARCH 2021

Schedule 11:- Significant Accounting Policies and Notes to Accounts

A Accounting Policies

- 1 The Accounts are prepared on accrual basis except specifically provided otherwise.
- 2 Gratuity, Leave Encashment and Other Retirement Benefits are being accounted for on cash basis at the time of actual payment.
- 3 Fixed Assets have been shown at cost less depreciation. Depreciation has been charged as per Income Tax rules 1962 except on Library Books on which no depreciation is charged being research and reference books.
- 4 Cost of Publication incurred by Institute is debited to income and expenditure Account. Closing Stock of unsold publications are not taken into Account.
- 5 Subscription received from Members and Life membership fee received is considered as income for the year in which it is received.
- 6 Grant-in-Aid pertaining to allied services at MP-IDSA New Campus is kept as such in the liabilities, pending receipt of details of expenditure from DRDO.

B Notes to Accounts

1. The construction of MP-IDSA Campus was carried out by DRDO as "Deposit Works". The physical possession of New Campus was taken over in February 2007 but the proper handing over and taken over (including of all the assets) has been finalized in 2013-14. DRDO was paid the total amount of Rs 45.66 Crores (Rs 41.21 Crores for construction and Rs 4.45 Crores for allied works) as "Deposit Works". DRDO has already rendered the account for the construction cost which was accounted for accordingly in Books of Accounts during the financial year 2013-2014. As regards the allied works assigned to DRDO and paid Rs 4.45 Crores, a withdrawal for an amount of Rs 44,05,123/- was made from DRDO till 31/03/2014 for some allied works which was carried out by the Institute itself and also accordingly incorporated in respective head of accounts during the year 2013-2014. DRDO had submitted the final account during 2019-20 for the expenditure incurred by them against the remaining amount together with refund of unspent amount but the details furnished was incomplete and DRDO was asked to provide the full details (i.e head wise expenditure) to enable us to incorporate the expenditure accordingly and charge depreciation on asset items for the previous years from the date of its purchase/commissioned in MP-IDSA. The said details is still awaited from DRDO. Accordingly, the said expenditure incurred on allied services has not been adjusted during the year 2020-21 and

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retained the same under the head "Capital Work in Progress" subject to adjustment on receipt of complete details from DRDO.

2. The Deposit with Bank under Schedule 6 includes Rs.15,63,74,163/- in Fixed Deposit (including interest accrued till 31.03.2021) created out of various income generated by the Institute included in the General Fund in the Balance Sheet from time to time. The matter which was taken up with the Ministry of Defence for their decision to allow MP-IDSA to create a separate Corpus Fund for the said receipts, as approved by Executive Council, MP-IDSA is under process.

3. The Institute is maintaining GPF Account for its regular employees and their Contribution to GPF has been deposited regularly by the Institute in a separate Bank account maintained with State Bank of India, Main Branch, New Delhi. The balance in this account has not been considered in the Institute's Balance Sheet. Accordingly, the investment of General Provident Fund money carried out from time to time has also been kept separately and not considered in MP-IDSA's Balance Sheet. The details of balance in said account and the amount invested as on 31.03.2021 (including interest accrued on FDs) is as under:

	(Amount in Rs)
- <u>Balance with SBI, Main Branch</u>	
SB Account No. 11084242317	4,30,659.23
SBI Account No, 11084243581	19,026.38
- <u>Central Government Securities</u>	93,600.00
- <u>Fixed Deposit with Canara Bank, South Block, New Delhi</u>	
A/c No. 140004102752/2	1,99,00,000.00
A/c No. 140004102752/3	1,07,60,428.38
- <u>Fixed Deposits with SBI JNU Branch</u>	
A/c No. 31036012889	56,09,811.00
A/c No. 31036013350	38,59,709.00
- <u>Interest accrued on Fixed Deposits</u>	
On FD with Canara Bank South Block	59,620.00
On FDs with SBI JNU Branch	<u>4,87,850.00</u>
Total Investment	<u>4,12,20,703.99</u>

Against the above said investment, the liability of GP Fund (including interest) payable to the employees covered under the scheme as on 31.03.2021 amounted to Rs 4,17,53,551/-. The shortfall of Rs 5,32,847.01 will however be accounted for on Cash basis at the time of Full and Final settlement of the GPF accounts.

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Further, as regards the PF contribution in respect of contract employees covered under the EPF and MP Act 1952, the employees contribution together with Institute's share has been deposited regularly with the office of EPFO on line.

4. MP-IDSA was sanctioned an amount of Rs.19,25,00,000/- as Grant-in-Aid for the financial year 2020-2021. Out of this, an amount of Rs 27,49,123/- being unutilized Grant refunded to MoD vide Cheque No.074507 dated 31.03.2021, resulted in to the net Grant-in-Aid of Rs 18,97,50,877/- for the year 2020-21. Out of the said amount of Rs 18,97,50,877/- an amount of Rs 52,16,992/- has been utilised for acquisition of Fixed Assets and the remaining amount of Rs 18,45,33,885/- is recognised as income.

5. Grants received and expenses incurred for a specific project is knocked off and project wise net balance outstanding at the year-end has been shown under project grant account (Schedule No. 3) in Balance Sheet.

6. Liability for the pension in case of non-receipt of Life Certificate has not been provided in Books. The claim for the same if any will be accounted for during the year of claim by the Pensioner.


7. Outstanding amount more than three years from the due date of payment in Stale Cheques has been written back and treated as income.

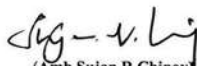
8. Contingent Liability for the pending legal cases - Rs 18.22 Lacs (Previous year 18.22Lacs)

9. The Institute is registered u/s 12A (a) of Income Tax Act, 1961.

Date : ^{02nd} Sept, 2021
Place : New Delhi

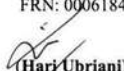

(R. K. Arora)
Accounts Officer


Col. Rajeev Agarwal (Retd)
Assistant Director (Admin)


(Amb Sujan R Chinoy)
Director General

AS PER OUR REPORT OF EVEN DATE
For Bansal Sinha & Company
CHARTERED ACCOUNTANTS
FRN: 0006184N

Date : ^{02nd} Sept, 2021
Place: New Delhi


(Hari Ubriani)
Partner
M. No-084437



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 [(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

In respect of non-recurring Grant sanctioned by MHA in Connection with the Project entitled
 "Evaluation Outcome / Review of Modernization Plan III for CAPFs "

- Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - Cash inHand/Bank NIL
 - Unadjusted advances NIL
 - Total NIL

Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			MHA Sanction No. (i)	Date (ii)	Amount (iii)			
1	2	3	4			5	6	7
NIL	1,500	NIL	IV/24011/25/2020/Prov-I/1185	12.01.2021	4,00,000	4,01,500	3,22,359	79,141

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Head of Expenditure	NA	NA	3,22,359
Field Visits			2,91,253
Misc. Expenses			1,801
MP IDSA Institutional Charges			29,305
Total			3,22,359

4. Details of grants position (as on 31.03.2021)

- Cash inHand/Bank (unspent Balance)
- Unadjusted Advances
- Total**


79,141.00
 NIL
Rs 79,141.00


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5. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:
- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
 - (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
 - (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
 - (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
 - (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
 - (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
 - (vii) It has been ensured that the physical and financial performance under.....(name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
 - (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
 - (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: 02nd Sept, 2021
Place: New Delhi


(R K Arora)
Accounts Officer


(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)


(Amb. Sujan R Chinoy)
Director General

Date: 02nd Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N


(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084437-AAAAACF9049

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[(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21 (for the Grant in Aid received from MoD) in respect of recurring GRANTS-IN-AID

- Name of the Organisation : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants: **Recurring Grants**
- Grants position at the beginning of the Financial year **(Rupees in Lakhs)**
 - Cash in Hand/Bank NIL
 - Unadjusted advances Rs. 41.52 (18.16 + 23.36)
 - Total Rs. 41.52

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned thereon	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	4			5	6	7
41.52	*	*	(i)	(ii)	(iii)			
			6/3/2019/ PO(Def)	01.06.20 20	340.00	1939.03	1916.93	22.10
			6/3/2019/ PO(Def)	27.08.20 20	340.00			
			6/3/2019/ PO(Def)	04.09.20 20	286.00			
			6/3/2019/ PO(Def)	13.10.20 20	494.00			
			6/3/2019/ PO(Def)	08.01.20 21	465.00			
			Total		1925.00			
Less: Unspent Grant Refunded for Rs 27,49,123/- vide Cheque No 074507 dated 31.03.2021 drawn on Union Bank of India, Vasant Vihar Branch New Delhi					27.49			
Total Grant for the year 2020-21					1897.51			

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Component wise utilization of grants:

Grant-in-aid– General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Recurring Expenditure of IDSA	NA	NA	1916.93
Head of Expenditure	Amount		
Salary & Allowance & Other Benefits/Pension	1365.23		
Minor Works (including Maintenance)	164.47		
Library Expenditure	116.29		
Publication	26.86		
Information Technology	3.05		
Other Expenditure (Operational & Administrative Expenditure)	172.18		
Project & Research Expenditure	2.38		
Assets & Other One Time Expenditure	53.50		
Advances to Suppliers	12.97		
Total	1916.93		1916.93

* The interest earned on amount of Grant-in-Aid lying in the savings accounts has been kept separately and has not been used in view of IDSA request to MoD to allow IDSA to create a corpus as approved by Executive Council, IDSA or otherwise the head of account in which the same (together with interest earned on IDSA's generated receipts) is to be deposited. MoD's decision in this regard is still awaited.

5. Details of grants position (on close of the accounts on 31.03.2021)

(i) Cash in Hand/Bank (against Grant received from MoD)	NIL
(ii) Unadjusted Advances (against opening Balances)	22.10 (18.00 + 4.10)
Total	22.10

6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.

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- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Note: S.No. vii to ix - details required to be furnished in case of non recurring expenditure sanctioned for the Schemes.

02nd
Date: *02nd* Sept, 2021
Place: New Delhi

R K Arora
02/09/2021
(R K Arora)
Accounts Officer

Col. Rajeev Agarwal
(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)

Sujan R Chinoy
(Sujan R Chinoy)
Director General

02nd
Date: *02nd* Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N

Hari Ubriani
(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084437AAAA CA 2798

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[(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

in respect of non-recurring Grant sanctioned by NSCS in connection with project entitled
"Policy Research on Cyber Security Issues".

1. Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
2. Whether recurring or non-recurring grants : **Non-Recurring Grant**
3. Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - c. Cash in Hand/Bank 41,89,049/-
 - d. Unadjusted advances NIL
 - Total **41,89,049/-**

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No. (i)	Date (ii)	Amount (iii)			
1	2	3	4			5	6	7
41,89,049	1,03,841	NIL	--	--	NIL	42,92,890	5,04,816	37,88,074

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	5,04,816
Head of Expenditure	Amount		
Payment of Honorarium to the staff engaged for the Project.	5,04,816		
Total	5,04,816		5,04,816

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5. Details of grants position (as on 31.03.2021)

(iii) Cash in Hand/Bank (unspent Balance against Grant)	Rs 37,88,074/-
(iv) Unadjusted Advances (against opening Balances)	NIL
Total	<u>Rs 37,88,074/-</u>

6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: ^{02nd} Sept, 2021
Place: New Delhi


(R K Aroha)
Accounts Officer


(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)


(Ahd Sujan R Chinoy)
Director General

Date: ^{02nd} Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184M


(Hafiz Ubriani)
Partner
M.No.084437

UDIN: 21084437AAAACB4845

GFR 12 – A
 [(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

in respect of non-recurring Grant sanctioned by MEA in connection with projects entitled
 "POK and Pakistan News Digest".

- Name of the Organization : **Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - (vii) Cash in Hand/Bank (32,66,875/-)
 - (viii) Unadjusted advances NIL
 - (ix) Total (32,66,875/-)
- Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grants received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			MHA Sanction No. (i)	Date (ii)	Amount (iii)			
1	2	3	4			5	6	7
			MHA Sanction No. (i)	Date (ii)	Amount (iii)			
(32,66,875/-)	NIL	NIL	F(ii)12 (19)2018 Nil	14.07.2020 03.12.2020	32,66,875/- 18,85,000/-	18,85,000/-	35,55,693/-	(16,70,693/-)
Component wise utilization of grants:					Total			
					51,51,875/-			

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	
(I) POK Project			
Head of Expenditure	Amount		
Salary/Remuneration to Research Staff for the project (one Associate Fellow and one Research Analyst).			14,85,693/-
(II) Pakistan News Digest Project			
Remuneration to Research Staff (Research Assistants)	18,00,000/-		
MP-IDSA's Overheads	2,70,000/-		
Total Expenditure			35,55,693/-

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5 Details of grants position (as on 31.03.2021)

(i) Cash inHand/Bank (spent Balance against Grant)	(16,70,693)
(ii) Unadjusted Advances (against opening Balances)	<u>NIL</u>
(iii) Total (Amount due from MEA)	<u>(16,70,693)</u>

6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: ^{02/09/2021} Sept, 2021
Place: New Delhi


(R K Arora)
Accounts Officer


(Col. Rajesh Agarwal (Retd))
Assistant Director (Admin)


(Amb. Sujan R Chinoy)
Director General

Date: ^{02/09/2021} Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N


(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084437-AAAA Cc7785

GFR 12 – A
[[See Rule 238 (1)]]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

in respect of non-recurring Grant sanctioned by MHA in connection with project entitled
"Preparation of policy/Research Papers".

1. Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
2. Whether recurring or non-recurring grants : **Non-Recurring Grant**
3. Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - a. Cash in Hand/Bank **6,56,290/-**
 - b. Unadjusted advances **NIL**
 - Total **6,56,290/-**

4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	4			5	6	7
			(i)	(ii)	(iii)			
6,56,290	15,701	NIL	NIL	NIL	NIL	6,71,991	3,00,345	3,71,646

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure	NA	NA	3,00,345
Head of Expenditure	Amount		
Payment of Consultancy Charges to Sh. Shishir Tripathi for the period 03.08.2020 to 02.02.2021	3,00,345		
Total	3,00,345		3,00,345

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5. Details of grants position (as on 31.03.2021)

(i) Cash in Hand/Bank (unspent Balance against Grant)	Rs 3,71,646
(ii) Unadjusted Advances (against opening Balances)	NIL
Total	<u>Rs 3,71,646/-</u>

6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under.....(name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

02nd
Date: Sept, 2021
Place: New Delhi

R K Arofa
02/09/2021
(R K Arofa)
Accounts Officer

Col. Rajeev Agarwal
(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)

Amb. Sujan R Chinoy
(Amb. Sujan R Chinoy)
Director General

9th
Date: Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N

Hari Ubriani
(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084437-AAAA CD 5111

GFR 12 – A
[(See Rule 238 (1))]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

in respect of non-recurring Grant sanctioned by MEA in connection with project entitled
"Monthly Digest on Bangladesh".

1. Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
2. Whether recurring or non-recurring grants : **Non-Recurring Grant**
3. Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - a. Cash inHand/Bank 2,20,750/-
 - b. Unadjusted advances NIL
 - Total 2,20,750/-
4. Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years [figure as at Sl. No. 3 (iii)]	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	4			5	6	7
			(i)	(ii)	(iii)			
2,20,750/-	NIL	NIL	F(ii)12 (53)2019	28.01.2021	2,24,250/-	4,45,000/-	6,30,446/-	-1,85,446/-

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Details of Expenditure		NA	NA
Head of Expenditure	Amount		
Remuneration to Research staff (Research Assistant) for the project.	5,48,214		
MP-IDSA Overheads	82,232		
Total	6,30,446		6,30,446



5. Details of grants position (as on 31.03.2021)

(i) Cash inHand/Bank (unspent Balance against Grant)	-Rs 1,85,446/-
(ii) Unadjusted Advances (against opening Balances)	<u> NIL </u>
Total (Amount overspent by MP IDSA)	-Rs 1,85,446/-

6. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the Grants-in-Aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

02nd
Date: Sept, 2021
Place: New Delhi

R K Arora
02/09/2021
(R K Arora)
Accounts Officer

Col. Rakesh Agarwal
(Col. Rakesh Agarwal (Retd))
Assistant Director (Admin)

Sujan R Chinoy
(Arj. Sujan R Chinoy)
Director General

8th
Date: Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N

Hari Ubriani
(Hari Ubriani)
Partner
M.No.084437

UDIN: 21094437AAAAACE3757

GFR 12 – A
[[See Rule 238 (1)]]

**FORM OF UTILIZATION CERTIFICATE
FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION**

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

In respect of non-recurring Grant sanctioned by MoD (Acquisition Wing) in Connection with the Study on
"Designing and equipping the armed forces with terrain specific equipment "

- Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
- Whether recurring or non-recurring grants : **Non-Recurring Grant**
- Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - Cash in Hand/Bank NIL
 - Unadjusted advances NIL
 - Total NIL

Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years (figure as at Sl. No. 3 (iii))	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			MHA Sanction No.	Date	Amount			
1	2	3	4			5	6	7
			(i)	(ii)	(iii)			
NIL	1,458	NIL	4(7)/D(49)/18	31.12.2020	7,00,000	7,01,458	5,64,400	1,37,058

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total
Head of Expenditure	Amount	NA	NA
Remuneration to One Consultant & Two other officials for assistance	3,82,258		
Purchases of Stationery Items	25,001		
Video Conference Equipments (Video Camera and USB Speaker with Microphone)	1,00,000		
Misc. Expenses	5,832		
MP IDSA Institutional Charges	51,309		
Total	5,64,400		5,64,400

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4. Details of grants position (as on 31/03/2021)

(i) Cash in Hand/Bank (unspent Balance)	1,37,058.00
(ii) Unadjusted Advances	NIL
(iii) Total	<u>Rs. 1,37,058.00</u>

5. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under... (name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure - I duly enclosed. **N.A.**
- (viii) The utilization of the fund resulted in outcomes given at Annexure - II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A.**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure -II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A.**

o2nd
Date: Sept, 2021
Place: New Delhi

Arora
02/09/2021
(R K Arora)
Accounts Officer

[Signature]
(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)

[Signature]
(Amb. Sujan R Chinoy)
Director General

[Signature]
Date: Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N

[Signature]
(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084427AAAAC67681

GFR 12 – A
 [(See Rule 238 (1))]

FORM OF UTILIZATION CERTIFICATE
 FOR AUTONOMOUS BODIES OF THE GRANTEE ORGANIZATION

UTILIZATION CERTIFICATE FOR THE YEAR 2020-21

In respect of non-recurring Grant sanctioned by Ministry of Development of North Eastern Region in Connection with the Project entitled

"Documentation of Disputes between States of NER"

1. Name of the Organization : **Manohar Parrikar Institute for Defence Studies and Analyses**
2. Whether recurring or non-recurring grants : **Non-Recurring Grant**
3. Grants position at the beginning of the Financial year **(Amount in Rupees)**
 - (i) Cash in Hand/Bank NIL
 - (ii) Unadjusted advances NIL
 - (iii) Total NIL

Details of grants received, expenditure incurred and closing balances: (Actuals)

Unspent Balances of Grants received years (figure as at Sl. No. 3 (iii))	Interest Earned on Grant received	Interest deposited back to the Government	Grant received during the year			Total Available funds (1+2-3+4)	Expenditure incurred	Closing Balances (5-6)
			Sanction No.	Date	Amount			
1	2	3	(i)	(ii)	(iii)	5	6	7
NIL	4,435	NIL	NEC/HRD&E/IDSA/241/2020	16.12.2020	7,20,000	7,24,435	6,75,977	48,458

Component wise utilization of grants:

Grant-in-aid- General	Grant-in-aid Salary	Grant-in-aid creation of capital assets	Total	
Head of Expenditure	Amount	NA	NA	6,75,977
Consultancy charges paid to Consultant	1,50,000			
Cost of Stationery Items	19,710			
Video Conferencing Equipment				
-Laptop	86,499			
-USB Camera for Video Conferencing system	1,41,000			
-Maxhub LCD infrared optical Interaction Penal & accessories	2,75,800			
Misc. Expenses	2,968			
Total	6,75,977			6,75,977

Handwritten signature



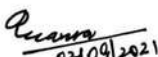
4. Details of grants position (as on 31.03.2021)


(i) Cash in Hand/Bank (unspent Balance)	48,458.00
(ii) Unadjusted Advances	— NIL
(iii) Total	Rs 48,458.00


5. Certified that I have satisfied myself that the conditions on which grants were sanctioned have been duly fulfilled/are being fulfilled and that I have exercised following checks to see that the money has been actually utilized for the purpose for which it was sanctioned:

- (i) The main accounts and other subsidiary accounts and registers (including assets registers) are maintained as prescribed in the relevant Act/Rules/Standing instructions (mention the Act/Rules) and have been duly audited by designated auditors. The figures depicted above tally with the audited figures mentioned in financial statements/accounts.
- (ii) There exist internal controls for safeguarding public funds/assets, watching outcomes and achievements of physical targets against the financial inputs, ensuring quality in asset creation etc. & the periodic evaluation of internal controls is exercised to ensure their effectiveness.
- (iii) To the best of our knowledge and belief, no transactions have been entered that are in violation of relevant Act/Rules/standing instructions and scheme guidelines.
- (iv) The responsibilities among the key functionaries for execution of the scheme have been assigned in clear terms and are not general in nature.
- (v) The benefits were extended to the intended beneficiaries and only such areas/districts were covered where the scheme was intended to operate.
- (vi) The expenditure on various components of the scheme was in the proportions authorized as per the scheme guidelines and terms and conditions of the grants-in-aid.
- (vii) It has been ensured that the physical and financial performance under.....(name of the scheme has been according to the requirements, as prescribed in the guidelines issued by Govt. of India and the performance/targets achieved statement for the year to which the utilization of the fund resulted in outcomes given at Annexure – I duly enclosed. **N.A**
- (viii) The utilization of the fund resulted in outcomes given at Annexure – II duly enclosed (to be formulated by the Ministry/Department concerned as per their requirements/specifications.) **N.A**
- (ix) Details of various schemes executed by the agency through grants-in-aid received from the same Ministry or from other Ministries is enclosed at Annexure –II (to be formulated by the Ministry/Department concerned as per their requirements/specifications). **N.A**

Date: 02nd Sept, 2021
Place: New Delhi


Date: 02/09/2021
(R K Arora)
Accounts Officer


(Col. Rajeev Agarwal (Retd))
Assistant Director (Admin)


(Shri. Sujan R Chinoy)
Director General

Date: 04th Sept, 2021
Place: New Delhi



BANSAL SINHA & CO
Chartered Accountants
FRN : 006184N


(Hari Ubriani)
Partner
M.No.084437

UDIN: 21084437-AAAACH6058



Institute for Defence Studies and Analyses

Presidents

Shri Yeshwantrao Balwantrao Chavan

1965-78

Shri Jagjivan Ram

1978-80

Shri P.V. Narasimha Rao

1980-90

Shri Inder Kumar Gujral

1990-92

Shri Madhavsinh Solanki

1992-93

Shri Dinesh Singh

1993-95

Shri Pranab Mukherjee

1995-97

Shri Inder Kumar Gujral

1997-99

Shri Jaswant Singh

1999-2001

Shri George Fernandes

2001-04

Shri Pranab Mukherjee

2004-08

Shri A.K. Antony

2008-14

Shri Manohar Parrikar

2014-17

Shri Arun Jaitley

2017 (March)-2017 (September)

Smt Nirmala Sitharaman

2017-19

Shri Rajnath Singh

2019-